Tohono O’odham Kekel Ha-Maşcamakuş

Board of Trustees Regular Meeting

June 10, 2021

JW Marriott Starr Pass Resort & Spa, Tucson, Arizona

In Person & Virtual Meeting
Tohono O’odham Kekel Ha-Maṣčamakuḍ
Board of Trustees Regular Meeting
June 10, 2021, 9:00 a.m.
JW Marriott Starr Pass Resort & Spa, Tucson, Arizona

In Person and Virtual Meeting – Phone, Internet via Zoom

Agenda

General Matters
1. Call to Order/Roll Call
2. Invocation
3. Review and approval of Agenda
4. Announcements and upcoming events
5. Minutes from May 13, 2021 BOT Regular Mtg. (Mark Up & Corrected) p. 02, 08
6. Call to the audience
7. Coronavirus update

New Business
1. April 2021 Financials - Controller p. 14
2. TOCC Development – LLC Director p. 44
3. Human Resources Report – HR Director p. 62
4. Assistant Cook Position Request – Director of Student Life p. 67
5. FY 2022 TOCC Budget Proposal p. 70

Reports – by Division and Division Components
1. President, HR, Operations, Community of Practice p. 108
2. Education Division p. 114
3. Student Services Division p. 121
4. Sustainability, IT, IE, Workforce and Community Dev. p. 127
5. Student Life, Residence Life, Athletics p. 133

General Matters
8. Executive Session

Adjournment
Tohono O’odham Kekel Ha-Mascamakud
Board of Trustees Regular Meeting
Thursday May 13, 2021
GSK-2, S-cuk Du’ag Mascamakud
In Person / Virtual Meeting, 9:00 a.m.

GENERAL MATTERS

1. Call To Order / Roll Call

The Board of Trustees Meeting was Called To order at 9:19 a.m. by Chairperson Ofelia Zepeda.

<table>
<thead>
<tr>
<th>Present</th>
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<th>Board of Trustees:</th>
</tr>
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<tbody>
<tr>
<td>X</td>
<td></td>
<td>9:19 a.m.</td>
<td>Dr. Ofelia Zepeda, Chairperson</td>
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<td>Mary Bliss, Member</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Elizabeth “Libby” Francisco, Member</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Paul Robertson, President</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Mario Montes-Helo, Dean for Sustainability</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Joann Miguel, Dean of Finance</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Naomi Tom, Dean of Student Services</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Curtis Peterson, Academic Dean</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
<td>Evan Thomas, Special Assistant to the President</td>
</tr>
</tbody>
</table>

Administration Members

X Mario Montes-Helo, Dean for Sustainability
X Joann Miguel, Dean of Finance
X Naomi Tom, Dean of Student Services
X Curtis Peterson, Academic Dean

Recorder

X Evan Thomas, Special Assistant to the President

Guests

X Anselmo Ramon, Chair of Academic Programs in WCD
X Daun Hume, Data Entry Clerk
X Dr. Christopher Bonn, Superintendent, BUSD#40
X Dr. Edna Morris, Superintendent, BUSD#40
X Ingrid Segundo, Sponsored Projects Director
X Jai Juan, Recruiter
X Jay (Johnny) Juan, Operations Director
X Martha Lee, Consultant
X Mike Mainus, Controller
X Stacy Owsley, Human Resources Director
X Sylvia Hendricks, Student Life Director
X Valentine Lee, Security Guard
X Robert Wambolt, TOCC Development, LLC Director
X Liz (Ofelia) Zepeda, Library Director
X Ron Geronimo, O’odham Language Center Co-Director
X Frances Benavidez, Tohono O’odham Studies Director
X Jeff Juan, IT Support Technician
X Deshon Miguel, IT Manager
Executive Summary: TOCC BOT acted on the following at the May 13, 2021 meeting:

- Approved BOT Regular Meeting Minutes from April 08, 2021.
- Accepted the March 2021 Financial Report as presented.
- Accepted the TOCC Development, LLC May 2021 report as presented.
- Accepted the Human Resources May 2021 Report as presented.
- Approved the Procurement Policy Thresholds Change as presented.
- Approved the request for an Additional Signer on the Checking Account as presented.

2. Invocation
   
   Trustee Jonas Robles gave a blessing.

3. Review and Approval of Agenda

   The BOT meeting agenda was reviewed with the following change and additions: Old Business Item 1. & 1a. will follow the agenda approval; New Business Item 6. June 2021 BOT Regular Meeting and Retreat Dates; New Business Item 7. Additional Check Signor on the Checking Account.

   A motion was made to approve the meeting agenda with the change and additions as presented.

   **MOTION:** Motion by Jonas Robles, seconded by Mary Bliss to approve the meeting agenda with the change and additions as presented.

   **VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT.

   **MOTION APPROVED**

**OLD BUSINESS**

1. BUSD#40 & TOCC Collaborative Efforts – Dr. Edna Morris, Superintendent, BUSD#40
   
   a. Introduction of Dr. Christopher Bonn, Incoming Superintendent, BUSD#40

   Dr. Edna Morris stated she was appreciative of the partnership between TOCC and BUSD#40 during her 10-year tenure as superintendent. The dual enrollment program enables students to obtain college credit while enrolled in high school. She hopes the partnership will continue to strengthen with TOCC. Dr. Morris introduced Dr. Christopher Bonn, Incoming Superintendent.

   Dr. Christopher Bonn introduced himself and spoke of working together, to collaborate and network. There is a focus to serve the students and the Nation. The existing collaboration between TOCC and BUSD#40 is very impressive. Dr. Bonn will reach out to meet with Dr. Robertson, TOCC President to further discuss the collaborative efforts established.

   The BOT introduced themselves, welcomed Dr. Bonn and had well wishes for retiring Superintendent Dr. Morris.
4. Announcements and Upcoming Events
   - The TOCC 2021 Virtual Commencement will be May 14, 2021, 4:00 p.m. The ceremony will be live-streamed on TOCC’s YouTube channel. The graduates were given 60 seconds to utilize for acknowledgements.
   - Naomi Tom announced she and three other Nations’ members were selected to serve on the Internal Review Board (IRB) for the Nation.
   - Chairperson Dr. Ofelia Zepeda was recognized for her recent bestowment of Honorary Doctorate of Letters from the prestigious Tufts University, Middlesex County, Massachusetts. The acknowledgement was on behalf of the entire TOCC college community.
   - Evan Thomas credited all those involved to make the BOT In Person meeting possible: Directors Juan and Hendricks; Gracie Garcia, Lead Cook; Grace Francisco, Lead Facilities Maintenance Technician; the Facilities Maintenance Technicians and Deshon Miguel, IT Manager. Their assistance was a demonstration of executing our core values of I-We:mta. Thanks of gratitude from the President’s Office!

5. Minutes from April 08, 2021 regular meeting of the TOCC Board of Trustees.

   The red-lined and corrected minutes for the TOCC Board of Trustees regular meeting held on April 08, 2021 were included in the May 2021 Board Packet and reviewed.

   A motion was made to approve the April 08, 2021 TOCC BOT regular meeting minutes with corrections.

   **MOTION:** Motion by Bernard Siquieros, seconded by Mary Bliss to approve the April 08, 2021 TOCC BOT regular meeting minutes with corrections.

   **VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT.

   **MOTION APPROVED**

6. Call to the Audience – None

7. Coronavirus Update – Dr. Mario Montes-Helu, Dean for Sustainability

   The committee working on the reopening of TOCC has generated procedures to follow with regard to COVID-19. Recommendations of implementing a health screening system are being reviewed. The collection of plans is a work in progress and are flexible considering the fast changing guidelines from the CDC. TOCC will also follow the Nation’s executive orders in place.

**OLD BUSINESS**

2. Viewing the 2020 TOCC Annual Report Video – Jai Juan, Recruiter, Martha Lee, Consultant

   The 2020 TOCC Annual Report video covers FY2020 through April 2021. There will be a document in pdf form to supplement the video. This information can be sent to the districts prior to the scheduled presentations. Martha Lee shared the 15-minute video with the BOT and attendees.

   After Upon completion of viewing the video, comments were made included: The video moved too quickly, one tended to get lost; the transitions were too quick which made it hard to follow; and The video annual report covers more general information while and is not as
The HR Director reported on the following separations:

- Sonny Jim, Security
- Kristen Miguel, Receptionist
- Joaquin Mattias, Campus Shuttle Driver
- Donald Ferree, Physics Instructor

Director Owlsley reviewed the Employment Vacancy Activity Log.

A motion was made to accept the Human Resources report for May 2021 as presented.

**MOTION:** Motion by Tony Chana, Seconded by Jonas Robles to accept the Human Resources report for May 2021 as presented.
**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT
**MOTION APPROVED**

4. Procurement Policy Thresholds Change Request – Joann Miguel, Dean of Finance

Dean Miguel explained the current TOCC Purchasing Thresholds versus the Proposed Thresholds in the Uniform Guidance. The Sponsored Projects Office did confirmed to comply with the uniform guidance. These changes make sense as the college continues to grow. A motion was made to approve the Procurement Policy Thresholds Change Request as presented.

**MOTION:** Motion by Bernard Siquieros, Seconded by Tony Chana to approve the Procurement Policy Thresholds Change Request as presented.
**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT
**MOTION APPROVED**

5. Budget Subcommittee Meeting Date – Review FY 2022

Members of the subcommittee were identified and relayed two possible dates to review the FY 2022 budget: Thursday May 28, 2021, PM & Friday May 29, 2021 PM. The budget will need to be reviewed and any corrections if needed prior to the June 2021 BOT regular meeting. The FY 2022 begins July 01, 2022.

Evan Thomas, Special Asst. to the President will send an email requesting confirmation for the Friday May 28, 2021, 1:00 p.m. meeting date. When the date is confirmed, upon confirmation from the subcommittee, a Zoom Invite will be distributed.

6. June 2021 BOT Regular Meeting and Board Retreat

The June 2021 BOT regular meeting is scheduled for June 10, 2021. By consensus the BOT designated the afternoon of June 10 and Friday June 11, 2021 for a board retreat.

Evan Thomas, Special Asst. to the President has been in contact with several venues for this purpose and to monitor the degree of restrictions due to COVID-19. Mr. Thomas will secure a
venue for the June 2021 BOT regular meeting, board retreat and confirm attendance with the BOT.

3. Additional Signer on the Checking Account – Joann Miguel, Dean of Finance

With the majority of TOCC personnel working remotely, it has been a challenge to get checks signed in a timely manner. Adding an additional person would make the check writing process run more smoothly. Naomi Tom, Dean of Student Services will act as a check signer when others are not available. A TOCC Resolution was presented and acted on.

A motion was made to approve the request for an Additional Signer on the Checking Account as presented.

**MOTION:** Motion by Jonas Robles, Seconded by Tony Chan to approve the request for an Additional Signer on the Checking Account as presented.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**

**REPORTS – BY DIVISION and DIVISION COMPONENTS**

The TOCC Division and Division Component Reports were reviewed and high points summarized.

1. President, HR, Operations Community of Practice

2. Education, Library

3. Student Services Division

4. Sustainability, IT, IE, Workforce and Community Development

5. Student Life, Residence Life, Athletics

**GENERAL MATTERS**

8. Executive Session

The BOT excused the attendees and convened for an Executive Session at 12:11 a.m.

ADJOURNMENT – 12:30 p.m.

**MOTION:** Motion by Tony Chan, Seconded by Jonas Robles to adjourn the May 2021 BOT regular meeting.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**
Tohono O’odham Kekel Ha-Mascamakud  
Board of Trustees Regular Meeting  
Thursday May 13, 2021  
GSK-2, S-cuk Du’ag Mascamakud  
In Person / Virtual Meeting, 9:00 a.m.

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The Board of Trustees Meeting was Called To Order at 9:19 a.m. by Chairperson Ofelia Zepeda.

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| X       |                 |                 | Mario Montes-Helo, Dean for Sustainability |
| X       |                 |                 | Joann Miguel, Dean of Finance |
| X       |                 |                 | Naomi Tom, Dean of Student Services |
| X       |                 |                 | Curtis Peterson, Academic Dean |

Recorder

| X       |                 |                 | Evan Thomas, Special Assistant to the President |

Guests

| X       |                 |                 | Anselmo Ramon, Chair of Academic Programs in WCD |
| X       |                 |                 | Daun Hume, Data Entry Clerk |
| X       |                 |                 | Dr. Christopher Bonn, Superintendent, BUSD#40 |
| X       |                 |                 | Dr. Edna Morris, Superintendent, BUSD#40 |
| X       |                 |                 | Ingrid Segundo, Sponsored Projects Director |
| X       |                 |                 | Jai Juan, Recruiter |
| X       |                 |                 | Jay (Johnny) Juan, Operations Director |
| X       |                 |                 | Martha Lee, Consultant |
| X       |                 |                 | Mike Mainus, Controller |
| X       |                 |                 | Stacy Owsley, Human Resources Director |
| X       |                 |                 | Sylvia Hendricks, Student Life Director |
| X       |                 |                 | Valentine Lee, Security Guard |
| X       |                 |                 | Robert Wambolt, TOCC Development, LLC Director |
| X       |                 |                 | Liz (Ofelia) Zepeda, Library Director |
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5. Minutes from April 08, 2021 regular meeting of the TOCC Board of Trustees.
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   A motion was made to approve the April 08, 2021 TOCC BOT regular meeting minutes with corrections.

MOTION: Motion by Bernard Siquieros, seconded by Mary Bliss to approve the April 08, 2021 TOCC BOT regular meeting minutes with corrections.
VOTE: 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT.
MOTION APPROVED

6. Call to the Audience – None

7. Coronavirus Update – Dr. Mario Montes-Helu, Dean for Sustainability
   The committee working on the reopening of TOCC has generated procedures to follow with regard to COVID-19. Recommendations of implementing a health screening system are being reviewed. The collection of plans is a work in progress and are flexible considering the fast changing guidelines from the CDC. TOCC will also follow the Nation’s executive orders in place.

OLD BUSINESS

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   The 2020 TOCC Annual Report video covers FY2020 through April 2021. There will be a document in pdf form to supplement the video. This information can be sent to the districts prior to the scheduled presentations. Martha Lee shared the 15-minute video with the BOT and attendees.
   After viewing the video, comments were made: the video moved too quickly, one tends to get lost; the transitions were too quick which made it hard to follow; and the video annual report
covers general information while the printed report is more detailed. Due to most district councils meeting virtually, the video format was introduced. A marketing video was also shared.

Overall, a good job was done on the video annual report. The BOT by consensus, approved the FY2020 TOCC Annual Report video. TOCC will contact the districts to schedule meetings to present the annual report. Thanks to all that worked on the project as it was a learning experience.

**NEW BUSINESS**


   A motion was made to accept the March 2021 Financial Report as presented.

   **MOTION:** Motion by Mary Bliss, Seconded by Bernard Siquieros to accept the March 2021 Financial Report as presented.
   **VOTE:** 4 FOR, 0 OPPOSED, 0 ABSTAIN, 2 ABSENT
   **MOTION APPROVED**

2. TOCC Development, LLC – Robert Wambolt, LLC Director

   The TOCC Development report for May 2021 was included in the board packet.

   - The LLC’s Accounts Payable and Receivable information was not part of the current LLC report. It will be included in next month’s report.
   - Positive feedback was given for the work completed on the I-We:mta Ki: Patio. The BOT and in-person attendees utilized the space for breakfast.
   - The structural and electrical engineers are reviewing the plans for the O’odham Language Center (OLC).
   - The expectation to utilize the adobe bricks from Pisinemo District for the OLC construction was nixed after they were tested and found to be un-structurally sound.
   - Bids for supplying the adobe bricks will be requested of vendors.

   A motion was made to accept the TOCC Development, LLC May 2021 report as presented.

   **MOTION:** Motion by Jonas Robles, Seconded by Mary Bliss to accept the TOCC Development, LLC May 2021 report as presented.
   **VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT
   **MOTION APPROVED**

3. Human Resources Report – Stacy Owsley, Human Resources Director

   Director Owsley reported on the only new hire who was in attendance:
   - Jeff Juan, IT Support Technician

   The Board of Trustees introduced themselves and welcomed Mr. Juan to TOCC.
The HR Director reported on the following separations:

- Sonny Jim, Security
- Kristen Miguel, Receptionist
- Joaquin Mattias, Campus Shuttle Driver
- Donald Ferree, Physics Instructor

Director Owsley reviewed the Employment Vacancy Activity Log.

A motion was made to accept the Human Resources report for May 2021 as presented.

**MOTION:** Motion by Tony Chana, Seconded by Jonas Robles to accept the Human Resources report for May 2021 as presented.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**

4. Procurement Policy Thresholds Change Request – Joann Miguel, Dean of Finance

Dean Miguel explained the current TOCC Purchasing Thresholds versus the Proposed Thresholds in the Uniform Guidance. The Sponsored Projects Office confirmed to comply with the uniform guidance. These changes make sense as the college continues to grow.

A motion was made to approve the Procurement Policy Thresholds Change Request as presented.

**MOTION:** Motion by Bernard Siquieros, Seconded by Tony Chana to approve the Procurement Policy Thresholds Change Request as presented.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**

5. Budget Subcommittee Meeting Date – Review FY 2022

Members of the subcommittee were identified and relayed two possible dates to review the FY 2022 budget: Thursday May 28, 2021, PM & Friday May 29, 2021 PM. The budget will be reviewed and corrected if needed prior to the June 2021 BOT regular meeting. The FY 2022 begins July 01, 2022.

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Evan Thomas, Special Asst. to the President has been in contact with several venues for this purpose and monitor the degree of restrictions due to COVID-19. Mr. Thomas will secure a venue for the June 2021 BOT regular meeting, board retreat and confirm attendance with the BOT.
3. Additional Signer on the Checking Account – Joann Miguel, Dean of Finance

With the majority of TOCC personnel working remotely, it has been a challenge to get checks signed in a timely manner. Adding an additional person would make check writing process run more smoothly. Naomi Tom, Dean of Student Services will act as a check signer when others are not available. A TOCC Resolution was presented and acted on.

A motion was made to approve the request for an Additional Signer on the Checking Account as presented.

**MOTION:** Motion by Jonas Robles, Seconded by Tony Chana to approve the request for an Additional Signer on the Checking Account as presented.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**

**REPORTS – BY DIVISION and DIVISION COMPONENTS**

The TOCC Division and Division Component Reports were reviewed and high points summarized.

1. President, HR, Operations Community of Practice

2. Education, Library

3. Student Services Division

4. Sustainability, IT, IE, Workforce and Community Development

5. Student Life, Residence Life, Athletics

**GENERAL MATTERS**

8. Executive Session

   The BOT excused the attendees and convened for an Executive Session at 12:11 a.m.

**ADJOURNMENT – 12:30 p.m.**

**MOTION:** Motion by Tony Chana, Seconded by Jonas Robles to adjourn the May 2021 BOT regular meeting.

**VOTE:** 5 FOR, 0 OPPOSED, 0 ABSTAIN, 1 ABSENT

**MOTION APPROVED**
**EXECUTIVE SUMMARY**

Enclosed are the financial reports for April 2021, as detailed budget reports by department. The format correlates with the audited financial statements, generally accepted accounting principles and internal account structure. April 30, 2021, as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank of America, regular operational checking account</td>
<td>$13,055,720</td>
</tr>
<tr>
<td>LLC Cash Available</td>
<td>$369,237</td>
</tr>
<tr>
<td>Bank of America Capital Campaign</td>
<td>$6,550</td>
</tr>
<tr>
<td>Bookstore Cash</td>
<td>$4,231</td>
</tr>
<tr>
<td>Petty Cash</td>
<td>$100</td>
</tr>
</tbody>
</table>

Cash and cash equivalents in all accounts: $13,435,838

**Investments Follow:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Foundation</td>
<td>$423,755</td>
</tr>
<tr>
<td>Wells Fargo Securities, Building/Operating Reserves</td>
<td>$1,951,003</td>
</tr>
</tbody>
</table>

Investment total: $2,374,758

**Other Assets**

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>$9,784,087</td>
</tr>
</tbody>
</table>

Total Unrestricted assets: $25,594,683

Recommendation: The President recommends that the Board of Trustees shall accept the financial report for the Month Ended April 30, 2021.
# Tohono O'odham Community College
## Statements of Financial Position
April 30, 2021, March 31, 2021, and June 30, 2019 (Audited)
(Intended for internal management purposes only)

### Assets

<table>
<thead>
<tr>
<th></th>
<th>April 30, 2021</th>
<th>March 31, 2021</th>
<th>June 30, 2019</th>
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<tbody>
<tr>
<td>Bank of America - operating account</td>
<td>$13,055,720</td>
<td>$5,759,004</td>
<td>$1,614,614</td>
</tr>
<tr>
<td>Bank of America - capital campaign account</td>
<td>$6,550</td>
<td>$6,550</td>
<td>$6,550</td>
</tr>
<tr>
<td>Bookstore cash</td>
<td>$4,231</td>
<td>$7,674</td>
<td>$1,504</td>
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<td>$100</td>
<td>$100</td>
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</tr>
<tr>
<td>LLC Checking and Cash on Hand All Accounts</td>
<td>$369,237</td>
<td>$436,348</td>
<td>$315,692</td>
</tr>
<tr>
<td>* Student accounts receivable, net of allowance for doubtful accounts</td>
<td>$164,581</td>
<td>$170,316</td>
<td>$147,824</td>
</tr>
<tr>
<td>Contracts and grants receivable</td>
<td>$675,856</td>
<td>$695,593</td>
<td>$405,588</td>
</tr>
<tr>
<td>Bookstore inventory</td>
<td>$209,586</td>
<td>$256,937</td>
<td>$105,241</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$51,349</td>
<td>$50,260</td>
<td>$31,131</td>
</tr>
<tr>
<td>Wells Fargo - Building and Operating reserves</td>
<td>$1,951,003</td>
<td>$1,940,347</td>
<td>$1,788,468</td>
</tr>
<tr>
<td>Community Foundation of Southern Arizona - endowment</td>
<td>$423,755</td>
<td>$423,755</td>
<td>$369,508</td>
</tr>
<tr>
<td>* Land, buildings and equipment, net of accumulated depreciation</td>
<td>$8,682,715</td>
<td>$8,682,715</td>
<td>$8,060,394</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$25,594,683</strong></td>
<td><strong>$18,429,599</strong></td>
<td><strong>$12,846,614</strong></td>
</tr>
</tbody>
</table>

### Liabilities and Net Equity

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$101,990</td>
<td>$302,683</td>
<td>$359,063</td>
</tr>
<tr>
<td>Salary related payable</td>
<td>$377,992</td>
<td>$514,778</td>
<td>$296,182</td>
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<td>Deposits/Funds Held for others</td>
<td>$37,051</td>
<td>$37,051</td>
<td>$29,740</td>
</tr>
<tr>
<td>Other Payables and Accrued Expenses</td>
<td>$20,453</td>
<td>$16,065</td>
<td>$104,429</td>
</tr>
<tr>
<td>Deferred grant revenue</td>
<td>$690,111</td>
<td>$619,055</td>
<td>$116,362</td>
</tr>
<tr>
<td>AIHEC Conference Account - Bank of America</td>
<td>$6,188</td>
<td></td>
<td>6,188</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$1,227,597</strong></td>
<td><strong>$1,489,632</strong></td>
<td><strong>$911,964</strong></td>
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**Equity:**

Unrestricted:

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Designated by the board of trustees</td>
<td>$1,818,011</td>
<td>$1,818,011</td>
<td>$1,818,011</td>
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<tr>
<td>Designated Endowment CFSA</td>
<td>$210,340</td>
<td>$210,340</td>
<td>$210,340</td>
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<tr>
<td>Expended for property and equipment</td>
<td>$8,638,796</td>
<td>$8,638,796</td>
<td>$8,638,796</td>
</tr>
<tr>
<td>Designated for operating budget plus grants</td>
<td>$13,547,991</td>
<td>$6,120,872</td>
<td>$1,121,292</td>
</tr>
<tr>
<td><strong>Unrestricted Equity</strong></td>
<td><strong>$24,215,138</strong></td>
<td><strong>$16,788,019</strong></td>
<td><strong>$11,788,439</strong></td>
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</table>

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Temporarily restricted</td>
<td>$34,847</td>
<td>$47,995</td>
<td>-</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>$117,101</td>
<td>$103,953</td>
<td>$146,211</td>
</tr>
<tr>
<td><strong>Restricted Equity</strong></td>
<td><strong>$151,948</strong></td>
<td><strong>$151,948</strong></td>
<td><strong>$146,211</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Equity</strong></td>
<td><strong>$25,594,683</strong></td>
<td><strong>$18,429,599</strong></td>
<td><strong>$12,846,614</strong></td>
</tr>
</tbody>
</table>

*Recap #1*  
* Recap Explained of Net Students Accounts Receivable  
  April 2021 | March 2021 | June 2019  
  Accounts Receivable | $251,987 | $257,722 | $349,632  
  Allowance for Bad Debt | (87,406) | (87,406) | (201,808)  
  * Student accounts receivable, net of allowance | $164,581 | $170,316 | $147,824  

*Recap #2*
<table>
<thead>
<tr>
<th></th>
<th>April 2021</th>
<th>March 2021</th>
<th>June 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Buildings &amp; Equipment</td>
<td>$15,906,438</td>
<td>$15,906,438</td>
<td>$14,609,425</td>
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<tr>
<td>Allowance for Depreciation</td>
<td>(7,223,723)</td>
<td>(7,223,723)</td>
<td>(6,549,031)</td>
</tr>
<tr>
<td>* Land building and Equipment, net of Accumulated Depreciation</td>
<td>$8,682,715</td>
<td>$8,682,715</td>
<td>$8,060,394</td>
</tr>
</tbody>
</table>
TOHONO O'ODHAM COMMUNITY COLLEGE

Unrestricted Budget Activity

For the Month Ended April 30, 2021
### Tohono O'odham Community College
Statement of Activities - Budget and Actual
For the Month Ended April 30, 2021
(Intended for internal management purposes only)

#### UNRESTRICTED OPERATING BUDGET

<table>
<thead>
<tr>
<th></th>
<th>Year-to-Date</th>
<th>FY 2021</th>
<th>Budget</th>
<th>Variance</th>
<th>Remaining</th>
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<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Annual</td>
<td></td>
<td></td>
<td>%</td>
</tr>
<tr>
<td>Unrestricted revenues:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition and fees</td>
<td>$85,433</td>
<td>$143,087</td>
<td>$(57,654)</td>
<td>-40%</td>
<td></td>
</tr>
<tr>
<td>Student Housing</td>
<td>-</td>
<td>40,061</td>
<td>$(40,061)</td>
<td>-100%</td>
<td></td>
</tr>
<tr>
<td>Legislative Contribution - Tohono O'odham Nation</td>
<td>4,853,376</td>
<td>4,853,376</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Tribal Community College Act</td>
<td>2,114,950</td>
<td>1,750,000</td>
<td>364,950</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Indirect costs recovered on restricted federal grants</td>
<td>120,259</td>
<td>104,000</td>
<td>16,259</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Bookstore sales</td>
<td>97,530</td>
<td>46,000</td>
<td>51,530</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Unrestricted gifts and donations</td>
<td>20,100</td>
<td>3,000</td>
<td>17,100</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Interest B of A Checking</td>
<td>231</td>
<td>7,200</td>
<td>(6,969)</td>
<td>-97%</td>
<td></td>
</tr>
<tr>
<td>LLC Contract</td>
<td>83,786</td>
<td>143,633</td>
<td>(59,847)</td>
<td>-42%</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>16,046</td>
<td>31,689</td>
<td>(15,643)</td>
<td>-49%</td>
<td></td>
</tr>
<tr>
<td>Total Unrestricted Revenues</td>
<td>$7,391,711</td>
<td>$7,122,046</td>
<td>$269,665</td>
<td>0%</td>
<td></td>
</tr>
</tbody>
</table>

#### Unrestricted expenses:

|                                | Year-to-Date  | FY 2021  | Budget | Variance | Remaining |
|                                |               |          |        |          |          |
|                                | Actual        | Annual   |         |          |          |
| Educational program services:  |               |          |        |          |          |
| Instruction                    | $1,172,520    | $1,364,353 | $191,833 | 14%      |
| Student services               | 754,664       | 925,608  | 170,944 | 18%      |
| Auxiliary enterprises          | 272,214       | 468,707  | 196,493 | 42%      |
| Supporting services:           |               |          |        |          |          |
| Academic support               | 300,431       | 409,809  | 109,378 | 27%      |
| Institutional support without Depreciation/Bad Debts | 1,764,493 | 1,955,992 | 191,499 | 10%     |
| Facility operations and maintenance | 760,652 | 1,146,540 | 385,888 | 34%     |
| Sustainability                 | 127,123       | 144,680  | 17,557  | 12%      |
| Cultural Liaison               | 69,468        | 85,253   | 15,785  | 19%      |
| Student Life                   | 276,156       | 382,247  | 106,091 | 28%      |
| San Carlos BIE Funds and Tuition and Fees | 449,401 | 386,250 | (63,151) | 0%      |
| Culinary Arts Program          | 3,360         | 70,115   | 66,755  | 95%      |
| Total Unrestricted Expenses    | $5,950,482    | $7,339,554 | $1,389,072 | 19%     |

Unrestricted excess (deficiency) w/o Bad Debts/Depreciation: $1,441,229 $ (217,508) $1,658,737
### INSTRUCTION

<table>
<thead>
<tr>
<th></th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>2021 Annual Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instruction - 1100</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$919,222</td>
<td>$890,909</td>
<td>$(28,313) 0%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>136,643</td>
<td>197,214</td>
<td>60,571 31%</td>
</tr>
<tr>
<td>Employee tuition waivers/tuition waivers</td>
<td>1,500</td>
<td>1,500</td>
<td>100%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>3,000</td>
<td>3,000 100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>-</td>
<td>5,600</td>
<td>5,600 100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>700</td>
<td>5,000</td>
<td>4,300 86%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>463</td>
<td>2,700</td>
<td>2,237 83%</td>
</tr>
<tr>
<td>Printing</td>
<td>-</td>
<td>2,000</td>
<td>2,000 100%</td>
</tr>
<tr>
<td>Consultant Fees</td>
<td>2,000</td>
<td>1,200</td>
<td>(800) 0%</td>
</tr>
<tr>
<td>Education Supplies</td>
<td>136,643</td>
<td>197,214</td>
<td>60,571 31%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>-</td>
<td>8,500</td>
<td>8,500 100%</td>
</tr>
<tr>
<td>Art program Supplies</td>
<td>4,345</td>
<td>15,000</td>
<td>10,655 71%</td>
</tr>
<tr>
<td>Meeting expense</td>
<td>2,179</td>
<td>3,000</td>
<td>821 27%</td>
</tr>
<tr>
<td>Subscriptions/Periodicals</td>
<td>-</td>
<td>1,000</td>
<td>1,000 100%</td>
</tr>
<tr>
<td>Furniture &amp; Fixtures</td>
<td>50,000</td>
<td>50,000</td>
<td>100%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$1,065,596</td>
<td>$1,195,623</td>
<td>$130,027 11%</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work Force Comm Development - 1500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$89,342</td>
<td>$105,398</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>15,976</td>
<td>36,982</td>
</tr>
<tr>
<td>Travel &amp; Training</td>
<td>-</td>
<td>3,000</td>
</tr>
<tr>
<td>Mileage</td>
<td>-</td>
<td>300</td>
</tr>
<tr>
<td>Registrations</td>
<td>-</td>
<td>1,000</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>1,606</td>
<td>1,800</td>
</tr>
<tr>
<td>Advertising &amp; Promotion</td>
<td>-</td>
<td>3,200</td>
</tr>
<tr>
<td>Office supplies</td>
<td>-</td>
<td>2,000</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>-</td>
<td>1,000</td>
</tr>
<tr>
<td>Tuition Waivers</td>
<td>-</td>
<td>2,500</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>-</td>
<td>800</td>
</tr>
<tr>
<td>Other Tools and Equipment</td>
<td>-</td>
<td>2,000</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$106,924</td>
<td>$160,480</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>2021 Annual Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABE-GED - 1800</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel/training/Registrations</td>
<td>$ -</td>
<td>$5,000</td>
<td>$5,000 100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>$ -</td>
<td>$2,500</td>
<td>$2,500 100%</td>
</tr>
<tr>
<td>Contracts</td>
<td>$ -</td>
<td>$750</td>
<td>$750 100%</td>
</tr>
<tr>
<td><strong>TOTAL INSTRUCTION</strong></td>
<td>$1,172,520</td>
<td>$1,364,353</td>
<td>$191,833 14%</td>
</tr>
</tbody>
</table>
# Tohono O'odham Community College

Unrestricted Expenses and Budget by Department

For the Month Ended April 30, 2021

(Intended for internal management purposes only)

Note: Remaining Budget Target for Year-to-Date Operational expenses is 17 %

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
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<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
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<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
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<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
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<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
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<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget</td>
<td>Remaining %</td>
</tr>
</tbody>
</table>

## STUDENT SERVICES

<table>
<thead>
<tr>
<th>Service Category</th>
<th>Description</th>
<th>2021 Actual</th>
<th>2021 Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student services - 5100</td>
<td>Compensation</td>
<td>$419,058</td>
<td>$465,933</td>
<td>$46,875</td>
<td>10%</td>
</tr>
<tr>
<td></td>
<td>Employee related expenses</td>
<td>$101,269</td>
<td>$154,332</td>
<td>$53,063</td>
<td>34%</td>
</tr>
<tr>
<td></td>
<td>Recruiting</td>
<td>$10,924</td>
<td>$18,000</td>
<td>$7,076</td>
<td>39%</td>
</tr>
<tr>
<td></td>
<td>Employee tuition waivers</td>
<td>$250</td>
<td>$30,000</td>
<td>$29,750</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Mileage</td>
<td>-</td>
<td>$750</td>
<td>$750</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Registrations</td>
<td>-</td>
<td>$930</td>
<td>$930</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Commuter Allowance</td>
<td>$3,258</td>
<td>$3,600</td>
<td>$342</td>
<td>10%</td>
</tr>
<tr>
<td></td>
<td>Graduation</td>
<td>$500</td>
<td>$8,000</td>
<td>$7,500</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Printing</td>
<td>-</td>
<td>$2,000</td>
<td>$2,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Memberships</td>
<td>-</td>
<td>$1,205</td>
<td>$1,205</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Advertising</td>
<td>$2,062</td>
<td>$2,900</td>
<td>$838</td>
<td>29%</td>
</tr>
<tr>
<td></td>
<td>Comm/student events</td>
<td>$4,034</td>
<td>$10,000</td>
<td>$5,966</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Consultant Fees</td>
<td>-</td>
<td>$3,000</td>
<td>$3,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Education supplies</td>
<td>$313</td>
<td>$3,000</td>
<td>$2,687</td>
<td>90%</td>
</tr>
<tr>
<td></td>
<td>Office supplies</td>
<td>$1,958</td>
<td>$4,545</td>
<td>$2,587</td>
<td>57%</td>
</tr>
<tr>
<td></td>
<td>Meeting expense</td>
<td>$26</td>
<td>$2,500</td>
<td>$2,474</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Promotional</td>
<td>$55</td>
<td>$1,300</td>
<td>$1,245</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Furniture and Fixtures</td>
<td>$10,170</td>
<td>$1,800</td>
<td>$(8,370)</td>
<td>0%</td>
</tr>
<tr>
<td></td>
<td>Office Equipment</td>
<td>$922</td>
<td>$1,500</td>
<td>$578</td>
<td>39%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>$554,799</td>
<td>$716,295</td>
<td>$161,496</td>
<td>23%</td>
</tr>
</tbody>
</table>

## Financial aid office - 5200

<table>
<thead>
<tr>
<th>Service Category</th>
<th>Description</th>
<th>2021 Actual</th>
<th>2021 Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Compensation</td>
<td>$128,721</td>
<td>$82,041</td>
<td>$(46,680)</td>
<td>0%</td>
</tr>
<tr>
<td></td>
<td>Employee related expenses</td>
<td>$26,456</td>
<td>$27,885</td>
<td>$1,429</td>
<td>5%</td>
</tr>
<tr>
<td></td>
<td>Travel and training</td>
<td>-</td>
<td>$1,000</td>
<td>$1,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Registrations</td>
<td>-</td>
<td>$500</td>
<td>$500</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Memberships</td>
<td>-</td>
<td>$100</td>
<td>$100</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Office supplies</td>
<td>$288</td>
<td>$500</td>
<td>$212</td>
<td>42%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>$155,465</td>
<td>$112,026</td>
<td>$(43,439)</td>
<td>0%</td>
</tr>
</tbody>
</table>

## Residence Life - 5400

<table>
<thead>
<tr>
<th>Service Category</th>
<th>Description</th>
<th>2021 Actual</th>
<th>2021 Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Compensation</td>
<td>$34,526</td>
<td>$41,031</td>
<td>$6,505</td>
<td>16%</td>
</tr>
<tr>
<td></td>
<td>Employee related expenses</td>
<td>$7,031</td>
<td>$13,421</td>
<td>$6,390</td>
<td>48%</td>
</tr>
<tr>
<td></td>
<td>Travel and training</td>
<td>-</td>
<td>$1,900</td>
<td>$1,900</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Mileage</td>
<td>-</td>
<td>$200</td>
<td>$200</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Registration expenses</td>
<td>-</td>
<td>$400</td>
<td>$400</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Communications</td>
<td>-</td>
<td>$635</td>
<td>$635</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Memberships</td>
<td>-</td>
<td>$300</td>
<td>$300</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Advertising</td>
<td>-</td>
<td>$300</td>
<td>$300</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Comm/student events</td>
<td>-</td>
<td>$6,000</td>
<td>$6,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Office supplies</td>
<td>-</td>
<td>$600</td>
<td>$600</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Meeting Expense</td>
<td>-</td>
<td>$1,000</td>
<td>$1,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Custodial Expenses</td>
<td>$2,218</td>
<td>$3,000</td>
<td>$782</td>
<td>26%</td>
</tr>
<tr>
<td></td>
<td>Subscriptions/periodicals</td>
<td>$625</td>
<td>$4,000</td>
<td>$3,375</td>
<td>84%</td>
</tr>
<tr>
<td></td>
<td>Stipends</td>
<td>-</td>
<td>$9,500</td>
<td>$9,500</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Furniture &amp; Fixtures</td>
<td>-</td>
<td>$14,000</td>
<td>$14,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>$44,400</td>
<td>$96,287</td>
<td>$51,887</td>
<td>54%</td>
</tr>
</tbody>
</table>

## Student senate - 1410
Tohono O'odham Community College
Unrestricted Expenses and Budget by Department
For the Month Ended April 30, 2021
(Intended for internal management purposes only)

Note: Remaining Budget Target for Operational expenses is 17 %

<table>
<thead>
<tr>
<th>Note: Remaining Budget Target for Operational expenses is 17 %</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office supplies</td>
<td>400</td>
<td>400</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Meeting expense</td>
<td>$ - $</td>
<td>600</td>
<td>$ 600</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>$ - $</td>
<td>1,000</td>
<td>$ 1,000</td>
<td>100%</td>
</tr>
<tr>
<td>TOTAL STUDENT SERVICES</td>
<td>$ 754,664</td>
<td>$ 925,608</td>
<td>$ 170,944</td>
<td>18%</td>
</tr>
</tbody>
</table>

AUXILIARY ENTERPRISES

<table>
<thead>
<tr>
<th>Athletics - 5300</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$ 101,283</td>
<td>$ 144,042</td>
<td>$ 42,759</td>
<td>30%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>26,800</td>
<td>39,718</td>
<td>12,918</td>
<td>33%</td>
</tr>
<tr>
<td>Recruiting Expense</td>
<td>167</td>
<td>2,000</td>
<td>1,833</td>
<td>92%</td>
</tr>
<tr>
<td>Other Employee Expense</td>
<td>500</td>
<td>500</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Travel</td>
<td>3,816</td>
<td>4,000</td>
<td>184</td>
<td>5%</td>
</tr>
<tr>
<td>Vehicle Rental</td>
<td>1,825</td>
<td>4,000</td>
<td>2,175</td>
<td>54%</td>
</tr>
<tr>
<td>Native American Classic</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Fuel</td>
<td>305</td>
<td>1,000</td>
<td>695</td>
<td>70%</td>
</tr>
<tr>
<td>Hotel</td>
<td>2,238</td>
<td>2,000</td>
<td>(238)</td>
<td>0%</td>
</tr>
<tr>
<td>Uniform/Retail Purchases</td>
<td>3,444</td>
<td>5,000</td>
<td>1,556</td>
<td>31%</td>
</tr>
<tr>
<td>Meals</td>
<td>2,856</td>
<td>6,000</td>
<td>3,144</td>
<td>52%</td>
</tr>
<tr>
<td>Memberships</td>
<td>8,194</td>
<td>6,000</td>
<td>(2,194)</td>
<td>0%</td>
</tr>
<tr>
<td>Advertising &amp; Promotion</td>
<td>-</td>
<td>8,000</td>
<td>8,000</td>
<td>100%</td>
</tr>
<tr>
<td>Consultant Fees</td>
<td>3,345</td>
<td>5,000</td>
<td>1,655</td>
<td>33%</td>
</tr>
<tr>
<td>On Travel Medical</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>100%</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>664</td>
<td>1,000</td>
<td>336</td>
<td>34%</td>
</tr>
<tr>
<td>Tuition Waivers</td>
<td>25,000</td>
<td>25,000</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>14,289</td>
<td>15,000</td>
<td>711</td>
<td>5%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>6,859</td>
<td>5,500</td>
<td>(1,359)</td>
<td>0%</td>
</tr>
<tr>
<td>Archery Expense</td>
<td>-</td>
<td>6,000</td>
<td>6,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>176,085</td>
<td>280,760</td>
<td>104,675</td>
<td>37%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Bookstore - 9100</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$ 62,533</td>
<td>$ 73,346</td>
<td>$ 10,813</td>
<td>15%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>14,282</td>
<td>38,101</td>
<td>23,819</td>
<td>63%</td>
</tr>
<tr>
<td>Cost of Goods Sold-Retail</td>
<td>16,343</td>
<td>60,000</td>
<td>43,657</td>
<td>73%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>2,971</td>
<td>3,500</td>
<td>529</td>
<td>15%</td>
</tr>
<tr>
<td>Promotional</td>
<td>-</td>
<td>13,000</td>
<td>13,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>$ 96,129</td>
<td>$ 187,947</td>
<td>$ 91,818</td>
<td>49%</td>
</tr>
</tbody>
</table>

TOTAL AUXILIARY ENTERPRISES

<table>
<thead>
<tr>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ 272,214</td>
<td>$ 468,707</td>
<td>$ 196,493</td>
<td>42%</td>
</tr>
</tbody>
</table>
Tohono O’odham Community College  
Unrestricted Expenses and Budget by Department  
For the Month Ended April 30, 2021  
(Intended for internal management purposes only)

Note: Remaining Budget Target for  
Operational expenses is 17 %

<table>
<thead>
<tr>
<th>Department</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ACADEMIC SUPPORT</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic support - 1200</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$83,373</td>
<td>$90,527</td>
<td>$7,154</td>
<td>8%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>24,749</td>
<td>32,368</td>
<td>7,619</td>
<td>24%</td>
</tr>
<tr>
<td>Employee Tuition Waivers</td>
<td>400</td>
<td>400</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Travel and training</td>
<td></td>
<td>1,000</td>
<td>1,000</td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td></td>
<td>250</td>
<td>250</td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>99</td>
<td>250</td>
<td>151</td>
<td>60%</td>
</tr>
<tr>
<td>Adv Community/Student Events</td>
<td></td>
<td>3,000</td>
<td>3,000</td>
<td>100%</td>
</tr>
<tr>
<td>Consultant fees</td>
<td></td>
<td>3,000</td>
<td>3,000</td>
<td>100%</td>
</tr>
<tr>
<td>Education Supplies</td>
<td></td>
<td>3,000</td>
<td>3,000</td>
<td>100%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>292</td>
<td>4,000</td>
<td>3,708</td>
<td>93%</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td></td>
<td>2,000</td>
<td>2,000</td>
<td>100%</td>
</tr>
<tr>
<td>Promotional</td>
<td></td>
<td>1,500</td>
<td>1,500</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Total Academic Support</strong></td>
<td>$108,513</td>
<td>$141,295</td>
<td>$32,782</td>
<td>23%</td>
</tr>
<tr>
<td><strong>Library - 4130</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$115,156</td>
<td>$150,319</td>
<td>$35,163</td>
<td>23%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>37,417</td>
<td>48,635</td>
<td>11,218</td>
<td>23%</td>
</tr>
<tr>
<td>Tuition Waivers</td>
<td>400</td>
<td>400</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Travel and training</td>
<td></td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Memberships</td>
<td>60</td>
<td>60</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>1,489</td>
<td>1,800</td>
<td>311</td>
<td>17%</td>
</tr>
<tr>
<td>Consultant Fees</td>
<td>9,980</td>
<td>15,600</td>
<td>5,620</td>
<td>36%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>687</td>
<td>5,000</td>
<td>4,313</td>
<td>86%</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td></td>
<td>200</td>
<td>200</td>
<td>100%</td>
</tr>
<tr>
<td>Subscriptions/periodicals</td>
<td>18,562</td>
<td>27,100</td>
<td>8,538</td>
<td>32%</td>
</tr>
<tr>
<td>Contracts/subcontracts</td>
<td>8,286</td>
<td>10,000</td>
<td>1,714</td>
<td>17%</td>
</tr>
<tr>
<td>Promotional</td>
<td></td>
<td>400</td>
<td>400</td>
<td>100%</td>
</tr>
<tr>
<td>Office equipment</td>
<td></td>
<td>4,000</td>
<td>4,000</td>
<td>100%</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td></td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Library collection</td>
<td>341</td>
<td>5,000</td>
<td>4,659</td>
<td>93%</td>
</tr>
<tr>
<td><strong>Total Library</strong></td>
<td>$191,918</td>
<td>$268,514</td>
<td>$76,596</td>
<td>29%</td>
</tr>
</tbody>
</table>

**TOTAL ACADEMIC SUPPORT**       | $300,431     | $409,809           | $109,378         | 27%         |
### INSTITUTIONAL SUPPORT

**President’s office - 6100**

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$144,675</td>
<td>$145,231</td>
<td>$556</td>
<td>0%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>31,170</td>
<td>50,867</td>
<td>19,697</td>
<td>39%</td>
</tr>
<tr>
<td>Student related travel</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>100%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>2,500</td>
<td>2,500</td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>56</td>
<td>400</td>
<td>344</td>
<td>86%</td>
</tr>
<tr>
<td>Registrations</td>
<td>-</td>
<td>800</td>
<td>800</td>
<td>100%</td>
</tr>
<tr>
<td>Car Allowance</td>
<td>6,411</td>
<td>7,200</td>
<td>789</td>
<td>11%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>306</td>
<td>300</td>
<td>(6)</td>
<td>0%</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td>92</td>
<td>500</td>
<td>408</td>
<td>82%</td>
</tr>
<tr>
<td>Promotional</td>
<td>345</td>
<td>500</td>
<td>155</td>
<td>31%</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>141</td>
<td>-</td>
<td>(141)</td>
<td>0%</td>
</tr>
<tr>
<td></td>
<td><strong>$183,196</strong></td>
<td><strong>$210,298</strong></td>
<td><strong>$27,102</strong></td>
<td><strong>13%</strong></td>
</tr>
</tbody>
</table>

**Seven Initiatives - 6107**

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting expenses</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>100%</td>
</tr>
<tr>
<td>Advertising/Promotional</td>
<td>-</td>
<td>3,000</td>
<td>3,000</td>
<td>100%</td>
</tr>
<tr>
<td>Furniture/Fixtures</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>100%</td>
</tr>
<tr>
<td>Consultants</td>
<td>5,500</td>
<td>-</td>
<td>(5,500)</td>
<td>0%</td>
</tr>
<tr>
<td></td>
<td><strong>$5,500</strong></td>
<td><strong>$5,500</strong></td>
<td><strong>$-</strong></td>
<td><strong>0%</strong></td>
</tr>
</tbody>
</table>

**Himdag - 6150**

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Comm/Student/Events</td>
<td>$ 775</td>
<td>$ 2,000</td>
<td>$1,225</td>
<td>61%</td>
</tr>
<tr>
<td>Building Material</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>100%</td>
</tr>
<tr>
<td>Meeting Exp.</td>
<td>-</td>
<td>700</td>
<td>700</td>
<td>100%</td>
</tr>
<tr>
<td>Promotional</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td><strong>$775</strong></td>
<td><strong>$4,200</strong></td>
<td><strong>$3,425</strong></td>
<td><strong>82%</strong></td>
</tr>
</tbody>
</table>

**Board of Trustees - 6190**

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trustee fees</td>
<td>$ 14,100</td>
<td>$17,000</td>
<td>$2,900</td>
<td>17%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>4,500</td>
<td>4,500</td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>21</td>
<td>5,000</td>
<td>4,979</td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>100%</td>
</tr>
<tr>
<td>Communications</td>
<td>600</td>
<td>900</td>
<td>300</td>
<td>33%</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td>60</td>
<td>4,500</td>
<td>4,440</td>
<td>99%</td>
</tr>
<tr>
<td></td>
<td><strong>$14,781</strong></td>
<td><strong>$32,400</strong></td>
<td><strong>$17,619</strong></td>
<td><strong>54%</strong></td>
</tr>
</tbody>
</table>

**Institutional Effectiveness - 1300**

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$45,375</td>
<td>$49,163</td>
<td>$3,788</td>
<td>8%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>10,569</td>
<td>14,886</td>
<td>4,317</td>
<td>29%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>3,500</td>
<td>3,500</td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>-</td>
<td>200</td>
<td>200</td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>-</td>
<td>200</td>
<td>200</td>
<td>100%</td>
</tr>
<tr>
<td>Vehicle Rental</td>
<td>-</td>
<td>250</td>
<td>250</td>
<td>100%</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>-</td>
<td>200</td>
<td>200</td>
<td>100%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>-</td>
<td>450</td>
<td>450</td>
<td>100%</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>-</td>
<td>200</td>
<td>200</td>
<td>100%</td>
</tr>
</tbody>
</table>
Tohono O'odham Community College
Unrestricted Expenses and Budget by Department
For the Month Ended April 30, 2021
(Intended for internal management purposes only)

Note: Remaining Budget Target for Operational expenses is 17%.

<table>
<thead>
<tr>
<th>Department</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
<td></td>
<td></td>
</tr>
<tr>
<td>LLC Support - 1401</td>
<td>$55,944</td>
<td>$69,049</td>
<td>$13,105</td>
<td>19%</td>
</tr>
<tr>
<td>Compensation</td>
<td>$65,713</td>
<td>$71,336</td>
<td>$5,623</td>
<td>8%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>15,618</td>
<td>21,860</td>
<td>6,242</td>
<td>29%</td>
</tr>
<tr>
<td>Communications</td>
<td>205</td>
<td>1,200</td>
<td>995</td>
<td>83%</td>
</tr>
<tr>
<td>Vehicle Rentals</td>
<td>18,670</td>
<td>27,000</td>
<td>8,330</td>
<td>31%</td>
</tr>
<tr>
<td></td>
<td>$100,206</td>
<td>$121,396</td>
<td>$21,190</td>
<td>17%</td>
</tr>
</tbody>
</table>
### Administration & Finance - 6200

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$279,143</td>
<td>$300,456</td>
<td>$21,313</td>
<td>7%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>66,419</td>
<td>93,700</td>
<td>27,281</td>
<td>29%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>750</td>
<td>750</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>100</td>
<td>100</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>130</td>
<td>250</td>
<td>120</td>
<td>48%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>3,430</td>
<td>3,600</td>
<td>170</td>
<td>5%</td>
</tr>
<tr>
<td>Auditing</td>
<td>41,810</td>
<td>40,000</td>
<td>(1,810)</td>
<td>0%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>2,609</td>
<td>3,600</td>
<td>991</td>
<td>28%</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td>-</td>
<td>400</td>
<td>400</td>
<td>100%</td>
</tr>
<tr>
<td>Contracts/subcontracts</td>
<td>128,140</td>
<td>94,000</td>
<td>(34,140)</td>
<td>0%</td>
</tr>
<tr>
<td>Bank Charges</td>
<td>4,652</td>
<td>16,000</td>
<td>11,348</td>
<td>71%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$526,333</strong></td>
<td><strong>$552,856</strong></td>
<td><strong>$26,523</strong></td>
<td><strong>5%</strong></td>
</tr>
</tbody>
</table>

### General support services - 6300

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefits Unemployment</td>
<td>$22,511</td>
<td>$12,000</td>
<td>(10,511)</td>
<td>0%</td>
</tr>
<tr>
<td>Postage &amp; Delivery</td>
<td>16,427</td>
<td>7,500</td>
<td>(8,927)</td>
<td>0%</td>
</tr>
<tr>
<td>Interest/Late Fees</td>
<td>37</td>
<td>-</td>
<td>(37)</td>
<td>0%</td>
</tr>
<tr>
<td>Printing</td>
<td>-</td>
<td>4,000</td>
<td>4,000</td>
<td>100%</td>
</tr>
<tr>
<td>Insurance</td>
<td>95,162</td>
<td>95,000</td>
<td>(162)</td>
<td>0%</td>
</tr>
<tr>
<td>Memberships</td>
<td>40,394</td>
<td>40,000</td>
<td>(394)</td>
<td>0%</td>
</tr>
<tr>
<td>Legal Fees</td>
<td>-</td>
<td>25,000</td>
<td>25,000</td>
<td>100%</td>
</tr>
<tr>
<td>Consulting Fees</td>
<td>62,834</td>
<td>60,000</td>
<td>(2,834)</td>
<td>0%</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td>4,855</td>
<td>10,000</td>
<td>5,145</td>
<td>51%</td>
</tr>
<tr>
<td>Subscriptions &amp; Periodicals</td>
<td>6,370</td>
<td>5,000</td>
<td>(1,370)</td>
<td>0%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>95</td>
<td>4,000</td>
<td>3,905</td>
<td>98%</td>
</tr>
<tr>
<td>Promotional</td>
<td>2,546</td>
<td>1,000</td>
<td>(1,546)</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$251,231</strong></td>
<td><strong>$263,500</strong></td>
<td><strong>$12,269</strong></td>
<td><strong>5%</strong></td>
</tr>
</tbody>
</table>

### IT - 6350

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$95,650</td>
<td>$126,566</td>
<td>$30,916</td>
<td>24%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>28,908</td>
<td>44,111</td>
<td>15,203</td>
<td>34%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>2,459</td>
<td>3,000</td>
<td>541</td>
<td>18%</td>
</tr>
<tr>
<td>Registrations</td>
<td>863</td>
<td>1,500</td>
<td>637</td>
<td>42%</td>
</tr>
<tr>
<td>Communications</td>
<td>136,132</td>
<td>131,200</td>
<td>(4,932)</td>
<td>0%</td>
</tr>
<tr>
<td>Machinery and equipment repair</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
<td>100%</td>
</tr>
<tr>
<td>Consultant Fees &amp; Expenses</td>
<td>36,850</td>
<td>18,000</td>
<td>(18,850)</td>
<td>0%</td>
</tr>
<tr>
<td>Licenses and fees</td>
<td>44,344</td>
<td>30,000</td>
<td>(14,344)</td>
<td>0%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>1,172</td>
<td>3,800</td>
<td>2,628</td>
<td>69%</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>-</td>
<td>700</td>
<td>700</td>
<td>100%</td>
</tr>
<tr>
<td>Contracts/subcontracts</td>
<td>148,859</td>
<td>150,000</td>
<td>1,141</td>
<td>1%</td>
</tr>
<tr>
<td>Other Equipment &amp; Tools</td>
<td>5,182</td>
<td>10,000</td>
<td>4,818</td>
<td>48%</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>1,264</td>
<td>1,000</td>
<td>(264)</td>
<td>0%</td>
</tr>
<tr>
<td>Computer related items</td>
<td>9,868</td>
<td>11,000</td>
<td>1,132</td>
<td>10%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$511,551</strong></td>
<td><strong>$535,877</strong></td>
<td><strong>$24,326</strong></td>
<td><strong>5%</strong></td>
</tr>
</tbody>
</table>

### Development - 6400

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consultant Fees</td>
<td>7,900</td>
<td>10,000</td>
<td>2,100</td>
<td>21%</td>
</tr>
</tbody>
</table>
Tohono O'odham Community College  
Unrestricted Expenses and Budget by Department  
For the Month Ended April 30, 2021  
(Intended for internal management purposes only)

Note: Remaining Budget Target for Operational expenses is 17%.

<table>
<thead>
<tr>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>2021 Annual Budget</td>
<td>Remaining Budget %</td>
</tr>
<tr>
<td>$7,900</td>
<td>$10,000</td>
<td>$2,100 21%</td>
</tr>
</tbody>
</table>
Tohono O'odham Community College
Unrestricted Expenses and Budget by Department
For the Month Ended April 30, 2021
(Intended for internal management purposes only)

Note: Remaining Budget Target for Operational expenses is 17 %

<table>
<thead>
<tr>
<th>Human resources - 6700</th>
<th>Year-to-Date Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$ 81,389</td>
<td>$ 103,199</td>
<td>$ 21,810</td>
<td>21%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>16,542</td>
<td>24,422</td>
<td>7,880</td>
<td>32%</td>
</tr>
<tr>
<td>Recruiting</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>100%</td>
</tr>
<tr>
<td>Employee Tuition Waivers</td>
<td>-</td>
<td>100</td>
<td>100</td>
<td>100%</td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>2,500</td>
<td>2,500</td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>494</td>
<td>2,850</td>
<td>2,356</td>
<td>83%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>160</td>
<td>1,800</td>
<td>1,640</td>
<td>91%</td>
</tr>
<tr>
<td>Memberships</td>
<td>669</td>
<td>865</td>
<td>196</td>
<td>23%</td>
</tr>
<tr>
<td>Advertising</td>
<td>4,876</td>
<td>7,230</td>
<td>2,354</td>
<td>33%</td>
</tr>
<tr>
<td>Other professional fees</td>
<td>2,845</td>
<td>4,990</td>
<td>2,145</td>
<td>43%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>101</td>
<td>360</td>
<td>259</td>
<td>72%</td>
</tr>
<tr>
<td>Subscriptions &amp; Periodicals</td>
<td>-</td>
<td>1,600</td>
<td>1,600</td>
<td>100%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$ 107,076</strong></td>
<td><strong>$ 150,916</strong></td>
<td><strong>$ 43,840</strong></td>
<td><strong>29%</strong></td>
</tr>
</tbody>
</table>

TOTAL INSTITUTIONAL SUPPORT

<table>
<thead>
<tr>
<th>TOTAL INSTITUTIONAL SUPPORT</th>
<th>Year-to-Date Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 1,764,493</td>
<td>$ 1,955,992</td>
<td>$ 191,499</td>
<td>10%</td>
</tr>
</tbody>
</table>
Tohono O'odham Community College  
Unrestricted Expenses and Budget by Department  
For the Month Ended April 30, 2021  
(Intended for internal management purposes only)

Note: Remaining Budget Target for Year-to-Date Operational expenses is 17 %

<table>
<thead>
<tr>
<th>Department</th>
<th>Year-to-Date Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPERATIONS AND MAINTENANCE - 7100</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>$ 338,563</td>
<td>$ 429,538</td>
<td>$ 90,975</td>
<td>21%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>97,760</td>
<td>147,122</td>
<td>49,362</td>
<td>34%</td>
</tr>
<tr>
<td>Employee tuition waivers</td>
<td>250</td>
<td>250</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Travel and training</td>
<td>2,000</td>
<td>2,000</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>1,620</td>
<td>1,800</td>
<td>180</td>
<td>10%</td>
</tr>
<tr>
<td>Vehicle &amp; Building R&amp;M</td>
<td>14,796</td>
<td>25,000</td>
<td>10,204</td>
<td>41%</td>
</tr>
<tr>
<td>Auto expenses</td>
<td>2,091</td>
<td>20,000</td>
<td>17,909</td>
<td>90%</td>
</tr>
<tr>
<td>Vehicle rental</td>
<td>34,558</td>
<td>110,000</td>
<td>75,442</td>
<td>69%</td>
</tr>
<tr>
<td>Building Rent</td>
<td>97,287</td>
<td>135,330</td>
<td>38,043</td>
<td>28%</td>
</tr>
<tr>
<td>Utilities</td>
<td>91,443</td>
<td>130,000</td>
<td>38,557</td>
<td>30%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>883</td>
<td>1,000</td>
<td>117</td>
<td>12%</td>
</tr>
<tr>
<td>Custodial expense</td>
<td>1,775</td>
<td>17,500</td>
<td>15,725</td>
<td>90%</td>
</tr>
<tr>
<td>Contracts/subcontracts</td>
<td>52,876</td>
<td>100,000</td>
<td>47,124</td>
<td>47%</td>
</tr>
<tr>
<td>Vehilces</td>
<td>27,000</td>
<td>27,000</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td><strong>TOTAL OPERATIONS AND MAINTENANCE</strong></td>
<td>$ 760,652</td>
<td>$ 1,146,540</td>
<td>$ 385,888</td>
<td>34%</td>
</tr>
</tbody>
</table>

| **SUSTAINABILITY - 5160**       |                     |                    |                  |             |
| Compensation                    | $ 101,159           | $ 106,834          | $ 5,675          | 5%          |
| Employee related expenses       | 23,315              | 29,696             | 6,381            | 21%         |
| Travel and training             | -                   | 2,000              | 2,000            | 100%        |
| Mileage                         | 500                 | 500                | 500              | 100%        |
| Registrations                   | -                   | 500                | 500              | 100%        |
| Tuition Waivers                 | 37                  | -                  | (37)             | 0%          |
| Commuter Allowance              | 1,672               | 1,800              | 128              | 7%          |
| Printing                        | 250                 | 250                | 250              | 100%        |
| Memberships                     | -                   | 500                | 500              | 100%        |
| Office supplies                 | 940                 | 1,500              | 560              | 37%         |
| Meeting Expense                 | -                   | 500                | 500              | 100%        |
| Contracts/Subcontracts          | -                   | 600                | 600              | 100%        |
| **TOTAL SUSTAINABILITY**        | $ 127,123           | $ 144,680          | $ 17,557         | 12%         |

| **CULTURAL LIAISON - 6160**     |                     |                    |                  |             |
| Compensation                    | $ 57,362            | $ 62,143           | $ 4,781          | 8%          |
| Employee related expenses       | 12,106              | 17,010             | 4,904            | 29%         |
| Travel and training             | 600                 | 600                | 600              | 100%        |
| Mileage                         | 500                 | 500                | 500              | 100%        |
| Registrations                   | 600                 | 600                | 600              | 100%        |
| Printing                        | 500                 | 500                | 500              | 100%        |
| Community & Student Events      | -                   | 1,000              | 1,000            | 100%        |
| Consultant Fees                 | -                   | 1,000              | 1,000            | 100%        |
| Education Supplies              | 800                 | 800                | 800              | 100%        |
| Office supplies                 | 600                 | 600                | 600              | 100%        |
| Program Supplies                | 500                 | 500                | 500              | 100%        |
| **TOTAL CULTURAL LIAISON**      | $ 69,468            | $ 85,253           | $ 15,785         | 19%         |

| **STUDENT LIFE - 5150**         |                     |                    |                  |             |
| Compensation                    | $ 214,368           | $ 270,397          | $ 56,029         | 21%         |
| Employee related expenses       | 59,695              | 56,950             | (2,745)          | 0%          |
| Employee Tuition Waivers        | 800                 | 800                | 800              | 100%        |
| Travel and training             | -                   | 2,000              | 2,000            | 100%        |
## Tohono O’odham Community College
### Unrestricted Expenses and Budget by Department
#### For the Month Ended April 30, 2021
**(Intended for internal management purposes only)**

**Note:** Remaining Budget Target for Operational expenses is 17%.

<table>
<thead>
<tr>
<th>Description</th>
<th>Actual</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registrations</td>
<td>800</td>
<td>800</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>1,473</td>
<td>1,800</td>
<td>327</td>
<td>18%</td>
</tr>
<tr>
<td>Printing</td>
<td>300</td>
<td>300</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Community &amp; Student Events</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>100%</td>
</tr>
<tr>
<td>Office supplies</td>
<td>121</td>
<td>1,000</td>
<td>879</td>
<td>88%</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>-</td>
<td>700</td>
<td>700</td>
<td>100%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>-</td>
<td>13,000</td>
<td>13,000</td>
<td>100%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>499</td>
<td>2,500</td>
<td>2,001</td>
<td>80%</td>
</tr>
<tr>
<td>Student Meals</td>
<td>-</td>
<td>30,000</td>
<td>30,000</td>
<td>100%</td>
</tr>
<tr>
<td><strong>TOTAL STUDENT LIFE</strong></td>
<td><strong>$ 276,156</strong></td>
<td><strong>$ 382,247</strong></td>
<td><strong>$ 106,091</strong></td>
<td><strong>28%</strong></td>
</tr>
</tbody>
</table>
Tohono O'odham Community College
Unrestricted Expenses and Budget by Department
For the Month Ended April 30, 2021
(Intended for internal management purposes only)

<table>
<thead>
<tr>
<th>Department</th>
<th>Year-to-Date</th>
<th>2021 Annual Budget</th>
<th>Remaining Budget</th>
<th>Remaining %</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Budget</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SAN CARLOS - 6900</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ISC BIE Annual Funds</td>
<td>$403,094</td>
<td>$341,250</td>
<td>$(61,844)</td>
<td>0%</td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td></td>
<td>45,000</td>
<td>45,000</td>
<td>100%</td>
</tr>
<tr>
<td>Cost of Goods Sold</td>
<td>46,307</td>
<td>-</td>
<td>$(46,307)</td>
<td>0%</td>
</tr>
<tr>
<td><strong>TOTAL SAN CARLOS</strong></td>
<td>$449,401</td>
<td>$386,250</td>
<td>$(63,151)</td>
<td>0%</td>
</tr>
<tr>
<td><strong>CULINARY ARTS PROGRAM - 1498</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel and training</td>
<td>-</td>
<td>$1,000</td>
<td>$1,000</td>
<td>100%</td>
</tr>
<tr>
<td>Mileage</td>
<td>-</td>
<td>425</td>
<td>425</td>
<td>100%</td>
</tr>
<tr>
<td>Registrations</td>
<td>-</td>
<td>300</td>
<td>300</td>
<td>100%</td>
</tr>
<tr>
<td>Printing</td>
<td>-</td>
<td>250</td>
<td>250</td>
<td>100%</td>
</tr>
<tr>
<td>Reg Mach/Equipment Repairs</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
<td>100%</td>
</tr>
<tr>
<td>Licenses and Fees</td>
<td>-</td>
<td>3,000</td>
<td>3,000</td>
<td>100%</td>
</tr>
<tr>
<td>Education Supplies</td>
<td>-</td>
<td>10,500</td>
<td>10,500</td>
<td>100%</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>-</td>
<td>300</td>
<td>300</td>
<td>100%</td>
</tr>
<tr>
<td>Tuition Waivers</td>
<td>-</td>
<td>9,800</td>
<td>9,800</td>
<td>100%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>3,360</td>
<td>39,540</td>
<td>36,180</td>
<td>92%</td>
</tr>
<tr>
<td><strong>TOTAL CULINARY ARTS PROGRAM</strong></td>
<td>$3,360</td>
<td>$70,115</td>
<td>$66,755</td>
<td>95%</td>
</tr>
<tr>
<td><strong>TOTAL UNRESTRICTED</strong></td>
<td>$5,950,482</td>
<td>$7,339,554</td>
<td>$1,389,072</td>
<td>19%</td>
</tr>
</tbody>
</table>
TOHONO O'ODHAM COMMUNITY COLLEGE

Restricted Budget Activity

For the Month Ended April 30, 2021
## SPONSORED PROJECTS

### AT&T TCU/High School Completion Project B - AICF - (1111)
(10/20/16 - Until Expended)

#### Restricted revenues:

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>Budget</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant from Other Sources</td>
<td>$184,000</td>
<td>$184,000</td>
<td>$ -</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Amount</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>4,445</td>
<td>36,190</td>
<td>31,745</td>
<td>88%</td>
</tr>
<tr>
<td>High School tutors</td>
<td>-</td>
<td>1,500</td>
<td>1,500</td>
<td>100%</td>
</tr>
<tr>
<td>College Mentors</td>
<td>-</td>
<td>4,000</td>
<td>4,000</td>
<td>100%</td>
</tr>
<tr>
<td>Parent Liaison</td>
<td>500</td>
<td>500</td>
<td>500</td>
<td>100%</td>
</tr>
<tr>
<td>Travel/professional Development</td>
<td>55,296</td>
<td>15,650</td>
<td>(39,646)</td>
<td>0%</td>
</tr>
<tr>
<td>Printing and Marketing</td>
<td>3,577</td>
<td>9,400</td>
<td>5,823</td>
<td>62%</td>
</tr>
<tr>
<td>Transportation</td>
<td>6,080</td>
<td>5,650</td>
<td>(430)</td>
<td>0%</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>10,244</td>
<td>12,000</td>
<td>1,756</td>
<td>15%</td>
</tr>
<tr>
<td>Tuition/Programming</td>
<td>29,006</td>
<td>39,210</td>
<td>10,204</td>
<td>26%</td>
</tr>
<tr>
<td>Stipends</td>
<td>3,600</td>
<td>3,000</td>
<td>(600)</td>
<td>0%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>41,804</td>
<td>-</td>
<td>(41,804)</td>
<td>0%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>5,728</td>
<td>10,900</td>
<td>5,172</td>
<td>47%</td>
</tr>
<tr>
<td>Honorariums/Speakers</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
<td>100%</td>
</tr>
<tr>
<td>Student Incentives &amp; Awards</td>
<td>6,000</td>
<td>6,000</td>
<td>-</td>
<td>0%</td>
</tr>
</tbody>
</table>

#### Excess (deficiency)

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Budget</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>$18,220</td>
<td>$35,000</td>
<td>$16,780</td>
</tr>
</tbody>
</table>

### NSF - TCUP Pathways to Indigenous STEM - 1114
(9/1/18 - 8/31/23)

#### Restricted revenues:

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>Budget</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>$520,671</td>
<td>$2,498,458</td>
<td>$(1,977,787)</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Amount</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>494,583</td>
<td>1,243,273</td>
<td>748,690</td>
<td>60%</td>
</tr>
<tr>
<td>Employee Related Benefits</td>
<td>65,426</td>
<td>254,730</td>
<td>189,304</td>
<td>74%</td>
</tr>
<tr>
<td>Travel/professional Development</td>
<td>16,124</td>
<td>43,200</td>
<td>27,076</td>
<td>63%</td>
</tr>
<tr>
<td>Memberships</td>
<td>1,750</td>
<td>1,800</td>
<td>50</td>
<td>3%</td>
</tr>
<tr>
<td>Consultants</td>
<td>99,990</td>
<td>200,000</td>
<td>100,010</td>
<td>50%</td>
</tr>
<tr>
<td>Materials &amp; Supplies</td>
<td>11,842</td>
<td>47,800</td>
<td>35,958</td>
<td>75%</td>
</tr>
<tr>
<td>Publication Costs/Documentation/Dissemination</td>
<td>-</td>
<td>3,500</td>
<td>3,500</td>
<td>100%</td>
</tr>
<tr>
<td>Other Direct Costs</td>
<td>-</td>
<td>120,375</td>
<td>120,375</td>
<td>100%</td>
</tr>
<tr>
<td>Participant Costs</td>
<td>36,479</td>
<td>51,140</td>
<td>14,661</td>
<td>29%</td>
</tr>
<tr>
<td>Indirect Costs</td>
<td>109,837</td>
<td>520,528</td>
<td>410,691</td>
<td>79%</td>
</tr>
<tr>
<td>Equipment</td>
<td>-</td>
<td>15,000</td>
<td>15,000</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### Excess (deficiency)

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Budget</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>$(315,360)</td>
<td>$(2,888)</td>
<td>$(3,643,102)</td>
</tr>
</tbody>
</table>

### ANA Increase Technical Capacity - (1117) Federal Share
(9/30/18 - 9/29/2021)

#### Restricted revenues:

<table>
<thead>
<tr>
<th>Item</th>
<th>Actual</th>
<th>Budget</th>
<th>Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant **</td>
<td>$388,047</td>
<td>$1,200,000</td>
<td>$(811,953)</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Amount</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>212,008</td>
<td>496,047</td>
<td>284,039</td>
<td>57%</td>
</tr>
<tr>
<td>Employee Related Benefits</td>
<td>40,819</td>
<td>138,894</td>
<td>98,075</td>
<td>71%</td>
</tr>
<tr>
<td>Travel/professional Development</td>
<td>8,595</td>
<td>25,188</td>
<td>16,593</td>
<td>66%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>2,582</td>
<td>-</td>
<td>(2,582)</td>
<td>0%</td>
</tr>
<tr>
<td>Category</td>
<td>2021</td>
<td>2022</td>
<td>2023</td>
<td>% Change</td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td>Tuition/Books</td>
<td>5,089</td>
<td>18,189</td>
<td>13,100</td>
<td>72%</td>
</tr>
<tr>
<td>Communication Data Service</td>
<td>-</td>
<td>14,400</td>
<td>14,400</td>
<td>100%</td>
</tr>
<tr>
<td>Office Supplies/Program Support</td>
<td>68,665</td>
<td>188,847</td>
<td>120,182</td>
<td>64%</td>
</tr>
<tr>
<td>Contracts/Subcontracts (Adjuncts)</td>
<td>-</td>
<td>18,900</td>
<td>18,900</td>
<td>100%</td>
</tr>
<tr>
<td>Indirect Costs Charged to TOCC Match</td>
<td>-</td>
<td>235,335</td>
<td>235,335</td>
<td>100%</td>
</tr>
<tr>
<td>Computers/GIS Devices/Printer</td>
<td>52,655</td>
<td>64,200</td>
<td>11,545</td>
<td>18%</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$(2,366)</td>
<td>-</td>
<td>$(1,621,540)</td>
<td>67%</td>
</tr>
</tbody>
</table>

**TOCC Grant Match Grant 1117 ANA - (1000)**

(9/30/18 - 9/29/2021)

<table>
<thead>
<tr>
<th>Category</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted expenses:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>98,505</td>
<td>171,000</td>
<td>72,495</td>
<td>42%</td>
</tr>
<tr>
<td>Employee Related Benefits</td>
<td>25,865</td>
<td>43,605</td>
<td>17,400</td>
<td>41%</td>
</tr>
<tr>
<td>Travel Expense</td>
<td>7,079</td>
<td>-</td>
<td>7,079</td>
<td>0%</td>
</tr>
<tr>
<td>Office Supplies/Program Support</td>
<td>1,510</td>
<td>25,560</td>
<td>24,050</td>
<td>94%</td>
</tr>
<tr>
<td>Contracts/Subcontracts (Adjuncts)</td>
<td>-</td>
<td>18,900</td>
<td>18,900</td>
<td>100%</td>
</tr>
<tr>
<td>Computer equipment/Office equipment</td>
<td>1,963</td>
<td>40,935</td>
<td>38,972</td>
<td>95%</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$(134,922)</td>
<td>$(300,000)</td>
<td>$(126,106)</td>
<td>42%</td>
</tr>
</tbody>
</table>

**AICF AT&T TCU BRAIDING Success Project (1118)**

(9/14/18 - 05/31/20)

<table>
<thead>
<tr>
<th>Category</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenues:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant from Other Sources</td>
<td>$167,200</td>
<td>$120,700</td>
<td>$46,500</td>
<td>0%</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>18,357</td>
<td>35,520</td>
<td>17,163</td>
<td>48%</td>
</tr>
<tr>
<td>Employee Related Benefits</td>
<td>1,478</td>
<td>2,718</td>
<td>1,240</td>
<td>46%</td>
</tr>
<tr>
<td>Travel</td>
<td>3,644</td>
<td>10,406</td>
<td>6,762</td>
<td>65%</td>
</tr>
<tr>
<td>Transportation</td>
<td>877</td>
<td>1,406</td>
<td>529</td>
<td>38%</td>
</tr>
<tr>
<td>Meeting Expenses</td>
<td>18,322</td>
<td>20,448</td>
<td>2,126</td>
<td>10%</td>
</tr>
<tr>
<td>Programming</td>
<td>5,988</td>
<td>7,684</td>
<td>1,696</td>
<td>22%</td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>3,129</td>
<td>1,920</td>
<td>(1,209)</td>
<td>0%</td>
</tr>
<tr>
<td>Stipends</td>
<td>1,600</td>
<td>6,600</td>
<td>5,000</td>
<td>76%</td>
</tr>
<tr>
<td>Honorariums/ Speakers</td>
<td>5,881</td>
<td>3,666</td>
<td>(2,215)</td>
<td>0%</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>500</td>
<td>250</td>
<td>(250)</td>
<td>0%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>18,262</td>
<td>17,630</td>
<td>(632)</td>
<td>0%</td>
</tr>
<tr>
<td>Awards/Gifts</td>
<td>2,966</td>
<td>5,952</td>
<td>2,986</td>
<td>50%</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$86,196</td>
<td>$6,500</td>
<td>$13,304</td>
<td></td>
</tr>
</tbody>
</table>

**Dollar General GED Language & Writing Dev (1121) includes 1119 and 1123 revenues**

(7/1/17 - 6/30/19) Until all Funds Expended--

<table>
<thead>
<tr>
<th>Category</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenues:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant from Other Sources</td>
<td>$170,450</td>
<td>$170,450</td>
<td>$ -</td>
<td>0%</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensation</td>
<td>31,623</td>
<td>48,264</td>
<td>16,641</td>
<td>34%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>2,353</td>
<td>3,999</td>
<td>1,646</td>
<td>41%</td>
</tr>
<tr>
<td>Mileage</td>
<td>4,615</td>
<td>4,440</td>
<td>(175)</td>
<td>0%</td>
</tr>
<tr>
<td>Communications</td>
<td>3,862</td>
<td>2,400</td>
<td>(1,462)</td>
<td>0%</td>
</tr>
<tr>
<td>Travel/Professional Dev/Meetings</td>
<td>22,432</td>
<td>32,760</td>
<td>10,328</td>
<td>32%</td>
</tr>
</tbody>
</table>
### Education Materials & Supplies

<table>
<thead>
<tr>
<th></th>
<th>69,653</th>
<th>56,836</th>
<th>(12,817)</th>
<th>0%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracts/Subcontracts</td>
<td>3,100</td>
<td>4,650</td>
<td>1,550</td>
<td>33%</td>
</tr>
<tr>
<td>Program Incentives</td>
<td>7,750</td>
<td>13,351</td>
<td>5,601</td>
<td>42%</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>2,474</td>
<td>3,750</td>
<td>1,276</td>
<td>34%</td>
</tr>
</tbody>
</table>

**Total** 147,862 170,450 21,312 13%

### Excess (deficiency)

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 22,588</td>
<td>$ -</td>
<td>$ (21,312)</td>
<td></td>
</tr>
</tbody>
</table>

### TO Nation TOCC Language Center (1124)

**Grant From Other Sources**

<table>
<thead>
<tr>
<th></th>
<th>300,000</th>
<th>900,000</th>
<th>(600,000)</th>
<th>-67%</th>
</tr>
</thead>
</table>

**Restricted expenses:**

- Compensation 162,212 598,680 436,468 73%
- Employee Related Benefits 29,058 179,172 150,114 84%
- Commuter Allowance 969 - (969) 0%
- Mileage - 51,748 51,748 100%
- Office & Technical Supplies 1,069 10,400 9,331 90%
- Program Meals/Supplies/Honorariums - 15,000 15,000 100%
- Computer Equipment 3,332 - (3,332) 0%
- Consultants 7,990 45,000 37,010 100%

**Total** 204,630 900,000 695,370 77%

### NSF - Planning Grant TO Language Center (1125)

**Restricted revenues:**

<table>
<thead>
<tr>
<th></th>
<th>102,820</th>
<th>171,687</th>
<th>(68,867)</th>
<th>-40%</th>
</tr>
</thead>
</table>

**Restricted expenses:**

- Compensation 69,676 87,688 18,012 21%
- Employee Related Benefits 3,435 21,994 18,559 84%
- Mileage - 7,000 7,000 100%
- Office & Technical Supplies - 9,000 9,000 100%
- Program Meals/Supplies/Honorariums - 7,000 7,000 100%
- Computer Equipment 7,990 - (7,990) 0%
- Consultants 1,544 - (1,544) 0%
- Education Materials/Supplies /Testing 8,532 7,000 (1,532) 0%
- Computer Equipment 4,365 6,800 2,435 36%
- Awards & gifts 1,544 - (1,544) 0%

**Total** 73,547 171,687 98,140 57%

### Dollar General Am Indian Adult Education GED (1127)

**Grant from Other Sources**

<table>
<thead>
<tr>
<th></th>
<th>48,500</th>
<th>48,500</th>
<th>-</th>
<th>0%</th>
</tr>
</thead>
</table>

**Restricted expenses:**

- Compensation 8,532 7,000 (1,532) 0%
- Employee related expenses 447 500 53 11%
- Mileage 6,000 6,000 100%
- Communications (Hot Spots) 2,480 2,480 100%
- Travel (Field Trips)/Professional Dev/Memberships 6,100 6,100 100%
- Memberships 40 - (40) 0%
- Education Materials/Supplies /Testing 2,892 19,620 16,728 85%
- Computer Equipment 4,365 6,800 2,435 36%
- Awards & gifts 1,544 - (1,544) 0%

**Total** 17,820 48,500 32,224 66%
### AICF Van Vlack Trust STEM Equip Purchase (1204)
**5/19/20 - 1/31/21**

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
<th>Expense</th>
<th>Excess (deficiency)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure Costs (Contracts/Subcontracts)</td>
<td>1,738</td>
<td>5,500</td>
<td>-1,762</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>3,762</td>
<td>-</td>
<td>(3,762)</td>
</tr>
</tbody>
</table>

### BIA 93-638 - Occupational Training TCCU -(1301) Extension
**Extension Period (July 1, 2019 - June 30, 2022)**
**Salaries Only**

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
<th>Expense</th>
<th>Excess (deficiency)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>197,828</td>
<td>200,000</td>
<td>(2,172)</td>
</tr>
<tr>
<td>Compensation</td>
<td>66,829</td>
<td>200,000</td>
<td>133,171</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>130,999</td>
<td>-</td>
<td>(130,999)</td>
</tr>
</tbody>
</table>

### BIA 93-638 - Occupational Training TCCU -(1302)
**Program Revenue and Costs**
**(July 01, 2019 - June 30, 2022)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
<th>Expense</th>
<th>Excess (deficiency)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>72,948</td>
<td>300,000</td>
<td>(227,052)</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>5,112</td>
<td>175,000</td>
<td>169,888</td>
</tr>
<tr>
<td>Mileage</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
</tr>
<tr>
<td>Supplies/Other Program Cost</td>
<td>-</td>
<td>25,000</td>
<td>25,000</td>
</tr>
<tr>
<td>Consultants/Contracts</td>
<td>-</td>
<td>95,000</td>
<td>95,000</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>67,836</td>
<td>125,000</td>
<td>57,164</td>
</tr>
</tbody>
</table>

### AICF/TCU Emergency Student Aid Success - (1352)
**(5/13/20 - 12/31/20)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
<th>Expense</th>
<th>Excess (deficiency)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant From Other Sources</td>
<td>26,700</td>
<td>26,700</td>
<td>-</td>
</tr>
<tr>
<td>Student Emergency Aid</td>
<td>26,400</td>
<td>2,400</td>
<td>24,000</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>-</td>
<td>24,300</td>
<td>24,300</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>300</td>
<td>-</td>
<td>(48,300)</td>
</tr>
</tbody>
</table>

### AZ TPT State Construction Needs Funding - (1400)
**(July 1, 2017 - June 30, 2037)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Revenue</th>
<th>Expense</th>
<th>Excess (deficiency)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Restricted revenues:
- **State government grant**
  - **Workforce Development - (1401)**
    - (July 1, 2017 - June 30, 2021)
    - $941,859
  - **Univ of AZ NASA Space Grant - (1402)**
    - (12/14/16 - 12/13/20)
    - $24,500
  - **Univ of AZ Diversity Planning Grant - (1404)**
    - (9/1/18 - 8/31/21)
    - $10,000
  - **U of A Haury Program A Student's Journey - (1406)**
    - (7/1/19 - 6/30/22)
    - $210,137

### Restricted expenses:
- **State government grant**
  - **Workforce Development - (1401)**
    - $940,899
  - **Univ of AZ NASA Space Grant - (1402)**
    - $24,116
  - **Univ of AZ Diversity Planning Grant - (1404)**
    - $22,560
  - **U of A Haury Program A Student's Journey - (1406)**
    - $61,507

### Excess (deficiency):
- **Workforce Development - (1401)**
  - $960
- **Univ of AZ NASA Space Grant - (1402)**
  - $384
- **Univ of AZ Diversity Planning Grant - (1404)**
  - $(12,560)
- **U of A Haury Program A Student's Journey - (1406)**
  - $112,589

### Financial breakdowns:
- **Workforce Development - (1401)**
  - **(July 1, 2017 - June 30, 2021)**
  - **Restricted revenues:**
    - **State government grant**
      - $941,859
    - **Restricted expenses:**
      - **Contracts/subcontracts**
        - $940,899
  - **Excess (deficiency)**
    - $960

- **Univ of AZ NASA Space Grant - (1402)**
  - **(12/14/16 - 12/13/20)**
  - **Restricted revenues:**
    - **State government grant**
      - $979,106
  - **Restricted expenses:**
    - **Program Supplies**
      - $24,116
    - **Contracts/Subcontracts**
      - $22,560
  - **Excess (deficiency)**
    - $384

- **Univ of AZ Diversity Planning Grant - (1404)**
  - **(9/1/18 - 8/31/21)**
  - **Restricted revenues:**
    - **State government grant**
      - $10,000
  - **Restricted expenses:**
    - **Program Supplies**
      - $22,560
    - **Contracts/Subcontracts**
      - $22,560
  - **Excess (deficiency)**
    - $(12,560)

- **U of A Haury Program A Student's Journey - (1406)**
  - **(7/1/19 - 6/30/22)**
  - **Restricted revenues:**
    - **State government grant**
      - $210,137
  - **Restricted expenses:**
    - **Compensation**
      - $61,507
    - **Employee related expenses**
      - $7,732
    - **Events/Meetings**
      - $1,552
    - **Travel**
      - $704
    - **Office/Education Supplies**
      - $1,053
    - **Honorariums/Guest Speakers**
      - $25,000
    - **Meals**
      - $1,053
    - **Stipends**
      - $25,000
  - **Excess (deficiency)**
    - $112,589
## NIFA Endowment - (1502)
### (Sept 1, 2018- Aug 31, 2021)

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Federal government grant</strong></td>
<td>$224,406</td>
<td>0%</td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>7,195</td>
<td>0%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>1,168</td>
<td>0%</td>
</tr>
<tr>
<td>Travel/professional Development</td>
<td>387</td>
<td>0%</td>
</tr>
<tr>
<td>Printing</td>
<td>6,665</td>
<td>100%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>69</td>
<td>0%</td>
</tr>
<tr>
<td>Communications</td>
<td>1,840</td>
<td>0%</td>
</tr>
<tr>
<td>Tractor/Auto Repairs</td>
<td>1,123</td>
<td>0%</td>
</tr>
<tr>
<td>Vehicle Rental</td>
<td>41,625</td>
<td>0%</td>
</tr>
<tr>
<td>Promotion/Advertising</td>
<td>2,455</td>
<td>80%</td>
</tr>
<tr>
<td>Consultants/Professionals</td>
<td>15,650</td>
<td>76%</td>
</tr>
<tr>
<td>Education Supplies</td>
<td>2,216</td>
<td>0%</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>398</td>
<td>84%</td>
</tr>
<tr>
<td>Stipends</td>
<td>400</td>
<td>0%</td>
</tr>
<tr>
<td>Participant Support</td>
<td>225</td>
<td>0%</td>
</tr>
<tr>
<td>Guest Speaker/Honorariums</td>
<td>9,000</td>
<td>100%</td>
</tr>
<tr>
<td>Other Structural Improvements</td>
<td>2,649</td>
<td>0%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>24,395</td>
<td>24%</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>2,500</td>
<td>100%</td>
</tr>
<tr>
<td>Library Collections</td>
<td>10,000</td>
<td>100%</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>5,657</td>
<td>43%</td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>$116,954</td>
<td></td>
</tr>
</tbody>
</table>

### NIFA Equity III - (1508)
### (Sept 1, 2018- Aug 31, 2022)

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Federal government grant</strong></td>
<td>$234,288</td>
<td>0%</td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>219,425</td>
<td>0%</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>33,759</td>
<td>0%</td>
</tr>
<tr>
<td>Commuter Allowance</td>
<td>1,092</td>
<td>0%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>91</td>
<td>0%</td>
</tr>
<tr>
<td>Participant Support</td>
<td>225</td>
<td>0%</td>
</tr>
<tr>
<td>Guest Speaker/Honorariums</td>
<td>9,000</td>
<td>100%</td>
</tr>
<tr>
<td>Other Structural Improvements</td>
<td>2,649</td>
<td>0%</td>
</tr>
<tr>
<td>Program Supplies</td>
<td>24,395</td>
<td>24%</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>2,500</td>
<td>100%</td>
</tr>
<tr>
<td>Library Collections</td>
<td>10,000</td>
<td>100%</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>5,657</td>
<td>43%</td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>$116,954</td>
<td></td>
</tr>
</tbody>
</table>

### NIFA Special Emphasis at 1994 Institutions- (1531)
### (Sept 1, 2018- Aug. 31, 2021)

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Federal government grant</strong></td>
<td>$111,790</td>
<td></td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation &amp; Employee related Expenses</td>
<td>56,325</td>
<td>0%</td>
</tr>
<tr>
<td>Travel/ Per Diem/ Lodging/Registrations</td>
<td>840</td>
<td>62%</td>
</tr>
<tr>
<td>Stipends</td>
<td>2,700</td>
<td>100%</td>
</tr>
<tr>
<td>Youth Programs</td>
<td>8,000</td>
<td>100%</td>
</tr>
<tr>
<td>Other Participant/trainee Support Costs</td>
<td>13,312</td>
<td>100%</td>
</tr>
<tr>
<td>Workshops</td>
<td>4,000</td>
<td>100%</td>
</tr>
<tr>
<td>Program supplies</td>
<td>44,641</td>
<td>0%</td>
</tr>
<tr>
<td>Equipment</td>
<td>3,950</td>
<td>89%</td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6,034</td>
<td>40%</td>
</tr>
</tbody>
</table>

### NIFA Extension Capacity Bldg Together III - (1541)
**Sept 1, 2018- Aug. 31, 2022**

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>$216,412</td>
<td></td>
<td>$125,000</td>
<td></td>
<td>$91,412</td>
</tr>
<tr>
<td>Honorarium</td>
<td>$1,500</td>
<td>$1,500</td>
<td>-</td>
<td>-</td>
<td>0%</td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$184,884</td>
<td>$90,687</td>
<td>(94,197)</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>$42,303</td>
<td>$19,393</td>
<td>(22,910)</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Travel/Lodging/Mileage/Transportation</td>
<td>$10,096</td>
<td>$4,240</td>
<td>(5,856)</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Registration</td>
<td>$250</td>
<td>$760</td>
<td>$510</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Equipment Rental</td>
<td>$510</td>
<td>-</td>
<td>(510)</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Consultants</td>
<td>-</td>
<td>$1,800</td>
<td>$1,800</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Honorariums</td>
<td>-</td>
<td>$2,000</td>
<td>$2,000</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Program Materials &amp; Supplies</td>
<td>$225</td>
<td>$6,120</td>
<td>$5,895</td>
<td>96%</td>
<td></td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$(20,356)</td>
<td>$7,620</td>
<td>$210,800</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### 2019 USDA TCI E Campus Community Facilities (1621)
**9/1/19-9/30/20**

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>-</td>
<td>$137,702</td>
<td>(137,702)</td>
<td>-100%</td>
<td></td>
</tr>
<tr>
<td>TOCC Match</td>
<td>-</td>
<td>$7,247</td>
<td>(7,247)</td>
<td>-100%</td>
<td></td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excavation</td>
<td>$36,000</td>
<td>$36,000</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Excavation TOCC</td>
<td>$6,250</td>
<td>$6,250</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Utility Infrastructure</td>
<td>$29,433</td>
<td>$64,700</td>
<td>35,267</td>
<td>55%</td>
<td></td>
</tr>
<tr>
<td>Concrete</td>
<td>$31,000</td>
<td>$31,000</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Framing</td>
<td>$6,002</td>
<td>$6,002</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Framing TOCC</td>
<td>$997</td>
<td>$997</td>
<td>-</td>
<td>0%</td>
<td></td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$(109,682)</td>
<td>$-</td>
<td>$35,267</td>
<td>24%</td>
<td></td>
</tr>
</tbody>
</table>

### 2018 USDA TCI E Campus Solar Project (1622)
**9/1/18- Nov 2023**

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>-</td>
<td>$129,000</td>
<td>(129,000)</td>
<td>-100%</td>
<td></td>
</tr>
<tr>
<td>TOCC Match</td>
<td>-</td>
<td>$6,450</td>
<td>(6,450)</td>
<td>-100%</td>
<td></td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other costs to complete</td>
<td>$5,450</td>
<td>$5,450</td>
<td>-</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Equipment and Construction Costs</td>
<td>-</td>
<td>$130,000</td>
<td>$130,000</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$(135,450)</td>
<td>$(135,450)</td>
<td>$(135,450)</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

### 2020 USDA TCI Wellness Ctr (1628)
**9/1/20- 8/31/21**

**Restricted revenues:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>-</td>
<td>$181,367</td>
<td>(181,367)</td>
<td>-100%</td>
<td></td>
</tr>
<tr>
<td>TOCC Match</td>
<td>-</td>
<td>$9,068</td>
<td>(9,068)</td>
<td>-100%</td>
<td></td>
</tr>
</tbody>
</table>

**Restricted expenses:**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment and Construction Costs</td>
<td>-</td>
<td>$190,435</td>
<td>$190,435</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

**Excess (deficiency)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Source</th>
<th>Amount</th>
<th>Source</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$(190,435)</td>
<td>$(190,435)</td>
<td>$(380,870)</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

### Title III Part A Our Circle of Strength - (1632)
### Title III Part F Honoring Yesterday to Build Tomorrow - (1642)

#### (Oct. 1, 2015 - Sept. 30, 2020)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th>$</th>
<th>$</th>
<th>$(2,669,633)</th>
<th>-93%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>203,512</td>
<td>2,873,145</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Restricted expenses:

| Compensation                                  | 263,422 | 263,422 |              | 100% |
| Employee related expenses                     | 81,202  | 81,202  |              | 100% |
| Contracts/subcontracts                         | 5,340   | 5,340   |              | 100% |
| Computer equipment                             | 2,348,984| 2,348,984|              | 100% |
| Other Structural Improvements                  | 186     | 186     |              | 100% |

#### Excess (deficiency)

| $ (242,260) | $ | $ 242,260 |

### American Rescue Plan Fund (ARP) BIE PL 117-2

#### (July 1, 2019 - June 30, 2024)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th>$</th>
<th>$</th>
<th>$(5,681,278)</th>
<th>-100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>-</td>
<td>5,681,278</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Restricted expenses:

| Student Assistance                            | 5,681,278| 5,681,278|              | 100% |
| Employee related expenses                     | -       | -       |              | 100% |
| Contracts/subcontracts                         | -       | -       |              | 100% |
| Computer equipment                             | -       | -       |              | 100% |
| Other Structural Improvements                  | -       | -       |              | 100% |
| Education supplies                             | -       | -       |              | 100% |

#### Excess (deficiency)

| $       | $       | $       |

### Education Stabilization Fund BIE PL 116-260

#### (July 1, 2019 - June 30, 2024)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th>$</th>
<th>$</th>
<th>$(5,681,278)</th>
<th>-100%</th>
</tr>
</thead>
</table>

| $       | $       | $       |


Federal government grant  

$ - $ 3,613,099 $ (3,613,099) -100%

<table>
<thead>
<tr>
<th>Restricted expenses:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Assistance</td>
<td>-</td>
<td>3,613,099</td>
<td>3,613,099</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Contracts/subcontracts</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Computer equipment</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other Structural Improvements</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Education supplies</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Excess (deficiency)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Community of Practice - (1720)  
(July 1, 2020 - June 30, 2021)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants From Other Sources</td>
<td>$ 89,922</td>
<td>$ 108,000</td>
<td>$ (18,078) -17%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Restricted expenses:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>42,887</td>
<td>45,501</td>
<td>2,614</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>10,177</td>
<td>12,285</td>
<td>2,108</td>
</tr>
<tr>
<td>Scholarships</td>
<td>-</td>
<td>1,129</td>
<td>1,129</td>
</tr>
<tr>
<td>Mileage</td>
<td>(80)</td>
<td>80</td>
<td>0%</td>
</tr>
<tr>
<td>Registrations</td>
<td>4,153</td>
<td>-</td>
<td>(4,153)</td>
</tr>
<tr>
<td>Vehicle Rental</td>
<td>2,248</td>
<td>-</td>
<td>(2,248)</td>
</tr>
<tr>
<td>Program Supplies &amp; Materials</td>
<td>(1,109)</td>
<td>800</td>
<td>1,909</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>449</td>
<td>500</td>
<td>51</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td></td>
<td>5,100</td>
<td>5,100</td>
</tr>
<tr>
<td>Staff Development</td>
<td></td>
<td>5,015</td>
<td>5,015</td>
</tr>
<tr>
<td>Advertising/Printing</td>
<td></td>
<td>489</td>
<td>489</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>7,760</td>
<td>27,245</td>
<td>19,485</td>
</tr>
<tr>
<td>Program Incentives</td>
<td></td>
<td>900</td>
<td>900</td>
</tr>
<tr>
<td>Indirect Cost</td>
<td>5,078</td>
<td>9,036</td>
<td>3,958</td>
</tr>
<tr>
<td><strong>Excess (deficiency)</strong></td>
<td>$ 18,359</td>
<td>$ -</td>
<td>$ (18,359)</td>
</tr>
</tbody>
</table>

Great Lakes - Paid Internship - (1726)  
(5/1/17 - 10/31/19)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants From Other Sources</td>
<td>$ 49,105</td>
<td>$ 100,000</td>
<td>$ (50,895) -51%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Restricted expenses:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Employment Salary and taxes</td>
<td>20,844</td>
<td>75,000</td>
<td>54,156</td>
</tr>
<tr>
<td>Consulting</td>
<td>3,480</td>
<td>23,000</td>
<td>19,520</td>
</tr>
<tr>
<td>Meeting expense</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td>Promotion</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td><strong>Excess (deficiency)</strong></td>
<td>$ 24,781</td>
<td>$ -</td>
<td>$ (24,781)</td>
</tr>
</tbody>
</table>

Project Success Ascendium (1727)  
Emergency Aid/Paid Internship  
(Jan 1, 2020 - Sept 30, 2020)

<table>
<thead>
<tr>
<th>Restricted revenues:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants From Other Sources</td>
<td>$ 36,932</td>
<td>$ 169,000</td>
<td>$ (132,068) -78%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Restricted expenses:</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Costs Emergency Aid</td>
<td>-</td>
<td>9,000</td>
<td>9,000</td>
</tr>
<tr>
<td>Administrative Costs Paid Internship</td>
<td>-</td>
<td>30,000</td>
<td>30,000</td>
</tr>
<tr>
<td>Student Funds Emergency Aid</td>
<td>4,134</td>
<td>30,000</td>
<td>25,866</td>
</tr>
<tr>
<td>Advertising &amp; Promotion</td>
<td>1,515</td>
<td>-</td>
<td>(1,515)</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>409</td>
<td></td>
<td>0%</td>
</tr>
</tbody>
</table>
### Student Funds Paid Internship

<table>
<thead>
<tr>
<th></th>
<th>100,000</th>
<th>100,000</th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Funds Paid Internship</td>
<td>6,058</td>
<td>169,000</td>
<td>162,942</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$30,874</td>
<td>$</td>
<td>$(30,874)</td>
</tr>
</tbody>
</table>

### BIE Cares Act Education Stabilization  (5/1/20 - 6/30/21) Grant 20-8021

**Higher Education Emergency Refund (HEERF)**

<table>
<thead>
<tr>
<th></th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenue:</td>
<td>96%</td>
</tr>
<tr>
<td>Federal government grant</td>
<td>$817,579</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td>93%</td>
</tr>
<tr>
<td>SCAC Grants to or expenditures for students</td>
<td>50%</td>
</tr>
<tr>
<td>91,537</td>
<td>184,537</td>
</tr>
<tr>
<td>Grants to or expenditures for TOCC students</td>
<td>100%</td>
</tr>
<tr>
<td>726,042</td>
<td>633,042</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>15,591</td>
</tr>
</tbody>
</table>

### TOTAL RESTRICTED EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>72%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenues:</td>
<td>73%</td>
</tr>
<tr>
<td>Federal government grants</td>
<td>$3,314,076</td>
</tr>
<tr>
<td>State government grants</td>
<td>2,165,602</td>
</tr>
<tr>
<td>Grant from Other Sources</td>
<td>1,078,309</td>
</tr>
<tr>
<td>Total Restricted Revenues</td>
<td>6,557,987</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td>72%</td>
</tr>
<tr>
<td>6,736,609</td>
<td>24,306,728</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>15,591</td>
</tr>
</tbody>
</table>

### STUDENT FINANCIAL AID

#### AICF Food Security Emergency Aid (20-1221)

<table>
<thead>
<tr>
<th></th>
<th>0%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenue:</td>
<td>0%</td>
</tr>
<tr>
<td>Federal government grant</td>
<td>$5,700</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td>100%</td>
</tr>
<tr>
<td>Grants to or expenditures for TOCC students</td>
<td>-</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>5,700</td>
</tr>
</tbody>
</table>

#### Scholarships- 20-1353  AICF Online Instruction  (May 26, 2020 - July 31, 2020)

<table>
<thead>
<tr>
<th></th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenues:</td>
<td>0%</td>
</tr>
<tr>
<td>Scholarship Award</td>
<td>$10,000</td>
</tr>
<tr>
<td>Restricted expenses:</td>
<td>100%</td>
</tr>
<tr>
<td>Online Instruction</td>
<td>-</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>10,000</td>
</tr>
</tbody>
</table>

#### Scholarships- 21-8010  AICF (July 1, 2020 - June 30, 2021)

<table>
<thead>
<tr>
<th></th>
<th>0%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restricted revenues:</td>
<td>0%</td>
</tr>
<tr>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>
### Scholarship Award

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$151,073</td>
<td>$102,500</td>
</tr>
</tbody>
</table>

### Restricted expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Travel/Meeting/Office Expense</td>
<td>1,573</td>
</tr>
<tr>
<td>Scholarships</td>
<td>84,324</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$65,176</td>
</tr>
</tbody>
</table>

### Dept of Ed Cares Act Institutional Support (5/1/20 - 6/30/21) Grant 20-8025

#### Restricted revenue:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>348,560</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office Supplies</td>
<td>-</td>
</tr>
<tr>
<td>Grants to students</td>
<td>348,560</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$348,560</td>
</tr>
</tbody>
</table>

### Dept of Ed Cares Act Title III TCU Fund 3/13/20-6/30/22 (20-8026)

#### Restricted revenue:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>110,266</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>57,891</td>
</tr>
<tr>
<td>Employee related expenses</td>
<td>-</td>
</tr>
<tr>
<td>SCAC Grants to or expenditures for students</td>
<td>274,665</td>
</tr>
<tr>
<td>Postage &amp; Delivery</td>
<td>6,338</td>
</tr>
<tr>
<td>Building R&amp;M</td>
<td>4,441</td>
</tr>
<tr>
<td>Consultant Fees</td>
<td>31,079</td>
</tr>
<tr>
<td>Staff Development</td>
<td>5,713</td>
</tr>
<tr>
<td>Education Supplies</td>
<td>8,981</td>
</tr>
<tr>
<td>Meeting Expense</td>
<td>5,718</td>
</tr>
<tr>
<td>Custodial Expenses</td>
<td>68,175</td>
</tr>
<tr>
<td>CARES ACT Highed Ed Emergency Relief</td>
<td>70,693</td>
</tr>
<tr>
<td>Residence Fees Lost</td>
<td>39,600</td>
</tr>
<tr>
<td>Residence Fees Refunded TOCC</td>
<td>39,600</td>
</tr>
<tr>
<td>Contracts/Subcontracts</td>
<td>-</td>
</tr>
<tr>
<td>Indirect Costs</td>
<td>80,236</td>
</tr>
<tr>
<td>Other Structural Improvements</td>
<td>64,276</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>355,924</td>
</tr>
<tr>
<td>Grants to or expenditures for TOCC students</td>
<td>-</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$688,799</td>
</tr>
</tbody>
</table>

### PELL - 8030 (July1, 2020 - June 30, 2021)

#### Restricted revenue:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>674,859</td>
</tr>
</tbody>
</table>

#### Restricted expenses:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office Supplies</td>
<td>-</td>
</tr>
<tr>
<td>Grants to students</td>
<td>545,675</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$129,184</td>
</tr>
</tbody>
</table>

### Dept of Ed Cares Act Emergency Relief (5/1/20 - 6/30/21) Grant 20-8031

#### Restricted revenue:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grant</td>
<td>199,280</td>
</tr>
</tbody>
</table>


## Restricted expenses:

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
<th>Amount</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office Supplies</td>
<td>199,280</td>
<td>199,280</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Grants to students</td>
<td>199,280</td>
<td>199,280</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$\phantom{0000}$</td>
<td>$\phantom{0000}$</td>
<td>$\phantom{0000}$</td>
<td>$\phantom{0000}$</td>
</tr>
</tbody>
</table>

## TOTAL STUDENT FINANCIAL AID

### Restricted revenue:

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
<th>Amount</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal government grants</td>
<td>$1,499,738</td>
<td>$2,508,464</td>
<td>$(1,008,726)</td>
<td>-40%</td>
</tr>
<tr>
<td>Restricted donations</td>
<td>156,773</td>
<td>108,200</td>
<td>48,573</td>
<td>45%</td>
</tr>
<tr>
<td></td>
<td>1,656,511</td>
<td>2,616,664</td>
<td>$(960,153)</td>
<td>-37%</td>
</tr>
<tr>
<td>Restricted expenses</td>
<td>1,779,197</td>
<td>2,492,764</td>
<td>713,567</td>
<td>29%</td>
</tr>
<tr>
<td>Excess (deficiency)</td>
<td>$(122,686)$</td>
<td>$123,900</td>
<td>$(246,586)$</td>
<td></td>
</tr>
</tbody>
</table>
June 2021 General Summary.

Apedag Ki: Passed the TO Fire Department, TO Planning Department and the TOCC Owner’s Rep. (George Miguel) Inspections. The insulation is complete and the apprentices have begun installing the drywall and then the tongue groove Ceiling.

Science Building: TOUA has the authorization from the District to bring power to the transformers so ESB can turn on the AC which is needed to finished the floor.

Dining Patio: The electrician finished the upgrade of the power and the AC contractor will install their AC unit June 4.

Language Building: The plans are almost complete.

Interviews for the Apprentice Office Coordinator (AOC) are complete, the position was offered and accepted and just waiting on a start date for the new hire.

Carpentry: TOCC Projects: 5 apprentices getting OJL at Apedag Ki; 1 working on the West side

Heavy Equipment Operator: OJL: 1 working in San Xavier

Plumbing: OJL: 1 working in Tucson, 3 apprentices are working full time at TOUA Water.

Painting: OJL 2 apprentices are painting the interior and exterior of Apedag Ki:

Electrical: Some apprentices are working but have not turned in any hours for upgrades.

HVAC: OJL 1 apprentice working in Tucson
## Income Statement

For Month Ending May 31, 2021

<table>
<thead>
<tr>
<th>Description</th>
<th>Month</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract Revenue</td>
<td>78,825.52</td>
<td></td>
</tr>
<tr>
<td>TPT Revenue</td>
<td>307,655.34</td>
<td></td>
</tr>
<tr>
<td>Interest Income</td>
<td>21.48</td>
<td></td>
</tr>
<tr>
<td>MOU Revenue Contributions TOCC</td>
<td>62,327.85</td>
<td>221,104.66</td>
</tr>
<tr>
<td><strong>TOTAL INCOME</strong></td>
<td>62,327.85</td>
<td>607,607.00</td>
</tr>
<tr>
<td><strong>COST OF CONSTRUCTION</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Job Labor</td>
<td>153,676.64</td>
<td></td>
</tr>
<tr>
<td>Job Material</td>
<td>10,788.49</td>
<td>133,942.37</td>
</tr>
<tr>
<td>Job Sub-Contract</td>
<td>351.04</td>
<td>76,069.00</td>
</tr>
<tr>
<td>Job Miscellaneous</td>
<td>35,129.84</td>
<td>86,641.99</td>
</tr>
<tr>
<td>Job Burden (PR Taxes &amp; Ins)</td>
<td>31,25</td>
<td>35,129.84</td>
</tr>
<tr>
<td>Job Equipment</td>
<td>4,141.52</td>
<td>37,856.42</td>
</tr>
<tr>
<td><strong>TOTAL COST OF CONSTRUCTION</strong></td>
<td>15,281.05</td>
<td>523,316.26</td>
</tr>
<tr>
<td><strong>Gross Profit</strong></td>
<td>47,046.80</td>
<td>84,290.74</td>
</tr>
<tr>
<td><strong>GENERAL &amp; ADMINISTRATIVE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Apprentice Assistance</td>
<td>204.01</td>
<td>10,267.65</td>
</tr>
<tr>
<td>Auto-Truck Repairs</td>
<td>160.69</td>
<td></td>
</tr>
<tr>
<td>Bank Charges</td>
<td>138.49</td>
<td>449.85</td>
</tr>
<tr>
<td>Dues &amp; Subscriptions</td>
<td>1,101.60</td>
<td></td>
</tr>
<tr>
<td>Equipment Repairs</td>
<td>31.25</td>
<td>31.25</td>
</tr>
<tr>
<td>Insurance - Liability</td>
<td>2,659.00</td>
<td></td>
</tr>
<tr>
<td>NCCER Expense</td>
<td>980.00</td>
<td></td>
</tr>
<tr>
<td>Licenses</td>
<td>1,466.00</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>234.24</td>
<td></td>
</tr>
<tr>
<td>Office Expense</td>
<td>616.87</td>
<td>3,688.79</td>
</tr>
<tr>
<td>PR Taxes &amp; Ins</td>
<td>(17,598.44)</td>
<td></td>
</tr>
<tr>
<td>TOCC Institutional Support</td>
<td>35,908.26</td>
<td>119,694.20</td>
</tr>
<tr>
<td><strong>TOTAL GENERAL &amp; ADMINISTRATIVE</strong></td>
<td>36,898.88</td>
<td>123,134.83</td>
</tr>
<tr>
<td><strong>Operating Profit</strong></td>
<td>10,147.92</td>
<td>(38,844.09)</td>
</tr>
<tr>
<td><strong>Net Income Before Taxes</strong></td>
<td>10,147.92</td>
<td>(38,844.09)</td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td>10,147.92</td>
<td>(38,844.09)</td>
</tr>
</tbody>
</table>
# Balance Sheet

**May 31, 2021**

## Assets

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Regular Checking</td>
<td>$(8,323.53)</td>
</tr>
<tr>
<td>TPT Checking</td>
<td>238,602.71</td>
</tr>
<tr>
<td>Petty Cash</td>
<td>112.35</td>
</tr>
<tr>
<td>Cash First American Checking</td>
<td>(1,933.23)</td>
</tr>
<tr>
<td>PIMA Checking</td>
<td>146,712.31</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>24,991.24</td>
</tr>
<tr>
<td>Customer Clearing Account</td>
<td>(42.23)</td>
</tr>
<tr>
<td>AccRecEmployee</td>
<td>(1,650.12)</td>
</tr>
<tr>
<td>AccRec BCT 101</td>
<td>225.29</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>$398,694.79</td>
</tr>
</tbody>
</table>

## Fixed Assets

## Other Assets

TOTAL ASSETS $398,694.79

## Liabilities and Stockholders Equity

### Liabilities

<table>
<thead>
<tr>
<th>Current Liabilities</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>80,937.26</td>
</tr>
<tr>
<td>FICA and Federal Payable</td>
<td>9,067.71</td>
</tr>
<tr>
<td>Accrued Federal Income Tax</td>
<td>(5,882.36)</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>84,122.61</td>
</tr>
</tbody>
</table>

### Long-Term Liabilities

TOTAL LIABILITIES 84,122.61

### Stockholders Equity

| Capital Stock                         | 103,351.00   |
| Return on Investment                  | (145,299.05) |
| Retained Earnings                     | 395,364.32   |
| Profit and Loss                       | (38,844.09)  |
| **Total Stockholders Equity**         | 314,572.18   |

TOTAL LIABILITIES AND STOCKHOLDERS EQUITY $398,694.79
### Accounts Payable - Vendor Sequence

#### Accounting month: June

**Last entry:** 3

<table>
<thead>
<tr>
<th>Vou. No.</th>
<th>Invoice Date</th>
<th>Invoice Number/Description</th>
<th>Due Date</th>
<th>Allowed Discount</th>
<th>Invoice Balance</th>
<th>Debit Acct.</th>
<th>Job Id</th>
<th>Cost Cat.</th>
<th>Retainage Payable</th>
<th>Job Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>3053</td>
<td>7/29/20</td>
<td>H.J. Krzysik Architect (332) 920.03</td>
<td>7/30/20</td>
<td>0.00</td>
<td>4,500.00</td>
<td>504</td>
<td>19140</td>
<td>10000</td>
<td>0.00</td>
<td>Language Center</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Vendor total:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3008</td>
<td>5/18/20</td>
<td>Hamstra Heating &amp; Cooling (245) 1</td>
<td>5/18/20</td>
<td>0.00</td>
<td>32,729.00</td>
<td>503</td>
<td>19024</td>
<td>230000</td>
<td>0.00</td>
<td>T-Apedag KI:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Vendor total:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2749</td>
<td>5/22/19</td>
<td>KC Mechanical (50) Language</td>
<td>7/1/19</td>
<td>0.00</td>
<td>7,800.00</td>
<td>504</td>
<td>19021</td>
<td>10000</td>
<td>0.00</td>
<td>Language Center</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Vendor total:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
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<td></td>
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<td>Totals</td>
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</tr>
<tr>
<td></td>
<td></td>
<td>Total payables:</td>
<td></td>
<td></td>
<td>45,029.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Total payables with discount:</td>
<td></td>
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<td>45,029.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
June last entry: 3

<table>
<thead>
<tr>
<th>Reference</th>
<th>Invoice Date</th>
<th>Description</th>
<th>Due Date</th>
<th>Invoice Amount</th>
<th>Accounts Receivable</th>
<th>Retainage Acct</th>
<th>G/L Job Id</th>
<th>Description</th>
<th>Customer Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baboquivari Unified School District (64)</td>
<td>7/16/18</td>
<td>Apprentice Labor - Appre</td>
<td>7/16/18</td>
<td>2,106.00</td>
<td>2,106.00</td>
<td>400</td>
<td>18042</td>
<td>Paint Classroom</td>
<td>2,106.00</td>
</tr>
<tr>
<td>TOCC (1)</td>
<td>12/17/19</td>
<td>S-cuk Du'ag Mascamakud</td>
<td>12/17/19</td>
<td>51,816.00</td>
<td>1,816.00</td>
<td>400</td>
<td>19028</td>
<td>New Road</td>
<td>51,816.00</td>
</tr>
<tr>
<td>MOU 5-21</td>
<td>5/22/21</td>
<td>MOU May 2021</td>
<td>5/22/21</td>
<td>21,069.24</td>
<td>21,069.24</td>
<td>405</td>
<td></td>
<td></td>
<td>21,069.24</td>
</tr>
</tbody>
</table>

Company Total: 24,991.24

Note: Accounts receivable is the amount that the customer currently owes. This is the same as 'balance due'.
Joint Owner:
TOHONO O'ODHAM COMMUNITY COLLEGE DEV LLC

04/01 ID 0000 REGULAR SAVINGS Balance Forward 1000.00
04/30 Deposit Dividend 0.010% 0.01 1000.01
Annual Percentage Yield Earned 0.01% from 04/01/21 through 04/30/21
Based on Average Daily Balance of 1,000.00
04/30 Ending Balance 1000.01
Dividends Paid Year to Date 0.01

04/01 ID 0009 BUSINESS CHECKING Balance Forward 116326.46
04/01 Deposit by Check 20215.59 136542.05
04/12 Deposit by Check 24366.36 160908.41
04/21 Draft 1 -20000.00 140908.41
04/26 Draft 2 -20000.00 120925.91
04/30 Deposit Dividend 0.150% 17.50 120925.91
Annual Percentage Yield Earned 0.15% from 04/01/21 through 04/30/21
Based on Average Daily Balance of 141,974.08
04/30 Ending Balance 120925.91
Dividends Paid Year to Date 21.24

Drafts Cleared

<table>
<thead>
<tr>
<th>Number</th>
<th>Amount</th>
<th>Number</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>20000.00</td>
<td>2</td>
<td>20000.00</td>
</tr>
</tbody>
</table>

2 Drafts Cleared for 40,000.00

Deposits and Other Credits

<table>
<thead>
<tr>
<th>Date</th>
<th>Amount Description</th>
<th>Date</th>
<th>Amount Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>04/01</td>
<td>20215.59 Deposit by Check</td>
<td>04/30</td>
<td>17.50 Deposit Dividend</td>
</tr>
<tr>
<td>04/12</td>
<td>24366.36 Deposit by Check</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3 Deposits or Other Credits for 44,599.45

Total Dividends Paid Year to Date 21.25

Account Balance Summary

<table>
<thead>
<tr>
<th>Total Shares</th>
<th>Balance</th>
<th>Total Loans</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>REGULAR SAVINGS</td>
<td>1000.01</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUSINESS CHECKING</td>
<td>120925.91</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

----------

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>121925.92</td>
<td></td>
</tr>
</tbody>
</table>

To commemorate our 70th year, were offering a package of special offers. Whether you're thinking of buying a new home, upgrading your car, or making future plans, we'll help you reach your goals with low rates and superior local service. Visit pimafederal.org/Special70
### Bank Statement Reconciliation Report

**Accounting month:** April  
**Last entry number:** 38

#### G/L Account 108  PIMA Checking

<table>
<thead>
<tr>
<th>Reference</th>
<th>Date</th>
<th>Payee/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>NC04001</td>
<td>4/21/21</td>
<td>TOCC Development</td>
<td>.51</td>
</tr>
<tr>
<td>TRN04002</td>
<td>4/21/21</td>
<td>PIMA</td>
<td>.51</td>
</tr>
</tbody>
</table>

**G/L account balance:** 120,925.91

**Uncleared checks and deductions:**
- Total checks and deductions: .51

**Uncleared deposits and additions:**
- Total deposits and additions: .51

**This should match bank statement balance:** 120,925.91
Your Business Advantage Relationship Banking
Preferred Rewards for Bus Platinum Honors
for April 1, 2021 to April 30, 2021

TOHONO OODHAM COMMUNITY COLLEGE DEVELOPMENT LLC

<table>
<thead>
<tr>
<th>Account summary</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning balance on April 1, 2021</td>
<td>$243,670.09</td>
</tr>
<tr>
<td>Deposits and other credits</td>
<td>20,133.13</td>
</tr>
<tr>
<td>Withdrawals and other debits</td>
<td>-0.22</td>
</tr>
<tr>
<td>Checks</td>
<td>-0.00</td>
</tr>
<tr>
<td>Service fees</td>
<td>-0.00</td>
</tr>
<tr>
<td><strong>Ending balance on April 30, 2021</strong></td>
<td><strong>$263,803.00</strong></td>
</tr>
</tbody>
</table>

- # of deposits/credits: 2
- # of withdrawals/debits: 1
- # of items-previous cycle: 0
- # of days in cycle: 30
- Average ledger balance: $249,047.67

1Includes checks paid, deposited items & other debits

Did you know your business may have a credit score?

It's important to have access to tools that help you understand your business credit. That's why we've partnered with Dun & Bradstreet to provide free access to a business credit score.1

To learn more visit bankofamerica.com/BusinessCreditScore.

---

1The Dun & Bradstreet Business Credit Score Program is for educational purposes and for your non-commercial, personal use only. This benefit is available only for U.S.-based Bank of America Small Business clients with an open and active Small Business account who have properly enrolled to access the Dun & Bradstreet business credit score in Business Advantage 360 and have a Dun & Bradstreet business credit score available. Dun & Bradstreet's business credit score (also known as "The D&B Delinquency Predictor Score") is based on data from Dun & Bradstreet and may be different from other business credit scores. Dun & Bradstreet is a third party not affiliated with Bank of America and Bank of America makes no representation or warranty related to Dun & Bradstreet's business credit score.
Deposits and other credits

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>04/21/21</td>
<td>FUNDS TRANSFER CREDIT FDES NNC 0004810 303172</td>
<td>133.13</td>
</tr>
<tr>
<td>04/23/21</td>
<td>BKOFAMERICA ATM 04/23 #000007865 DEPOSIT CASAS ADOBES</td>
<td>20,000.00</td>
</tr>
<tr>
<td></td>
<td>TUCSON AZ</td>
<td></td>
</tr>
</tbody>
</table>

Total deposits and other credits

$20,133.13

Withdrawals and other debits

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>04/14/21</td>
<td>Misc. Debit Adjustment on 04/14/21</td>
<td>-0.22</td>
</tr>
</tbody>
</table>

Total withdrawals and other debits

-$0.22

Daily ledger balances

<table>
<thead>
<tr>
<th>Date</th>
<th>Balance ($)</th>
<th>Date</th>
<th>Balance ($)</th>
<th>Date</th>
<th>Balance ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>04/01</td>
<td>243,670.09</td>
<td>04/21</td>
<td>243,803.00</td>
<td>04/23</td>
<td>263,803.00</td>
</tr>
<tr>
<td>04/14</td>
<td>243,669.87</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Accounting month: April    Last entry number:  40

G/L Account 102     TPT Checking

<table>
<thead>
<tr>
<th>Reference</th>
<th>Date</th>
<th>Payee/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>86</td>
<td>4/28/21</td>
<td>CAMNET Networking Solutions</td>
<td>1,901.60</td>
</tr>
<tr>
<td>87</td>
<td>4/28/21</td>
<td>Cintas</td>
<td>16,538.69</td>
</tr>
</tbody>
</table>

Total checks and deductions: 18,440.29

Uncleared deposits and additions

Total deposits and additions: 0.00

This should match bank statement balance: 263,803.00

G/L account balance: 245,362.71
Return Service Requested

TOHONO O’ODHAM COMMUNITY COLLEGE DEVELO
PO BOX 3090
SELLS AZ 85634-3090

MEMBERS SAVE UP TO $15
Visit Your Credit Union’s Website to Save Today!

ACCOUNT SUMMARY -

<table>
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<th>Deposit Accounts</th>
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PS00 PRIMARY SHARE

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<td>TRANSFER TO BECK FOR NEGATIVE BALANCE</td>
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Highlights

- Car, Truck, RV, SUV,
- Motorcycle. If you can drive it - we can finance it! Ask us about vehicle loan financing or refinancing. We can save you money!

Statement of Account

Statement Date
Apr 30, 2021

Member Number
0000088054

New Rates effective as of April 1, 2021. Money Market average daily balance $100,000 or more your dividend rate changes to 0.15% with an Annual Percentage Yield (APY) of 0.15%. Money Market average daily balance $1,500 or more your dividend rate changes to 0.05% with an Annual Percentage Yield (APY) of 0.03%. Regular Savings average daily balance $250 or more your dividend rate changes to 0.01% with an Annual Percentage Yield (APY) of 0.01%.
## Daily Account Activity

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### Daily Account Activity

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**Last entry number:** 39

**G/L Account 106  Cash First American Checking**

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<td>5142</td>
<td>4/30/21</td>
<td>Employee 148</td>
<td>210.39</td>
</tr>
<tr>
<td>5143</td>
<td>4/30/21</td>
<td>TO Solid Waste</td>
<td>992.80</td>
</tr>
<tr>
<td>5144</td>
<td>4/30/21</td>
<td>Employee 108</td>
<td>1,085.86</td>
</tr>
<tr>
<td>5145</td>
<td>4/30/21</td>
<td>Employee 120</td>
<td>1,009.20</td>
</tr>
<tr>
<td>5146</td>
<td>4/30/21</td>
<td>Employee 149</td>
<td>840.48</td>
</tr>
</tbody>
</table>

**G/L account balance:** 1,728.23

**Uncleared checks and deductions**

Total checks and deductions: 6,833.00

**Uncleared deposits and additions**

Total deposits and additions: 0.00

This should match bank statement balance: 8,561.23
### Bank Statement Reconciliation Report

**Accounting month:** April  
**Last entry number:** 40

**G/L Account 101**  
**Cash Regular Checking**

<table>
<thead>
<tr>
<th>Reference</th>
<th>Date</th>
<th>Payee/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>3701</td>
<td>1/28/16</td>
<td>Employee 83</td>
<td>188.39</td>
</tr>
<tr>
<td>3853</td>
<td>4/30/16</td>
<td>Employee 70</td>
<td>4.83</td>
</tr>
<tr>
<td>3953</td>
<td>7/13/16</td>
<td>Employee 100</td>
<td>47.10</td>
</tr>
<tr>
<td>6363</td>
<td>12/22/16</td>
<td>Employee 100</td>
<td>52.21</td>
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<tr>
<td>6419</td>
<td>1/19/17</td>
<td>Sunstate Equipment Co</td>
<td>96.79</td>
</tr>
<tr>
<td>6168</td>
<td>2/22/17</td>
<td>NCCER</td>
<td>99.80</td>
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<tr>
<td>6205</td>
<td>3/10/17</td>
<td>NCCER</td>
<td>24.95</td>
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<tr>
<td>6557</td>
<td>8/11/17</td>
<td>Employee 82</td>
<td>298.71</td>
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<tr>
<td>6625</td>
<td>9/21/17</td>
<td>Employee 119</td>
<td>75.36</td>
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<td>7044</td>
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<td>40.82</td>
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<td>7046</td>
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<td>7228</td>
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<td>229.79</td>
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<tr>
<td>7276</td>
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<td>Employee 81</td>
<td>16.97</td>
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<tr>
<td>7277</td>
<td>11/29/18</td>
<td>Employee 83</td>
<td>4.17</td>
</tr>
<tr>
<td>7279</td>
<td>11/29/18</td>
<td>Employee 90</td>
<td>14.45</td>
</tr>
<tr>
<td>7280</td>
<td>11/29/18</td>
<td>Employee 96</td>
<td>6.69</td>
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<tr>
<td>7288</td>
<td>11/29/18</td>
<td>Employee 117</td>
<td>10.19</td>
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<tr>
<td>7289</td>
<td>11/29/18</td>
<td>Employee 118</td>
<td>13.38</td>
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<tr>
<td>7291</td>
<td>11/29/18</td>
<td>Employee 122</td>
<td>83.30</td>
</tr>
<tr>
<td>7422</td>
<td>11/29/18</td>
<td>Employee 127</td>
<td>72.05</td>
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<tr>
<td>7427</td>
<td>11/29/18</td>
<td>Employee 107</td>
<td>1.85</td>
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<tr>
<td>0</td>
<td>12/21/18</td>
<td>Employee 64</td>
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<tr>
<td>7446</td>
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<td>Employee 64</td>
<td>772.21</td>
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<td>7476</td>
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<td>Crescent Electric Supply Company</td>
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<tr>
<td>7524</td>
<td>7/25/19</td>
<td>Employee 134</td>
<td>30.06</td>
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<tr>
<td>7558</td>
<td>7/31/19</td>
<td>Employee 143</td>
<td>45.71</td>
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<tr>
<td>NC08001</td>
<td>8/30/19</td>
<td>Arizona Department of Revenue</td>
<td>358.23</td>
</tr>
<tr>
<td>7603</td>
<td>9/30/19</td>
<td>Employee 90</td>
<td>30.47</td>
</tr>
<tr>
<td>7662</td>
<td>11/27/19</td>
<td>Employee 140</td>
<td>81.64</td>
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<tr>
<td>7748</td>
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<td>NCCER</td>
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<td>NC04002</td>
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<td>Arizona Department of Revenue</td>
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<td>7801</td>
<td>7/6/20</td>
<td>Employee 103</td>
<td>119.59</td>
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<tr>
<td>7895</td>
<td>10/7/20</td>
<td>Sunstate Equipment Co</td>
<td>101.16</td>
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<tr>
<td>7935</td>
<td>11/22/20</td>
<td>Robert Wambolt</td>
<td>123.57</td>
</tr>
<tr>
<td>7947</td>
<td>11/30/20</td>
<td>Employee 48</td>
<td>204.10</td>
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<tr>
<td>8016</td>
<td>2/17/21</td>
<td>Employee 150</td>
<td>269.29</td>
</tr>
<tr>
<td>8018</td>
<td>2/18/21</td>
<td>Sunstate Equipment Co</td>
<td>946.83</td>
</tr>
<tr>
<td>8019</td>
<td>2/24/21</td>
<td>Employee 13</td>
<td>550.96</td>
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<tr>
<td>8020</td>
<td>2/24/21</td>
<td>Employee 103</td>
<td>268.93</td>
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<td>8021</td>
<td>2/24/21</td>
<td>Employee 108</td>
<td>1,550.95</td>
</tr>
<tr>
<td>8022</td>
<td>2/24/21</td>
<td>Employee 114</td>
<td>249.72</td>
</tr>
<tr>
<td>8023</td>
<td>2/24/21</td>
<td>Employee 120</td>
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<td>8024</td>
<td>2/24/21</td>
<td>Employee 147</td>
<td>188.51</td>
</tr>
<tr>
<td>8025</td>
<td>2/24/21</td>
<td>Employee 148</td>
<td>233.40</td>
</tr>
<tr>
<td>8026</td>
<td>2/24/21</td>
<td>Employee 149</td>
<td>777.54</td>
</tr>
<tr>
<td>8027</td>
<td>2/24/21</td>
<td>Employee 150</td>
<td>321.39</td>
</tr>
</tbody>
</table>

G/L account balance: -8,323.53
**Accounting month:** April  **Last entry number:** 40

**G/L Account 101  Cash Regular Checking**

<table>
<thead>
<tr>
<th>Reference</th>
<th>Date</th>
<th>Payee/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>8018</td>
<td>2/18/21</td>
<td>Sunstate Equipment Co</td>
<td>-1,893.66</td>
</tr>
</tbody>
</table>

Total checks and deductions: 8,323.53

Uncleared deposits and additions

Total deposits and additions: 0.00

This should match bank statement balance: 0.00
TOCC Development, LLC  
INCOME STATEMENT  
For Month Ending April 30, 2021

<table>
<thead>
<tr>
<th>Month</th>
<th>Year-to-Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>INCOME</td>
<td></td>
</tr>
<tr>
<td>Contract Revenue</td>
<td>78,825.52</td>
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<tr>
<td>TPT Revenue</td>
<td>307,655.34</td>
</tr>
<tr>
<td>Interest Income</td>
<td>17.51</td>
</tr>
<tr>
<td>MOU Revenue Contributions TOCC</td>
<td>158,776.81</td>
</tr>
<tr>
<td>TOTAL INCOME</td>
<td>545,279.15</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>COST OF CONSTRUCTION</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Job Labor</td>
<td>20,632.97</td>
</tr>
<tr>
<td>Job Material</td>
<td>28,332.87</td>
</tr>
<tr>
<td>Job Sub-Contract</td>
<td></td>
</tr>
<tr>
<td>Job Miscellaneous</td>
<td>9,609.98</td>
</tr>
<tr>
<td>Job Burden (PR Taxes &amp; Ins)</td>
<td>4,590.94</td>
</tr>
<tr>
<td>Job Equipment</td>
<td>4,620.44</td>
</tr>
<tr>
<td>TOTAL COST OF CONSTRUCTION</td>
<td>67,787.20</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Gross Profit</th>
<th>(67,769.69)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>GENERAL &amp; ADMINISTRATIVE</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Apprentice Assistance</td>
<td>3,948.59</td>
</tr>
<tr>
<td>Auto-Truck Repairs</td>
<td></td>
</tr>
<tr>
<td>Bank Charges</td>
<td>85.00</td>
</tr>
<tr>
<td>Dues &amp; Subscriptions</td>
<td>831.60</td>
</tr>
<tr>
<td>Insurance - Liability</td>
<td>2,659.00</td>
</tr>
<tr>
<td>NCCER Expense</td>
<td>490.00</td>
</tr>
<tr>
<td>Licenses</td>
<td>1,466.00</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>194.24</td>
</tr>
<tr>
<td>Office Expense</td>
<td>728.41</td>
</tr>
<tr>
<td>PR Taxes &amp; Ins</td>
<td>(3,186.19)</td>
</tr>
<tr>
<td>TOCC Institutional Support</td>
<td>83,785.94</td>
</tr>
<tr>
<td>TOTAL GENERAL &amp; ADMINISTRATIVE</td>
<td>3,091.65</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Profit</th>
<th>(70,861.34)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Income Before Taxes</td>
<td>(70,861.34)</td>
</tr>
<tr>
<td>Net Income</td>
<td>(70,861.34)</td>
</tr>
</tbody>
</table>
ASSETS

Current Assets
- Cash Regular Checking: $(8,323.53)
- TPT Checking: 245,362.71
- Petty Cash: 112.35
- Cash First American Checking: 1,949.27
- PIMA Checking: 121,925.92
- Accounts Receivable: 3,922.00
- Customer Clearing Account: (42.23)
- AccRecEmployee: (1,650.12)
- AccRec BCT 101: 225.29
- Total Current Assets: $363,481.66

Fixed Assets

Other Assets

TOTAL ASSETS: $363,481.66

LIABILITIES AND STOCKHOLDERS EQUITY

LIABILITIES
Current Liabilities
- Accounts Payable: 48,575.65
- FICA and Federal Payable: 16,364.11
- Accrued Federal Income Tax: (5,882.36)
- Total Current Liabilities: 59,057.40

Long-Term Liabilities

TOTAL LIABILITIES: 59,057.40

STOCKHOLDERS EQUITY
- Capital Stock: 103,351.00
- Return on Investment: (145,299.05)
- Retained Earnings: 395,364.32
- Profit and Loss: (48,992.01)
- TOTAL STOCKHOLDERS EQUITY: 304,424.26

TOTAL LIABILITIES AND STOCKHOLDERS EQUITY: $363,481.66
Background

The following employees are presented for the Board’s consideration as new hires.

Recommendation

The President recommends the approval of the employees on the attached list as new hires for the Tohono O'odham Community College.
New Hires:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elizar Antone</td>
<td>TOANR Assistant</td>
<td>5/24/21</td>
</tr>
<tr>
<td></td>
<td>Previously, Mr. Antone worked as a ranch hand with the Triple J and Sons Ranch for one year. He also worked as a ranch worker for various ranch communities for seven years. Mr. Antone did labor work for TERO for two years. He is pursuing his GED through the GED program at TOCC.</td>
<td></td>
</tr>
<tr>
<td>Shaodong Lin</td>
<td>Mathematics Instructor (Sells)</td>
<td>5/24/21</td>
</tr>
<tr>
<td></td>
<td>Previously, Mr. Lin taught as a Math Instructor for the College of Southern Nevada for three years and as a Teaching Assistant at the University of Nevada (Las Vegas) for four years. He has a Master's of Science in Mathematics from University of Nevada (Las Vegas) and a Bachelor's of Arts in Art Design from Dalian University of Technology (China).</td>
<td></td>
</tr>
<tr>
<td>Md. Mobarak Hossain</td>
<td>Mathematics Instructor (Phoenix)</td>
<td>7/1/21</td>
</tr>
<tr>
<td></td>
<td>Previously, Mr. Hossain was a Graduate Teaching Assistant (Department of Economics) for University of Nevada (Reno) for three years and as a Teaching Assistant (Department of Mathematics) at the University of Nevada (Reno) for five years. He has a Ph.D. in Economics and a Master's of Science in Mathematics from University of Nevada (Reno). And Master’s in Applied Mathematics and a Bachelor of Science in Mathematics from the University of Dhaka (Bangladesh).</td>
<td></td>
</tr>
<tr>
<td>Vacant Position</td>
<td>Division</td>
<td>Number of Applicants</td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>---------------------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>Adjunct - Tohono O’odham Language (Phx Site)</td>
<td>Edu.</td>
<td>0</td>
</tr>
<tr>
<td>Mathematics Instructor (Phoenix Center)</td>
<td>Edu.</td>
<td>1</td>
</tr>
<tr>
<td>Mathematics Instructor</td>
<td>Edu.</td>
<td>1</td>
</tr>
<tr>
<td>Office Coordinator</td>
<td>LLC Development</td>
<td>1</td>
</tr>
<tr>
<td>Physics Instructor</td>
<td>Edu.</td>
<td>1</td>
</tr>
</tbody>
</table>

* includes applicants from a previous month
<table>
<thead>
<tr>
<th>Vacant Position</th>
<th>Division</th>
<th>Number of Applicants</th>
<th>Tohono O’odham</th>
<th>Native American</th>
<th>Other</th>
<th>Application w/documents Complete</th>
<th>Date forwarded to screening committee</th>
<th>Recommended for Interview</th>
<th>Interview Scheduled</th>
<th>Recommendation Made</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Assistant</td>
<td>Finance</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>5/12/21</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Awaiting outcome of the Accounting Technician interview</td>
</tr>
<tr>
<td>Accounting Technician</td>
<td>Finance</td>
<td>5</td>
<td>4</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>5/28/21</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Awaiting an interview for a possible 3rd candidate</td>
</tr>
<tr>
<td>Financial Aid Technician (Part-time/Temporary)</td>
<td>Stu. Svc.</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>Continue to advertise</td>
</tr>
<tr>
<td>IT Support Technician I</td>
<td>Sustain.</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>5/25/21</td>
<td></td>
<td></td>
<td></td>
<td>Continue to advertise</td>
</tr>
<tr>
<td>Receptionian</td>
<td>Stu. Svc.</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>Advertise</td>
</tr>
<tr>
<td>Security Guard</td>
<td>Stu. Life</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
<td>1</td>
<td>5/28/21</td>
<td></td>
<td></td>
<td></td>
<td>Advertise</td>
</tr>
<tr>
<td>Tohono O’odham Agriculture &amp; Natural Resources Assistant (Temporary)</td>
<td>Sustain.</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>3/29/21</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>Filled 5/24/21</td>
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</table>
# TOCC EMPLOYEE STATISTICS
(June 2021)

## FULL TIME POSITIONS

<table>
<thead>
<tr>
<th></th>
<th>Numbers</th>
<th>Percentages</th>
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<tbody>
<tr>
<td><strong>Full-time positions:</strong></td>
<td>98</td>
<td></td>
</tr>
<tr>
<td>Filled Positions</td>
<td>89</td>
<td>91%</td>
</tr>
<tr>
<td>Vacant Positions</td>
<td>9</td>
<td>9%</td>
</tr>
<tr>
<td><strong>Female</strong></td>
<td>48</td>
<td>54%</td>
</tr>
<tr>
<td><strong>Male</strong></td>
<td>41</td>
<td>46%</td>
</tr>
<tr>
<td><strong>Ethnicity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tohono O'odham</td>
<td>53</td>
<td>60%</td>
</tr>
<tr>
<td>Native American Other</td>
<td>9</td>
<td>10%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>3</td>
<td>3%</td>
</tr>
<tr>
<td>White</td>
<td>19</td>
<td>21%</td>
</tr>
<tr>
<td>Black</td>
<td>5</td>
<td>6%</td>
</tr>
<tr>
<td>Asian</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Regular Staff</strong></td>
<td>82</td>
<td></td>
</tr>
<tr>
<td>Filled</td>
<td>75</td>
<td>91%</td>
</tr>
<tr>
<td>Vacant</td>
<td>7</td>
<td>9%</td>
</tr>
<tr>
<td><strong>Instructors Positions</strong></td>
<td>16</td>
<td></td>
</tr>
<tr>
<td>Filled</td>
<td>14</td>
<td>88%</td>
</tr>
<tr>
<td>Vacant</td>
<td>2</td>
<td>12%</td>
</tr>
<tr>
<td><strong>Commuters</strong></td>
<td>47</td>
<td>53%</td>
</tr>
<tr>
<td><strong>Local</strong></td>
<td>42</td>
<td>47%</td>
</tr>
</tbody>
</table>

## PART-TIME & TEMP POSITIONS

<table>
<thead>
<tr>
<th></th>
<th>Numbers</th>
<th>Percentages</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Part-time &amp; Temp positions:</strong></td>
<td>24</td>
<td></td>
</tr>
<tr>
<td>Filled Positions</td>
<td>12</td>
<td>50%</td>
</tr>
<tr>
<td>Vacant Positions</td>
<td>12</td>
<td>50%</td>
</tr>
<tr>
<td><strong>Female</strong></td>
<td>6</td>
<td>50%</td>
</tr>
<tr>
<td><strong>Male</strong></td>
<td>6</td>
<td>50%</td>
</tr>
<tr>
<td><strong>Ethnicity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tohono O'odham</td>
<td>9</td>
<td>75%</td>
</tr>
<tr>
<td>Native American Other</td>
<td>2</td>
<td>17%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>White</td>
<td>1</td>
<td>8%</td>
</tr>
<tr>
<td>Black</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Asian</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Commuters</strong></td>
<td>4</td>
<td>33%</td>
</tr>
<tr>
<td><strong>Local</strong></td>
<td>8</td>
<td>67%</td>
</tr>
</tbody>
</table>
TO: BOARD OF TRUSTEES
THRU: PAUL ROBERTON, PRESIDENT
FROM: SYLVIA HENDRICKS, DIRECTOR OF STUDENT LIFE
SUBJECT: ASSISTANT COOK POSITION REQUESTS
DATE: JUNE 1, 2021
CC: STACY OWSLEY, HUMAN RESOURCE DIRECTOR

Background: TOCC began a food service program in the fall semester of 2016 until spring 2020 when the pandemic put the food program on hold. The program was well-received for the prior four (4) years. The position of Lead Cook was approved as a full time position beginning FY2020 and had been an asset to the Food Program.

Prior to COVID, there were two workers providing food service Mondays through Thursdays when classes are in session and they provide breakfast and lunch on those days. The funds they collect cover about 50% of the program costs and TOCC has been able to handle that cost and the budget does accommodate it.

The second worker who served as the Assistant Cook was on a contract since the existence of the program and is paid on a bi-weekly basis. The contracted position does not receive benefits and is not subject to the personnel policies of TOCC. In addition, because of the hours put in and because the purchase of food supplies for the program using College accounts, and because the College pays the contract as though they were an employee. The position is needed for a number of reasons, the Lead Cook does need assistance in prepping and preparing food and with the changes in providing to go breakfast and lunches in order to staying on track with the CDC requirements along with ensuring that we have the control that is needed to ensure that our food Service Program is of efficient, safe and good quality.

Justification: By eliminating the remaining food service contract and converting it to a regular position, the College will have better control over the provision of food service and the workers will have more of a stake in the operation as well. And as more students return to in person learning and the President’s Office and the Finance Department move to the main campus, the Food Service program needs to be prepared for the influx customer.

Action Requested: Request Board of Trustees approval for creation of an Assistant Cook Position for the Food Program.

Recommendation: President recommends approval.
TOHONO O’ODHAM COMMUNITY COLLEGE
JOB ANNOUNCEMENT

Job Title: Assistant Cook
Reports To: Student Life Director
Status: Full time/ Regular/ Non-Exempt
Salary: $15.00 an hour

SUMMARY: The assistant cook will assist the Lead Cook to provide food of high nutritious quality in a safe and clean atmosphere. The assistant cook will support the T-Ṣo:son (Our Core Values) including T-Wohocudadag – Our Beliefs, T-Apedag – Our Well-Being, T-Pi:k Elida – Our Deepest Respect and I-We:mta – Working Together.

ESSENTIAL DUTIES:
- Assist with preparation of food and the functions of the Kitchen;
- Will work with the Lead Cook on the responsibility for checking that all equipment in the kitchen area is in safe, working condition and notifies the appropriate authority when repairs or replacement are needed;
- Maintains records on food and supplies purchased and used;
- Purchase and maintains an inventory of all foods, supplies, and equipment; security of food and supplies;
- Ensures the cleaning of kitchen, serving, storage, and dining areas;
- Follow sanitation procedures;
- Performs other duties of a similar nature or level.

TRAINING AND EXPERIENCE:
Minimum Qualifications:
- Must have a high school diploma or equivalent.
- Training and experience in the food industry or equivalent
- A proficiency in preparation of large quantities of food.

Additional Consideration May Be Given To Individuals with the Following Qualifications:
- Ability to speak and understand O’odham and/or Spanish.
- Knowledge and understanding in the history and contemporary issues facing Native peoples.

LIENSING REQUIREMENTS:
- Valid Arizona Driver’s license with no DUI’s or major traffic offenses within the past year.
- Possess a Food Handlers Card.

KNOWLEDGE:
- Must have the ability to communicate effectively with students, faculty, staff and community members in a professional and courteous manner;
- Customer service principles; responds promptly to customer needs and solicits customer feedback to improve service;
- Knowledge of good dietary practices;
- Demonstrates attention to detail and follows through on commitments; Maintains confidentiality;
- Manages difficult or emotional customer situations;
- Speaks clearly and persuasively in positive or negative situations; listens and gets clarification; responds effectively to questions;
- Safe work practices;
- Ability to read and interpret documents such as procedures manuals, operating, and maintenance instructions;
- Work independently with minimal direction.

**SKILLS:**
- Using a computer and related software applications;
- Interpreting and applying applicable laws, rules, regulations, policies, and procedures;
- Implementing public relations initiatives;
- Managing projects;
- Provide customer service;
- Compiling and analyzing data and information and making sound recommendations based on findings;
- Communication, interpersonal skills as applied to interaction with subordinates, coworkers, supervisor, the public, etc. sufficient to exchange or convey information and to receive work direction.

**WORK ENVIRONMENT:**
TOCC is a tribal college located on the Tohono O'odham Nation, 60 miles west of Tucson. The assistant cook will work closely with members of the Tohono O'odham Nation within a multicultural setting.

**BENEFITS:**
The College offers a comprehensive benefit package and 401(k).

**HOW TO APPLY**
Applications are available on line at www.tocc.edu. Interested applicants must submit a completed TOCC application for employment, resume, related degrees, transcripts, certificates, a list of two references (name, position, organization and work phone numbers), and two (2) letters of recommendation dated within the past 24 months. If claiming Indian Preference Under Tohono O'odham Ordinance 01-85, submit a copy of certification or enrollment card and/or if claiming Veteran Preference, submit a copy of the DD214 form to:

TOHONO O'ODHAM COMMUNITY COLLEGE
ATTENTION: HUMAN RESOURCES
P.O. BOX 3129
SELLS, AZ. 85634
VOICE (520) 479-2307 ext. 3215
FAX (520) 383-0029

"This institution is an equal opportunity provider and employer."

BOT Approval:
Background: TOCC submits an annual budget request to the Board of Trustees in advance of the fiscal year, which begins July 1, 2021.

Justification: The following budget request was reviewed internally and by the Budget Subcommittee of the BOT, namely Board Chair, Dr. Ofelia Zepeda and Board Member Libby Francisco.

Action Requested: Request Board consideration of the FY 2022 budget.

Recommendation: If the BOT finds the FY 2022 Budget request in order the President recommends accepting the request.
Budget Assumptions: FY 2022

Section 1: Background and highlights of FY 2022 budget request

In late May 2021, TOCC’s President, the Deans, and Directors worked together for three days via Zoom reviewing FY 2022 budget requests from the College’s divisions and departments. The discussions took into account the strategic plan, the changing COVID-19 situation, upcoming College initiatives including construction and program delivery, and return of students to campus for face-to-face classes and activities. The latter is of course dependent on the threat posed by the COVID-19 pandemic.

All TOCC courses have been 100% online since March 2020, due to the pandemic. TOCC’s student count increased markedly since that time, rising from 474 in spring 2020, to 910 in fall 2020, and down to 714 in spring 2021. Instructional costs increased as additional full-time and adjunct faculty were recruited to cover needed additional classes. Meanwhile, costs for activities like travel expenses and meeting expenses declined precipitously as face-to-face meetings were replaced by virtual Zoom sessions.

TOCC’s FY 2022 budget request of $8,082,332 is ten percent (10%) higher than the FY 2021 budget of $7,339,553. The additional $742,779 requested would fund increased instruction and support services for a larger student body as indicated in the following line items: Instruction Combined (31% increase), Student Services (25% increase), Student Life (12% increase), and San Carlos Apache College Indian Student Count funds (21% increase). See the figures for those additional requests in the FY 2022 Budget Request Recap sheet, lines a, b, i and j respectively.

The increase in the San Carlos Apache Indian Student Count (ISC) line, from $341,250 to $412,194, reflects the continued growth in student numbers at that site and the resulting increase in revenue from the Tribal and Community College Act. TOCC’s agreement with SCAC provides that 72% of the funding derived from the ISC at SCAC be provided to them annually.

The salary and benefit figures in the FY2022 budget request include a $300 employee bonus that would be paid during the Christmas holiday.

Section 2. Income Annualization:

Some revenue amounts, such as the annual allocation from the Tohono O’odham Nation, are known in advance. Others are uncertain, including the allocation derived from the Tribal and Community College Act, which is dependent on annual congressional outlays, and tuition and fees which vary according to enrollment. In those instances, revenue amounts are projected according to recent experience and other information the College can use to make informed revenue estimates.

Section 3. Revenue Assumptions
FY 2022 Budget Proposal Assumptions

a. **Tuition and Fees** - FY 2022 tuition and fees are projected at $91,010, a sum that projects a continued 5% non-native enrollment with tuition at $34.25/credit hour, a 95% Native enrollment with free tuition, and fees to be charged to all students.

b. **Student Housing** - The projected amount of $82,000 is based on full-occupancy of three dorms. That amount will be covered by COVID relief funds which can be used to cover loss in dorm revenues. In the event that some students do return to the dorms, any shortfall due to less than full occupancy will be covered by COVID relief funds.

c. **Meal Sales** – A small projected amount of $6,189 was calculated based on past charges for meals when TOCC was open to students. The projected amount is based on the assumption that by spring semester 2022 TOCC would be providing meals at the S-cuk Du’ag Mašcamakud.


e. **Tribal and Community College Act** - $2,114,950 is projected to be received from the Bureau of Indian Education. The same amount as that received for FY 2021 is being projected as the BIE has yet to make a determination about which academic year will be used to allocate funds to tribal colleges. If the BIE uses the same formula, TOCC will receive $2,114,950. If the BIE uses an alternative formula TOCC may receive closer to $2.7 million dollars. TOCC will be notified by the end of June 2021.

f. **Basketball Revenue** - Zeroed out due to cessation of TOCC’s NJCAA Basketball team in April 2020.

g. **Indirect Costs (IDC)** – The FY 2022 estimate of $345,000 is 232% higher than the current budgeted amount for FY2021, which is $104,000. The large projected increase is due to the availability of IDC from federal grants including the COVID relief grants, (CARES ACT, American Rescue Plan, and Minority Serving Institution grants), the O’odham Language Planning Grant, and other federal grants including the NSF science grant.

h. **Gifts and Donations** - This line is projected to increase by 333% in FY 2022, from $3,000 to $13,000. The increased sum reflects an increase in donors who contribute through the TOCC website. This source of funding is the object of current planning and additional outreach.

i. **Bookstore Sales** - Reduced by 50%, or $46,500, with the assumption there will not be as much traffic in the bookstore due to the novel coronavirus, especially in the fall semester 2021.

j. **Interest Bank of America Checking** – This line is not budgeted for FY 2022 due to the uncertainty in the economy and the small amount that this source provides the College.

k. **LLC Contract** - The projection is that this contract will remain at $143,633 in FY 2022.
FY 2022 Budget Proposal Assumptions

1. **Miscellaneous Revenue** - Projected at a 5% reduction from $31,689 to $30,000. This line reflects funding that entities, particularly the American Indian College Fund, make available to Tribal Colleges and Universities for student and institutional support.

Section 4. Expense Annualization

Certain expense totals for the year, such as contracts, are known in advance. Other items, including, for example, costs of utilities, are annualized based on past experience and current market indicators.

Section 5. Expense Assumptions FY 2022:

a. **Instruction Combined** - Includes faculty, administrators, and support staff that maintain operations of the Education Division. The budget request increased from $1,364,353 in FY2021 to $1,781,709, a significant increase of 31%. The increase reflects projected increased need for faculty and adjunct instructors in FY2022 due to increased enrollment.

b. **Student Services** – The FY 2022 Budget request of $1,154,445 is 25% more than the $925,608 budget for FY 2021. This calculation assumes that the pandemic will have slowed and that students will return to regular classes and, to some extent, to the dormitories beginning in fall semester 2021. Due to the length of the pandemic, some employees left the College and the need to replace them created a 50% increase in projected employee benefit costs. Processing the increased load of applications, and the need to provide adequate student support to a larger student body, led TOCC to add an additional Student Support Services position and two additional personnel in financial aid. As the campus “opens up,” costs for travel, meetings, conferences, and other face-to-face student activities will increase.

c. **Auxiliary Enterprises** - The FY 2022 budget reduction of 3% reflects reduced costs for the bookstore employee benefits. The projected costs reflect the expected actual costs from FY 2021. Those benefits, in particular medical insurance, will see a decrease of $13,000. TOCC administration reviews the costs of these services and budgets the maximum expected costs to TOCC for new employees replacing those that leave the college for various reasons. In FY 2022, the budgeted costs of these benefits cover an established staffing of two full-time personnel in the TOCC bookstore.

d. **Academic Support** - This category shows a modest projected increase, from $409,809 in FY 2021 to $415,969 for FY 2022, an increase of 2%, or $6,160. The projected increase reflects net differences created by increases in employee benefits and small projected decreases in some other expense items.

e. **Institutional Support** – This category includes General Support, President’s Office, Board of Trustees, Development, Human Resources, Administration including Finance, and LLC support. The FY 2022 request of $1,983,937 is 1% more than the FY 2021 amount of $1,955,992. The LLC and TOCC Administration costs will rise, primarily due to the addition of a Principal Accountant in Finance and an assistant in the LLC.

Some of those additional costs are offset by the elimination of budgets for Seven Initiatives and Development, which create a savings of $18,000 over the previous year.
Important to note is that the Seven Initiatives and Development were zeroed out for FY 2022 because funding is available through grants, particularly the Land Endowment grant that the TOCC President has been administering along with Sustainability.

Other significant savings under institutional support include savings of approximately $70,000 in General Support, and $113,000 in Information Technology (IT).

In FY 2022, the IT department and upgrade to the College’s cyberinfrastructure will be supported through Title III in the amount of $150,000 or more, rather than using operational revenues. Other funding for IT and for General support will also be made available through COVID relief funding.

**f. Facility Operations and maintenance** – Operations and Maintenance (O&M) covers costs for maintenance personnel, repairs and maintenance, utilities for all TOCC sites, and vehicle costs including GSA leases. O&M also funds TOCC’s leases for Pisinemo District, S-cuk Du’ag District, Baboquivari Unified School, the Tohono O’odham Nation’s Economic Development Authority lease for the Tohono Kosin, and the lease for S-ki:kig Maṣćama Ki: in Phoenix.

The projected decrease of 4% for FY 2022 (from $1,146,540 in FY 2021 to $1,103,587 for FY 2022) is largely due to projected savings in payroll and benefits. The average overall costs of operations through March 31, 2021 averaged around $80,000 per month.

**g. Sustainability** – This FY 2022 request for a 4% increase of $6,050 over FY 2021 (from $144,680 to $150,255) reflects a projected increase in employee benefits.

**h. Cultural Liaison** - This request represents a 2% increase of $1,735 for FY 2022 (from $85,253 for FY 2021 to $86,988 for FY 2022) due to a projected increase in employee benefits.

**i. Student Life** – An increase for Student Life of 12%, or $45,110, for FY 2022 (from $382,246 for FY 2021 to $427,760 for FY 2022) primarily reflects increases in employee benefits.

**j. San Carlos ISC BIE Funds** – An increase of 21% for FY 2022 (from $341,250 for FY 2021 to $412,194 for FY 2022) represents a projection based on the increased Indian Student Count for the so-called “prior prior year,” i.e., Academic Year 2019-2020. San Carlos Apache College’s Indian Student Count (total credits divided by 12) for the period was about 59. The increased amount represents a conservative estimate for the net payment to SCAC after an agreed upon 28% processing fee to TOCC.

**k. San Carlos Apache College Tuition and Fees** – This category is projected to increase by 15% for FY 2022 over FY 2021. The projected amount of $51,600 for FY 2022, an increase of $6,600 over the FY 2021 amount of $45,000, reflects a conservative estimate for increased enrollment at SCAC during the coming year.

**l. Culinary Arts Program** – This line was budgeted for the first time in FY 2021. This expense accounts for contracted labor for student learning (the culinary instructor position that is shared with BUSD). The 12% decrease of $8,732 (from $70,115 for FY 2021 to $61,383 for FY 2022) reflects the projected impact of the pandemic and our resultant inability to run the program full time during the coming year. The TOCC
President will work out an amended agreement with the incoming BUSD Superintendent Dr. Christopher Bonn before the advent of the fall semester 2021.

**Section 6. Restricted Funds – Grant Revenues and Expenses**

TOCC’s restricted operating budget for FY2022 is estimated at $9,941,043 an increase of 20%, or $1,661,033, from FY2021. The projected increase is an estimate based upon the requirement that TOCC has a defined deadline date for spending much of the COVID relief funding received. As Indian Student Count increases, funding of some restricted grants including Title III and Tribal and Community College Act revenues will increase.

Revenues and expenses should match in general, and net income for most grants will most likely equal zero. Some grants that TOCC manages require a TOCC match, and in those instances the match must be spent before grant funds become available. Those matching funds are an operational expense to TOCC and not included as grant revenue or expenses. Because TOCC reports its revenue on an accrual basis, grant expenses and revenues equal a net income of zero when considering authorized grant expenses.
# UNRESTRICTED OPERATING BUDGET

## Actual through March 31, 2021

<table>
<thead>
<tr>
<th>Revenues:</th>
<th>Current Budget FY 2021</th>
<th>Proposed Budget FY 2022</th>
<th>% Change FY 2022- FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. TOCC Tuition &amp; Fees</td>
<td>$85,433</td>
<td>$91,010</td>
<td>-36%</td>
</tr>
<tr>
<td>b. Student Housing</td>
<td>$40,061</td>
<td>$82,000</td>
<td>105%</td>
</tr>
<tr>
<td>c. Meal Sales</td>
<td>0</td>
<td>6,189</td>
<td>No Budget 2021</td>
</tr>
<tr>
<td>d. Tohono O'odham Nation Appropriation</td>
<td>$4,853,376</td>
<td>$4,853,376</td>
<td>0%</td>
</tr>
<tr>
<td>e. Tribal Community College Act TOCC</td>
<td>$2,114,950</td>
<td>$2,114,950</td>
<td>21%</td>
</tr>
<tr>
<td>f. Basketball Revenue</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>g. Indirect Costs on Federal Grants</td>
<td>$119,635</td>
<td>$104,000</td>
<td>232%</td>
</tr>
<tr>
<td>h. Gifts &amp; Donations</td>
<td>$19,970</td>
<td>$3,000</td>
<td>333%</td>
</tr>
<tr>
<td>i. Bookstore Sales</td>
<td>$95,814</td>
<td>$46,000</td>
<td>0%</td>
</tr>
<tr>
<td>j. Interest B of A Checking</td>
<td>$231</td>
<td>$7,200</td>
<td>No Budget 2022</td>
</tr>
<tr>
<td>k. LLC Contract</td>
<td>$83,786</td>
<td>$143,633</td>
<td>0%</td>
</tr>
<tr>
<td>l. Miscellaneous Income</td>
<td>$10,936</td>
<td>$31,689</td>
<td>-5%</td>
</tr>
</tbody>
</table>

**Totals:**

| | $7,384,131 | $7,122,046 | $7,725,158 | 8% |

## Expenses:

<table>
<thead>
<tr>
<th>Expenses:</th>
<th>Current Budget FY 2021</th>
<th>Proposed Budget FY 2022</th>
<th>% Change FY 2022- FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Instruction Combined</td>
<td>$1,004,844</td>
<td>$1,154,445</td>
<td>31%</td>
</tr>
<tr>
<td>b. Student services</td>
<td>$648,885</td>
<td>$452,505</td>
<td>-3%</td>
</tr>
<tr>
<td>c. Auxiliary enterprises</td>
<td>$260,194</td>
<td>$415,969</td>
<td>2%</td>
</tr>
<tr>
<td>d. Academic support</td>
<td>$265,753</td>
<td>$415,969</td>
<td>2%</td>
</tr>
<tr>
<td>e. Institutional support</td>
<td>$1,583,262</td>
<td>$1,983,937</td>
<td>1%</td>
</tr>
<tr>
<td>f. Facility operations and maintenance</td>
<td>$702,251</td>
<td>$1,103,587</td>
<td>-4%</td>
</tr>
<tr>
<td>g. Sustainability</td>
<td>$110,794</td>
<td>$150,255</td>
<td>4%</td>
</tr>
<tr>
<td>h. Cultural Liaison</td>
<td>$60,305</td>
<td>$86,988</td>
<td>2%</td>
</tr>
<tr>
<td>i. Student Life</td>
<td>$231,671</td>
<td>$427,760</td>
<td>12%</td>
</tr>
<tr>
<td>j. San Carlos ISC BIE Funds</td>
<td>$460,635</td>
<td>$412,194</td>
<td>21%</td>
</tr>
<tr>
<td>k. San Carlos Tuition and Fees</td>
<td>$45,000</td>
<td>$51,600</td>
<td>15%</td>
</tr>
<tr>
<td>l. Culinary Arts Program</td>
<td>$3,360</td>
<td>$61,383</td>
<td>-12%</td>
</tr>
</tbody>
</table>

**Totals:**

| | $5,331,954 | $7,339,553 | $8,082,332 | 10% |

## Surplus/(Deficit)

| Surplus/(Deficit) | $2,052,177 | $(217,507) | $(357,174) |

---

### Restricted Operating Budget

#### Revenues (Receipts/Deposits)

- **Grants -Including Covid Related funding:**
  - * 6,950,996
  - ** 812,088
  - *** 7,867,281

- **Scholarships (AICF/Pell):**
  - * 745,740
  - ** 412,729
  - *** 6,337,091

#### Expenses (payments to suppliers)

- **Grants:**
  - * 7,082,831
  - ** 8,280,010
  - *** 6,337,091

- **Scholarships (AICF/Pell):**
  - * 7,082,831
  - ** 8,280,010
  - *** 7,867,281
<table>
<thead>
<tr>
<th>Surplus/(Deficit)</th>
<th>680,255</th>
<th>-</th>
<th>-</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Grant start dates through 3/31/21 Column D</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>** Grant start dates through 3/31/21 Column D</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>** Based upon 6/30/20/ actuals (100% of Pells with an expected decrease of AICF Scholarships 6/30/20 Column H</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*** Based upon 106% of Total FY 2022 Operational Revenues Budget Column H + $1,000,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------</td>
<td>----------------</td>
<td>----------------------</td>
<td>-------------------------------------</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4010-00</td>
<td>Tuition</td>
<td>(20,000)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4015-00</td>
<td>Student Residents Housing</td>
<td>(82,000)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4050-00</td>
<td>Processing Fee</td>
<td>(70,000)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4090-00</td>
<td>Other Student Fees</td>
<td>(1,010)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4092-00</td>
<td>Breakfast and Lunch Meal Sales</td>
<td>6,189</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4110-00</td>
<td>TON Legislative Appropriation</td>
<td>(4,853,376)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4350-00</td>
<td>Tribal Comm College Act - BIE Dept of Int</td>
<td>(2,114,950)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4352-00</td>
<td>Grant Administrative Revenue</td>
<td>-</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4390-00</td>
<td>Indirect Revenues on Federal Grants</td>
<td>(345,000)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4410-00</td>
<td>Gifts &amp; Donations</td>
<td>(13,000)</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4420-00</td>
<td>Proceeds From Gaming Authority</td>
<td>-</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4430-00</td>
<td>Capital Campaign</td>
<td>-</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4440-00</td>
<td>Private Grants</td>
<td>-</td>
</tr>
<tr>
<td>Revenue</td>
<td>10-0000-0000-4500-00</td>
<td>Bookstore Sales</td>
<td>(45,000)</td>
</tr>
<tr>
<td>Revenue</td>
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<td>SCAC Bookstore Sales</td>
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**Total**                                                      | 279,805                            | 280,760                             | 161,029                            | 407,362                       | 409,137                       |
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|----------------|----------------------|---------------------------------------|-------------------------------------|-----------------------------------|---------------------------|----------------|---------------------------|----------------|---------------------------|
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| IT             | 10-0000-6350-5400-00 | Salaries: Tech, Clerical, Trade, and Svc | 82,420                              | 75,239                            | 74008                      | 130773         | 112531                    |                 |                           |
| IT             | 10-0000-6350-5950-00 | Payroll Taxes                         | 10,511                              | 9,906                             | 6281                       | 9054           | 11261                     |                 |                           |
| IT             | 10-0000-6350-5951-00 | Benefits - Medical                    | 52,498                              | 21,878                            | 12673                      | 18212          | 24515                     |                 |                           |
| IT             | 10-0000-6350-5952-00 | Benefits - Dental                     | 3,568                               | 601                               | 357                        | 622            | 478                       |                 |                           |
| IT             | 10-0000-6350-5953-00 | Benefits - LTD                        | 766                                 | 1,022                             | 377                        | 1009           | 1093                      |                 |                           |
| IT             | 10-0000-6350-5954-00 | Benefits - Life                       | 834                                 | 1,181                             | 535                        | 914            | 763                       |                 |                           |
| IT             | 10-0000-6350-5955-00 | Benefits - 401(k)                     | 10,305                              | 9,492                             | 4397                       | 8119           | 9455                      |                 |                           |
| IT             | 10-0000-6350-5959-00 | Benefits - Vision                     | 771                                 | 31                                | 42                         | 65             |                           |                 |                           |
| IT             | 10-0000-6350-5980-00 | Employee Tuition Waivers              | 300                                 | 0                                 |                            |                |                           |                 |                           |
| IT             | 10-0000-6350-6051-00 | Travel &amp; Training Expense             | 3,000                               | 3,000                             | 2459                       | 3464           | 281                       |                 |                           |
| IT             | 10-0000-6350-6056-00 | Registrations                         | 3,000                               | 1,500                             | 863                        | 253            | 995                       |                 |                           |
| IT             | 10-0000-6350-6150-00 | Communications                        | 85,842                              | 131,200                           | 117861                     | 169843         | 111131                    |                 |                           |
| IT             | 10-0000-6350-6252-00 | Mach/Equip Rep (service)              | 0                                   | 5,000                             |                            |                | 1094                      |                 |                           |
| IT             | 10-0000-6350-6451-00 | Memberships                           | 700                                 | 0                                 |                            |                |                           |                 |                           |
| IT             | 10-0000-6350-6503-00 | Consultant Fees                       | 22,000                              | 15,000                            | 34500                      | 16544          | 2713                      |                 |                           |
| IT             | 10-0000-6350-6504-00 | Consultant Expense                    | 3,000                               | 3,000                             |                            | 0              | 2718                      |                 |                           |
| IT             | 10-0000-6350-6505-00 | Licenses &amp;fees                        | 16,586                              | 30,000                            | 42869                      | 22540          | 25835                     |                 |                           |
| IT             | 10-0000-6350-6553-00 | Office Supplies                       | 500                                 | 800                               | 1172                       | 0              | 645                       |                 |                           |
| IT             | 10-0000-6350-6559-00 | Other Office Supplies                 | 0                                   | 3,000                             |                            |                |                           |                 |                           |
| IT             | 10-0000-6350-6630-00 | Meeting Expense                       | 250                                 | 700                               |                            | 0              | 144                       |                 |                           |
| IT             | 10-0000-6350-6910-00 | Contracts/Subcontracts                | 47,067                              | 150,000                           | 146451                     | 152260         | 80127                     |                 |                           |
| IT             | 10-0000-6350-7050-00 | Other Equipment &amp; Tools               | 20,000                              | 10,000                            | 5182                       | 525            |                           |                 |                           |
| IT             | 10-0000-6350-7195-00 | Office Equipment                      | 3,500                               | 1,000                             | 1264                       | 732            | 2792                      |                 |                           |
| IT             | 10-0000-6350-7196-00 | Computer Related Items                | 0                                   | 11,000                            | 9868                       | 12352          | 6985                      |                 |                           |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 |                           |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 | 422,395                   |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 | 535,877                   |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 | 470,533                   |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 | 551,237                   |
|               |                      |                                       |                                     |                                   |                            |                |                           |                 | 431,209                   |
|----------------|----------------------|-----------------------|-------------------------------------|---------------------------------|--------------------------|-----------------------------|-----------------------------|
| Development    | 10-0000-6400-6051-00 | Travel Expense        | 0                                   | 600                             | 0                        |                             |                             |
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<td>COVID-19 and TOCC</td>
<td>Continued monitoring situation re. COVID-19. Liaised with Stephen Schoonmaker who has experience with these matters and is working with the reopening committee.</td>
<td>Composed a draft press release and reviewed with Leadership Council. Will release with more details NLT mid-June. I am proposing to add face-to-face classes to fall schedule.</td>
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<td>Construction and facilities updates</td>
<td>Assisted in facilitating the needed connections with S-cuk Du’ag District so that electric connections needed for Arts and Sciences building could be installed by TOUA.</td>
<td>Kristin Eberhardt of Title III continues to work with Administration and Education in order to procure needed furnishings for the opening of the Arts and Sciences building which is scheduled for August 2021.</td>
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<td>Future planning</td>
<td>Evan Thomas took the lead to set up a BOT Retreat for June. Focus will be on strategic planning. Continued to field notions about the future of TOCC within the next few years through ongoing dialog in the weekly Leadership Council meetings.</td>
<td>Some of the main future goals that have been suggested: 1) Four-year (Bachelor) degrees 2) Back to campus 3) Possible change in work to include mixture of remote and onsite 4) Continued development of sites to include Pisinemo and Phoenix.</td>
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<td>TOCC SITES and Locations - updates</td>
<td>• Kosin – in discussion with BUSD • San Carlos – Will meet in person at San Carlos at least bi-monthly starting in June 2021 to plan for future and to ensure adequacy of service delivery by TOCC to SCAC, and related matters.</td>
<td>More to report on these initiatives by mid-June 2021.</td>
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<td>O’odham Language Center</td>
<td>• Continue to participate in regular meetings with team working on Tribal Enterprise Advancement (TEA) grant application to NSF. • Assisted in use of the NSF Fastlane site</td>
<td>TOCC is moving forward in its O’odham Language efforts. A report to the Nation is soon due and will be developed by the co-directors.</td>
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<tr>
<td>TOCC Annual Budget</td>
<td>Worked with Finance and various divisions in the College to prepare the draft budget request for FY 2022. Met with budget Subcommittee to review the draft budget and drafted the budget assumptions.</td>
<td>TOCC is following its annual budget cycle. The draft budget request for FY 2022 will go to the BOT for consideration during the June 2021 meeting.</td>
<td></td>
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</tr>
<tr>
<td>Accreditation update</td>
<td>TOCC’s accreditation report from the Higher Learning Commission was received on June 1, 2021 and all criteria were “met” – an excellent outcome.</td>
<td>No interim reports to HLC are needed. This is a cause for celebration for the College. The next visit will likely be in 2026.</td>
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</tr>
</tbody>
</table>
### Key Issues/Items addressed in May - HR Director Report

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Discussion/ Situation</th>
<th>Summary/ Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budget FY 2022</td>
<td>Budget Meetings May 5 – 7, 2021</td>
<td>Assisted Finance with updating the personnel and benefits portion of the FY 21 – 22 Budget.</td>
</tr>
<tr>
<td>COVID Vaccinations</td>
<td>Employee and adjunct vaccinations</td>
<td>Continuing to compile a list of employees who have submitted Covid-19 immunization cards. Sent reminders out May 11th and June 3rd.</td>
</tr>
<tr>
<td>COVID vaccination accommodations</td>
<td>Anticipation of vaccination accommodation requests from staff and students</td>
<td>Researching other Colleges who are requiring vaccinations for all staff and students.</td>
</tr>
<tr>
<td>Evaluations</td>
<td>Evaluations FY20</td>
<td>Evaluations were sent the last week of August with due dates by mid September. Reminders were sent Sept 24th, Oct 27th, Nov 30th, Dec 22nd, Jan 26th, Feb 26th, Apr 8th and May 11, 2021. Five evaluations are overdue and three now due. Will send reminders in June.</td>
</tr>
<tr>
<td>Immigration research</td>
<td>Preparation for expiring visas.</td>
<td>Retained an immigration attorney for their services.</td>
</tr>
<tr>
<td>Interviews</td>
<td>Conducted one interview: LLC Office Coordinator</td>
<td>One pending a background check</td>
</tr>
<tr>
<td>Official Transcripts</td>
<td>Some employee files need official transcripts as they only have unofficial transcripts.</td>
<td>Continuing to contact individuals and request official transcripts.</td>
</tr>
<tr>
<td>Personnel Issues</td>
<td>Personnel Issues</td>
<td>Continuing to work with three supervisors regarding personnel issues within their department.</td>
</tr>
</tbody>
</table>
Report to TOCC Board of Trustees:

**Jay Juan**  
**Director of Operations**  
**May 2021**

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Need to prepare and submit FY 2021-22 Budget.</td>
<td>Prepared and submitted required budget worksheet within timeframe. Took part in Admin review process.</td>
</tr>
<tr>
<td>Work with the Nation’s EOC to provide a COVID-19 vaccine clinic on campus.</td>
<td>In collaboration with the TON Health Care and the EOC the College hosted a vaccine clinic on May 21st at the S-cuk Du'ag Maşcamakuğ.</td>
</tr>
<tr>
<td>Need to repair a broken window on Ha-Maşcamdam Ha-Ki:.</td>
<td>Removed and replaced window on Ha-Maşcamdam Ha-Ki:.</td>
</tr>
<tr>
<td>Need to schedule septic tanks for servicing with the Nation’s Well Maintenance Program.</td>
<td>Called and attempted to schedule septic tank service. I was told we would be placed on the schedule but was unable to get a date of service. I will need to follow-up weekly with the Well Maintenance Office.</td>
</tr>
<tr>
<td>Need to work with “Reopening” Committee on reopening procedures.</td>
<td>Attend weekly “Reopening” meeting.</td>
</tr>
<tr>
<td>Need to update recalls on all GSA vehicles.</td>
<td>Identify and schedule GSA vehicles for recall services at dealerships in Tucson.</td>
</tr>
<tr>
<td>Need to do an inventory on PPE materials.</td>
<td>Placed an order for additional masks and replacement sprayers.</td>
</tr>
</tbody>
</table>
Tohono O’odham Early Childhood Education Community of Practice  

May 2021 Board of Trustees Report  

By  

Elsa Peterson Community of Practice Coordinator  

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Discussion/Situation</th>
<th>Summary/Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>The A’al Ha-Mascam Community of Practice met on three times this month. May 10th May 17th and May 24th 2021 for professional development and connection.</td>
<td>35-40 Community of Practice members and parents met for a professional development sessions via zoom.</td>
<td>The topics for this month’s Community of Practice Sessions were; Session 1, How to build a Resilient Brain. Session 2, How to activate your brain and make adversity your ally and the 3rd was a Family Engagement event called, helping our children be life-ready! Enrique Feldman was the presenter.</td>
</tr>
<tr>
<td>Experimental Preschool Brainstorm Group.</td>
<td>The community of practice coordinator had her first meeting to talk about the “experimental preschool” that is in the future for the Tohono O’odham Community College. A committee was formed which consist of the Dean of Academics, Dr. Peterson who will be overseeing this project. Diona Williams, Cheryl Conde, Bernadette Felix, Anselmo Ramon, Kelly Larkin, Lisette De Mars and Erin Aguilar are part of this committee.</td>
<td>This meeting was an introduction on the vision of the future Childcare at TOCC. After brainstorming, the committee will look at the Tribal College and University Early Childhood Education Initiatives by The American Indian College Fund. There is a possibility for applying for this grant for the help of the creation of this preschool. The goal is to get the preschool going by Fall of 2020.</td>
</tr>
<tr>
<td>Early Childhood Education O’odham Symposium.</td>
<td>Elsa Peterson and Sherilyn Annalla from Gila River are planning a symposium for Fall Break of 2022 for Early Childhood Educators.</td>
<td>O’odham Early Childhood Education teachers from the four sisters’ tribes of Ak-Chin Indian Community, Gila River Indian Community, Salt River Indian Community, and the Tohono O’odham Nation will gather as a starting</td>
</tr>
</tbody>
</table>
point to begin dreaming and designing O’odham centered early childhood systems, teaching, training and caregiving. This event would showcase TOCC’s ECE program as a way to recruit more O’odham into the ECE field. To develop Communities of Practices in each tribal community, and to develop an O’odham ECE working group that focuses on advocacy and policy around tribal ECE issues at the local and state levels. This would be a one day event.

| Early Childhood Educators will be translating two children’s books into O’odham! | 8 Early childhood professionals who are fluent in O’odham will be translating a book with the help of the Language and Cultural Center. | Early childhood educators and Ron Geronimo will be meeting once a month to start translating two children’s books as resources for the community. The author of these books is Enrique Feldman who is already working with ECE professionals in the Tohono O’odham Community. His company is willing to pay for the creation of the translated books. |
TO: BOARD OF TRUSTEES
THRU: PAUL ROBERTSON, PRESIDENT
FROM: CURTIS PETERSON, DEAN OF ACADEMICS
SUBJECT: MAY 2021 EDUCATION DIVISION BOARD REPORT
DATE: JUNE 2, 2021
CC: 

Curtis Peterson – Dean of Academics
Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issue</th>
<th>Discussion</th>
<th>Summary/resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Student Performance</strong></td>
<td>Starting in Fall of 2020, the college started to send out notices of</td>
<td>11 students placed on Academic Alert; 50 students were sent letters recognizing</td>
</tr>
<tr>
<td>Spring 2021</td>
<td>Academic Alert, as we learned how this can work, we been better able to</td>
<td>them as Spring 2021 Dean’s List recipients.</td>
</tr>
<tr>
<td></td>
<td>reach out to struggling students. During the Academic Alert process, we</td>
<td>Academic Alert: When a student’s cumulative GPA falls below a 2.0</td>
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<tr>
<td></td>
<td>recognized that much of our attention is spent on students who struggle</td>
<td>Dean’s List: When a student who took more than 12 credits, and received a 3.5 GPA</td>
</tr>
<tr>
<td></td>
<td>so starting in Spring 2021, The Dean of Academics started a dean’s list</td>
<td>or higher.</td>
</tr>
<tr>
<td></td>
<td>as a way of recognizing those students who are doing well.</td>
<td></td>
</tr>
<tr>
<td>Faculty/course performance</td>
<td>Student course evaluations were completed at the end of Spring. 298</td>
<td>1. During summer and beginning of fall Dean’s office will make plans to increase</td>
</tr>
<tr>
<td>Spring 2021</td>
<td>course evaluations were completed which represents less than 20% of the</td>
<td>response rate in Fall 2021.</td>
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<tr>
<td></td>
<td>potential number of student course evaluations that could have been</td>
<td>2. Comparison of the fall 2020 and spring 2021 student course evaluations indicated</td>
</tr>
<tr>
<td></td>
<td>received.</td>
<td>there were no areas where faculty performed weaker in spring 2021 compared to</td>
</tr>
<tr>
<td></td>
<td></td>
<td>fall 2020.</td>
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<tr>
<td></td>
<td></td>
<td>Area faculty saw an increase in rating was course content and</td>
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</tbody>
</table>
resources. Academic services saw a significant increase in quality rating of library services but saw a negative evaluation of advising services. The overall rating of the college increased significantly between Fall 2020 and Spring 2021.

| HLC update | HLC Final report | Dr. Robertson submitted final report indicating no findings in June 2021. |
| Academic Advising | According to the course evaluations, academic advising is a service the college needs to improve on. | Although this last year we seen faculty and student services staff work hard to serve students in a somewhat standardized and efficient ways. Areas that need improved are delivery of the services, and technology access to student records to assist students. Finally, a method of recording what is happening in advising sessions needs to be developed. Dean of Academics will work on these in conjunction with other areas of the college. |
| Continue support for Faculty and online learning. | The college continues to support faculty training needs on online teaching using a combination of outside trainers and our own faculty expertise. These trainings are in response to the COVID-19 pandemic, but will be used as TOCC continues to deliver programs online. | 1. In May of 2021 faculty did a faculty showcase, that highlighted teaching techniques our faculty did over the COVID-19 epidemic to improve online learning and student engagement. (Cost will be billed to COVID-19 funds)
2. A total of 17 Quality Matters courses have been completed by Adjunct Faculty since providing the training to all adjunct starting in Feb 2021. (Cost will be billed to COVID-19 funds) |
### Issue
Making library information/services known and accessible.

### Discussion
End of semester projects have prompted an increase in library usage.

### Summary/resolution

1. Library staff hosted their final session for History 122: Chicago Manual Style Formatting. Previously, the librarian met with the instructor to determine how we could best assist his students and course.

2. Liz Zepeda and Adam Andrews met to discuss and outline policy planning for the O’odham Language Center’s (OLC) archives. Information and library science and information processes were presented to the OLC Co-Directors. Discussions were had on the rationale of a policy and how it would be applied using culturally competent knowledge.

3. Database usage was increased this semester. Instructors have begun to utilize services more often.
| Library | Library staff continues to improve library infrastructure and develop outreach to students and community. | 1. Integrated Library Services software is being investigated to improve patron usage. Two vendors were met; Atrium and our existing vendor, The Library Corporation (TLC). We hope to continue with TLC after migrating to an upgrade. This migration would allow for web-based use and integration of resources to create more of a one stop hub.  
2. Library staff partnered with Operations and Community Workforce and Development to distribute 10 bags of books to community members attending the vaccination clinic May 14th.  
3. Librarians from Venito Garcia Library (VGL), ASU Labriola Center, and TOCC met to discuss partnerships. ASU and TOCC will be assisting VGL with their Summer Reading Program. TOCC will be sponsoring the Teen Read, *Firekeeper’s Daughter*; this opportunity will be a great way to reach out to the Nation’s youth and |
keep TOCC in their purview.

4. Peter Steere from Himdag Ki: reached out to TOCC O'ohana Ki: with a donation offer of books from a predominately Southwest collection. Liz Zepeda and Ron Geronimo were able to choose over 100 titles for Special Collections related to the Tohono O'odham.

<table>
<thead>
<tr>
<th>Databases 2021</th>
<th>Credo</th>
<th>Ebsco</th>
<th>Gale</th>
<th>Infobase</th>
<th>JSTOR</th>
<th>Newsbank</th>
<th>Proquest</th>
<th>Ready Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>March</td>
<td>25</td>
<td>24</td>
<td>41</td>
<td>28</td>
<td>536</td>
<td>9</td>
<td>36</td>
<td>474</td>
</tr>
<tr>
<td>April</td>
<td>16</td>
<td>71</td>
<td>105</td>
<td>1114</td>
<td>1358</td>
<td>14</td>
<td>54</td>
<td>673</td>
</tr>
<tr>
<td>May</td>
<td>20</td>
<td>23</td>
<td>90</td>
<td>228</td>
<td>876</td>
<td>12</td>
<td>14</td>
<td>440</td>
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</table>

**NSF STEM Grant**

**Report Month:** May 2021  
**Submitted by:** Teresa Newberry

<table>
<thead>
<tr>
<th>Issue</th>
<th>Discussion</th>
<th>Summary/resolution</th>
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<tbody>
<tr>
<td>Create Faculty Learning Community (FLC) with on-going mentoring by education consultants and cultural mentor</td>
<td>Changing instructional practice and developing cultural competence requires significant time, effort, and commitment by faculty members. This Maci:dag Wo:g (MW) Faculty Learning Community (FLC) has an active learning group engaged in the development</td>
<td>The FLC had a wrap-up session which included support for curriculum development and a reflection on the past year of work. Some FLC members presented their online curriculum work at the Online Teaching &amp; Learning Showcase. This work supports Goal 5: Faculty Support and Development to provide culturally...</td>
</tr>
</tbody>
</table>
### Tohono O’odham Studies Program

**Report Month:** May 2021  
**Submitted by:** Frances Benavidez

<table>
<thead>
<tr>
<th>Issue</th>
<th>Discussion</th>
<th>Summary/resolution</th>
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</thead>
</table>
| **Worked Collaboratively with College Committees, Programs, and Affiliate Partners** | TOS participates and supports projects centered around developing culturally-relevant programs, materials, and resources. | **A Students Journey (ASJ)**  
- Presented on “Cultural Identity and Higher Education” for student participants.  

**O’odham Language Center (OLC)**  
- Continued working with OLC Team and Working Group to revise budget and budget justification for the NSF grant proposal/application.  

**Himdag Committee**  
- Worked with Sub-committee (Anselmo Ramon and Ofelia “Liz” Zepeda) to begin development of a guest speakers database, with knowledgeable people who may serve as guest speakers for the college. -On-going |
| **Continued Making Progress on Program Goals and Developed Additional Goals/Priorities for** | TOS is working on updating course curriculum and promoting the TOS Program to grow our student enrollment and bring awareness to our unique course offerings. | **Course Curriculum**  
- Continued course review meetings with TOS Instructors  
- Continued drafting curriculum supplement of resource materials, content, and information to support |
### the upcoming Summer, Fall and Spring Semesters

- Instruction of the TOL and history classes
  - Preparing for next step in presenting recommended course updates to approving bodies

### NEH Funding Agreement

- Attended webinar on cultural preservation funding set-aside for tribal colleges
- Completed agreement application to accept funds for contracting with language speakers to develop new conversational O’odham language course curriculum

### Certificate Programs

- Began discussing and planning for TOS certificate programs: opportunity to demonstrate completion as students work toward TOS AA degree and/or demonstrate completion in specialized areas of interest centered around language, culture, history and education

### Outreach and Advising

- Continued promoting program by sharing presentations about TOS and meeting with program majors on advising needs

### Participated and Followed-up as Needed on Items from Scheduled Mtgs.

- Participated in collaboration, planning and partnership meetings, followed-up on action items from several discussions.

- **Leadership Council** (4)
- **TOSP-Instructors** (3)
- **Himdag Committee** (2)
- **Language Center (Working Group and Grant Mtgs.)** (5)
- **Faculty Senate** (1)
- **A Student’s Journey** (3)
- **Other** (19)
Naomi Tom - Dean of Student Services

Key Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budgets</td>
<td>May 5-7: Participated in the FY 2022 Budget Worksheets with Finance and Administration.</td>
</tr>
<tr>
<td>Admissions</td>
<td>Weekly meetings with Registrar, IT Manager and consultants to update TOCC’s online Application. The new application is expected to be completed before the end of the Summer Session.</td>
</tr>
<tr>
<td></td>
<td>May 10-14th: Participated in the Infomaker Training with the Registrar, IT, IE and SCAC staff.</td>
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<tr>
<td></td>
<td>May 21st was the deadline for new students to apply to TOCC who wanted to register for Summer Session. Any students who submitted applications after the deadline are able to register for the Fall semester only. I worked with the Registrar and Admissions staff through the weekend to process new applications and assist students in registering for Summer Session, which started Monday, May 24th.</td>
</tr>
<tr>
<td>Financial Aid</td>
<td>IT manager and I met with our PowerFAIDS consultant to address questions regarding the communication between the PowerFAIDS and Jenzabar system. All questions were addressed. Our time with the consultants are nearing the end.</td>
</tr>
<tr>
<td>Commencement</td>
<td>Friday, May 14th TOCC’s virtual commencement was broadcasted via YouTube at 4PM. We had up to 100 viewers during broadcasting. Since May 14th, our commencement video has had 1,086 views.</td>
</tr>
<tr>
<td>SSD Staffing</td>
<td>Vacancies: Receptionist; Temp Financial Aid Tech</td>
</tr>
<tr>
<td></td>
<td>Staff on Leave: Registrar is expected to be on leave through the month of June. I am working on the FTSE report in her absence. The Special Projects &amp; Initiatives Manager has been on leave on and off throughout the month of May and may continue through June. President Robertson on leave starting May 11th to present and I have been acting President in his place.</td>
</tr>
</tbody>
</table>
### Jai Juan – Recruiter

**Key Issues/Items addressed in May 2021**

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
</table>
| Recruitment & Outreach     | Program Leaflets: Met with remaining faculty to discuss needed updates to the program leaflet(s). Then met with Kevin to discuss the updates and timeline of the project.  
                            | Gila Bend High School College Fair: Attended the virtual portion of the college fair and spoke with ~ten junior students.  
                            | ASU Pathways: Met with ASU team and Annamarie Stevens to discuss the next steps and roll out of our partnership.  
                            | Annual Report Video: Met with Martha to add finishing touches to video and export it to YouTube.  
                            | Phoenix Site: Met with Jiivik to discuss marketing plans. Emailed Jiivik’s contacts about possible advertising opportunities. Developed a few posters and updated retractable banners. |
| Student Services           | Commencement Video: Viewed and edited commencement ceremony video, created slides for students, corresponded with students about content submissions.  
                            | Graduation Gifts: Packaged gifts for the graduates.  
                            | Virtual Commencement Premiere: Oversaw the live chat and interacted with the audience before and after the video.  
                            | Full circle Workshop: Assisted in hosting workshop, conducted raffle and mailed out prizes to participants. |
| On-going Projects          | Marketing Material: working to update our promotional items and creating more marketing material for the Phoenix site. |

### Enrique Hernandez III– Financial Aid Manager

**Key Issues/Items addressed in May 2021**

<table>
<thead>
<tr>
<th>Onboarding and Training</th>
<th>Financial Aid Manager</th>
</tr>
</thead>
</table>
| **PowerFAIDS**           | • Formal training by consultants on May 25, 6, 12, 13, 19, and 20.  
                            | • External training by FAO at Dine College and Navajo Tech-pending.  
                            | **My Jenzabar**          | • Clearinghouse Reporting on 5/17/21.  
                            | **Jenzebar**             | • External training by FAO at Dine College and Navajo Tech-Pending.  
                            | **FAO Training #9 (FERPA)** | • Provided to Diana Antone and San Carlos Staff on 5/3/21 |
### Pell Grant Awards

**Pell Disbursements**

- **Group #3418**: 5 students for a total of $11,898.00 for Spring 2021
- **Group #3419**: 1 student for a total of $1,587.00 for Spring 2021
- **Group #3420**: 1 student for a total of $3,172.00 for Spring 2021
- **Group #3421 FSEOG**: 22 students for a total of $4,400.00 for Spring 2021

**29 Students were awarded a total amount of = $21,057.00**

| COVID-19 Emergency Relief Fund (CARES Act) | No disbursements for the month |
| Scholarship Awards | No disbursements for the month |
| Working Projects | 1. Continued PowerFAIDS training for FAO staff by consultants  
2. Covid-19 Emergency Relief Spring 2021 disbursements to students  
3. SAA Compliance Survey |

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**Daniel Sestiaga – Special Projects & Initiatives Manager**

*Key Issues/Items addressed in May 2021*

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
</table>
| Dual Enrollment | - Finalizing the TOCC Dual Enrollment Brochure  
- Currently working on Arizona Dual Enrollment Data Report |
| AT&T Braiding Success Initiative (START Program) | - Currently working on spending down budgets for the remainder of the fiscal year  
- Weekly Presentations to START Program will continue through June 2021  
- Participation in TON One Stop Youth Summit  
  o Presentation: O’odham Introductions and Public Speaking; Dress for Success and Customer Service |
| Haury Program | - Preparation for Summer Programs  
- Completing CITI, COI, and HIPAA Trainings for IRB Approval (article write-up) |
| SSD | - Updating forms for Dual Enrollment with Registrar and Dean of SSD  
- Will be working with TOCC Re-Opening Committee to complete workshop for All-Staff |
# Key Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Haury Grant</td>
<td>Fall Practicum</td>
</tr>
<tr>
<td></td>
<td>• Two students finished their practicum in the Spring Semester</td>
</tr>
<tr>
<td></td>
<td>• 6 from the First ASJ Cohort will be completing their practicum this Summer at the UArizona</td>
</tr>
</tbody>
</table>

ASJ-Coordinator’s Meeting are held every Tuesday at 10:00 a.m.
- The Coordinator’s meet with Frances Benavidez to discuss workshop on Culture Identity
- Meetings were held with various departments for internship placement
- Individual Meetings were held with students to help them apply to UArizona, discuss internship placement, and overview of UArizona COVID protocols if residing in the dorms for the five weeks.
- Meet with Veronica Hirch to discuss June Workshop-Professionalism
- Coordinators been working on the schedule for the Orientation week at UArizona
- Setting up meetings with Various presenters for the end of June and the month of July
- ASJ Workshop was held on May 28th
- ASJ team meetings were held every week to go over logistics and get feedback on Coordinators proposals for workshops

<table>
<thead>
<tr>
<th>Transition Projects</th>
<th>University Presentation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• No presentations were held this month but working with the UArizona for an informational Session</td>
</tr>
<tr>
<td></td>
<td>• Finalizing ASU Pathways partnership it will be launching June 2, 2021</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Advising</th>
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<tbody>
<tr>
<td></td>
<td>• 10 individual advising meetings were held this month</td>
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</table>

<table>
<thead>
<tr>
<th>Other Projects</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Commencement Committee-help with mailing out Students gifts</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Upcoming Dates</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• ASJ weekly Coordinators Tuesday Meetings-Veronica Hirsh, Michael Enis</td>
</tr>
<tr>
<td></td>
<td>• ASJ Team Meeting Wednesday meetings</td>
</tr>
<tr>
<td></td>
<td>• ASU Pathways Partnership Launch-June 2nd</td>
</tr>
</tbody>
</table>
### Alberta Espinoza – Counselor

**Key Issues/Items addressed in May 2021**

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
</table>
| Attendance at meetings, Special Events| • 5/4 Impacts of Covid 19 Pt. 1  
• 5/14 All Staff Mtg. 4PM Commencement Ceremony  
• 5/17 Leadership Council Mtg.  
• 5/20 SSD Mtg.  
• 5/25 Himdag Committee Mtg.  
• 5/27 SSD Meeting |
| Student Intervention and Contacts     | Ongoing: Virtual, phone, texting contact with students regarding, advising, classes, support services, Wraparound sessions, Crisis interventions, life skills interventions.  
• Held individual virtual advising session with 20 students  
• Held 10 Virtual Wraparound sessions  
• Personal Counseling to 10 students for stress and anxiety, etc.  
• 2 referrals for higher level of care  
• Responded to 80 emails for assistance with students, instructors, advising questions, degree plans, etc. |
| Instructor conferences                | On-going:  
• Contacted students that were identified by instructors for not participating in Zoom sessions online per “Student of Concern”  
• Scheduled Wraparounds and follow up sessions weekly with students at risk. |

### Jiivik Siike – Phoenix Center Coordinator

**Key Issues/Items addressed in May 2021**

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attendance at Meetings &amp; Special Events</td>
<td>March 4: Phoenix Center staff did not attend any external meetings or events.</td>
</tr>
</tbody>
</table>
| Assisting Students/Instructors and Staff Collaboration | May 3-7: During this week we continued assisting with student’s academic advisement; - also attended the Leadership meeting as well as the Student Services Division staff meeting; conducted follow up calls/contact with students.  
May 10-14: The Phoenix Center staff continued to provide academic advisement for students, as well as uploading their documents and answering questions; attended the Student Services Division meetings, as well as the Leadership meeting; assisted the students with academic advisement; staff also attended the All Staff meeting. |
May 17-21: The Phoenix Center staff continued with academic advisement; attended the Leadership meeting; attended the Student Services Division meeting; attended the Phoenix Marketing Meeting with SSD staff; also continued to provide academic services for the students.

May 24-28: During this week staff continued to assist students with advisement and registering for classes; attended the Leadership meeting and the Student Services Division meeting, and the Himdag Committee Meeting.

Anthony Osborn – Disability Resource Office

Key Issues/Items addressed in April – May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Examined and modified accommodations to meet the needs of students in an online setting.</td>
<td>• Requested information on students newly admitted to the ADA program that were currently registered for Summer 2021.</td>
</tr>
<tr>
<td>Provided information on the TOCC Disability Program to new students.</td>
<td>• Admitted two new students who self-identified into the ADA program.</td>
</tr>
<tr>
<td></td>
<td>• Explained the benefits and requirements of requesting accommodations.</td>
</tr>
<tr>
<td>Instructor conferences</td>
<td>• Corresponded with faculty related to students who self-identified as having a disability and facilitated contact with the students related to specific accommodations and needs in an online setting for each course the student was in.</td>
</tr>
<tr>
<td>Staff Collaboration</td>
<td>On-going collaboration with faculty and staff.</td>
</tr>
<tr>
<td></td>
<td>• Provided and discussed the success of students in the program related to ongoing success and needs.</td>
</tr>
<tr>
<td></td>
<td>• Participated in 10 wraparound meeting with the counsel, instructors, and students related to students with disabilities who were struggling in various courses.</td>
</tr>
<tr>
<td>Ongoing Program initiatives</td>
<td>Coordinated with the Sonoran UCEDD to discuss:</td>
</tr>
<tr>
<td></td>
<td>• Met to discuss future initiatives as the UCEDD grant comes to a close. These discussions included future actions related to high school students transitioning to TOCC and TOCC students transitioning to four year colleges.</td>
</tr>
<tr>
<td></td>
<td>• Coordinated with the TOCC Vocational Rehabilitation Staff relative to programs and services for their students attending or wanting to attend TOCC.</td>
</tr>
</tbody>
</table>
Board of Trustees Report
Dean for Sustainability Mario Montes-Helu, Ph.D.

Key Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Discussion/Situation</th>
<th>Summary/Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workforce and Community Development (WCD)</td>
<td>New Construction Programs</td>
<td>The new Photovoltaic program will offer two degree levels. It will offer an initial Certificate for Photovoltaic Installation. If students continue and graduate from the AAS degree, they will be able to design and install photovoltaic systems. We are going to follow the model that was developed with the help of UArizonaaas at Western Arizona College several years ago. For the new Sustainable Construction program, we will follow Coconino Community College’s program but we will adapt it to the hot weather of southern Arizona.</td>
</tr>
<tr>
<td>Pre College/GED</td>
<td></td>
<td>The 2020-2021 report of the AICF Dollar General grant is in the process of being completed. The final expenditures and the report will be submitted at the end of June. The number of students graduating from the GED program has increased from three students to six (and counting) this year. Even when we changed to online learning. We believe that we can reach more students for the GED program with this format. Several strategies are being discussed once the college is open to continue offering part of the program using online learning.</td>
</tr>
<tr>
<td>High School Equivalent diploma</td>
<td></td>
<td>We are working with Education and Student Services Divisions to plan for the offering of the High School Equivalency Diploma by the Arizona Department of Education. Now pre-college students can graduate from high school by completing their GED or taking college-level classes (25 credits) to get their HS diploma. Several classes that will help students reach the specific requirements for the 25 credits are now included in the fall schedule. We will also provide student support to help students earn passing grades on those classes.</td>
</tr>
<tr>
<td>ANA Grant</td>
<td>GIS Workshops for the Tohono O’odham Nation Departments and Districts</td>
<td>The first workshop took place on May 13 and 14 at the Sells District Office. Participants enjoyed learning what a GIS system can do for them and to help their district. New training will be held at Planning and Economic Development Offices of the Tohono O’odham Nation on June 3 and 4.</td>
</tr>
<tr>
<td><strong>NIFA grants</strong></td>
<td><strong>Beginning Farmers Workshop and NIFA report</strong></td>
<td>The Beginning Farmers workshop will end on June 6th. About 12 participants will get tools and seeds for them to start a garden and use what they learned in the workshop. We are also working on preparing the reports for the Extension, Equity, and Special Emphasis grant that are due August 2021.</td>
</tr>
<tr>
<td><strong>IT Consortium</strong></td>
<td><strong>Wireless Installation</strong></td>
<td>We will install the wireless system during the summer. We are also completing the project where TOCC will get cyber infrastructure to move large amounts of data in and out of the college. We are still looking to connect to the Sun Corridor to use the Internet II for science and education.</td>
</tr>
<tr>
<td><strong>Institutional Effectiveness Office (IEO)</strong></td>
<td><strong>Reporting and Data Analysis</strong></td>
<td>The office is also working in creating reports and taking part in creating the new online College application.</td>
</tr>
<tr>
<td><strong>Reopening of the College</strong></td>
<td><strong>Committee meetings</strong></td>
<td>We are still working on completing the reopening plan to be presented to the administration.</td>
</tr>
</tbody>
</table>
| **IT Department** | **IT Projects** | - Continue working with the Student Services Division. We have the Retention Portlet in Jenzabar and it will be used for the first time during the summer session courses.  
- We are still fine-tuning the use of the new phone system. More training about the system is needed. The IT team is working with SSD to be sure that no calls are lost when the students need to contact areas, such as admissions and financial aid.  
- The IT team is also having meetings with the Jenzabar consultant company, Student Services Division, and Institutional Effectiveness Office to update the online application of the college. In that way, information collected will go to the right place in Jenzabar and reports will be generated in a very efficient manner. |
| **Wisag Kos Mascamadcu development** | **Working meeting** | We had a working meeting with several offices of the Sustainability Division to discuss the future of the Wisag Kos Mascamadcu in the coming years. We discussed several ideas for making the campus bigger and offering more classes. |
Key Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
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</tr>
</thead>
<tbody>
<tr>
<td>5/19 – TLC Demo</td>
<td>• Joined the Library Staff on a demo of the cloud solution product TLC has to offer we are planning to upgrade and migrate our current solution to meet the needs and requirements for students.</td>
</tr>
<tr>
<td>5/10–5/14 – InfoMaker Training</td>
<td>• 10 Staff members participated in the training (2 members were from SCAC). 4 members have completed and were certified within the module.</td>
</tr>
</tbody>
</table>
| 5/25 – S-ki:ki Mascama Ki: Installation of the Virtual Classroom Equipment (3) | • 3 Displays were installed. Initial Setup will be completed on the PC on 6/9  
• Classroom 1, 4 and the new additional space. |
| 5/25 – AIHEC/Jenzabar Meeting    | • Participated in a meeting with the 19 schools who are currently running Jenzabar to Discuss the Needs of the consortium and possibly seeking a new Contract. |
| OLC Meeting                      | • Held a meeting to discuss the IT needs (Infrastructure and Equipment).            |
| Financial Aid Data Elements      | • IT has provided the key elements for data to run the process of student information. |
### Key Issues/Items addressed in May 2021

<table>
<thead>
<tr>
<th>Issues/Items</th>
<th>Actions/Assessment</th>
<th>Summary/Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infomaker Training</td>
<td>Attended training course</td>
<td>I partook in the Infomaker course to gain work related training and reaffirm knowledge of the data system utilized at TOCC.</td>
</tr>
<tr>
<td>Leadership Council</td>
<td>Attend meetings</td>
<td>I attended weekly meetings to keep informed of planning for the upcoming terms and stay updated with college wide information.</td>
</tr>
<tr>
<td>Internal Requests</td>
<td>Extracting, organizing data</td>
<td>OIE received and fulfilled numerous internal requests for student information to assist with the NSF-STEM annual report.</td>
</tr>
<tr>
<td>Updating OIE Data Hub and webpage</td>
<td>Extracting, organizing data</td>
<td>I begin organizing data to update the Institutional Effectiveness information on the Data Hub and the OIE webpage.</td>
</tr>
</tbody>
</table>
# Challenges-Resolutions and Accomplishments

<table>
<thead>
<tr>
<th>Program</th>
<th>Discussion/Challenges</th>
<th>Accomplishments &amp; Resolutions</th>
<th>Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apprenticeship</td>
<td>(WCD) provides assistance with Apprenticeship Students who are interested in the Apprenticeship trades in the format under LLC., New Apprenticeship students who are interested may enroll in BCT 101 Computer Literacy &amp; BCT 120 Core Curriculum.</td>
<td>The WCD department has been working along with the Dean of Sustainability to review and seek out and develop a viable solar program at TOCC. A model under consideration is at Western Arizona College, a curriculum Dr. Potter and Dr. Chief have helped to establish in a similar direction we are looking at regarding solar energy and sustainable energy programs at TOCC. An additional outcome meeting is to provide a local Science Fair with the schools on the Tohono O’odham Nation and surrounding schools that have Tohono O’odham students. The Goal: To establish interest in the Science Program offered at TOCC. And for student to consider a career in the Sciences. This will flow into to many aspects of higher learning in all of the TOCC programs of study. A planning meeting was held in the latter part of May, 2021.</td>
<td>As an outcome of these discussions we were able to include Dr. Newberry and Josh H. from our Physical Science Dept., to engage in a discussion about a possible 2 + 2 partnership with UArizona. TOCC Science department and WCD, TOSD, and science faculty along with partners to TOCC’s Science program have met to discuss planning options for the coming fall term for possible collaboration with the Nations high schools.</td>
</tr>
</tbody>
</table>
| Culinary Arts Program | The Culinary Arts program  
- Continues to be on hold due to the Pandemic  
- Options to continue in person classes and programming will be in conjunction with TOCC and IOBUSD. | All plans for courses in the fall 2021, teaching and online learning will be further investigated once the new IOBUSD superintendent has been contacted to discuss the future arrangements currently in place with TOCC. | BUSD & WCD will continue to communicate on the Culinary Arts Program and any new developments that arise for reopening services associated with the Culinary Arts Program. |
| GED              | GED Instructors have been providing GED classes online via Zoom. A total of 18 Chromebooks will be used in GED instruction via the Online Stay at Home GED Program for the spring 2021 term. | GED Instructors have identified students who are in need of Math Tutoring Services. The Math tutoring continues on a weekly and monthly. 6 students have been identified. To assist in meeting this demand for GED services the WCD/GED program has established the following options during the course of the year to provide options for GED services at TOCC. | The GED online learning format is making progress with 56 students. 18 who will use the zoom feature with the GED instructor. A total of 208 for the 2020-2021 academic term have applied. Numbers |

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Board of Trustees Report  
Anselmo Ramon, M.Ed.  
Workforce & Community Development Chair  
May, 2021 Report
TOCC purchased the EdReady program which is a program that provides diagnostic data in basic education levels of students. This program will help our GED instructors establish a baseline of education level that will help place a student at the appropriate level in the GED program and will also provide students with another online tool that will help them move further along in the education process to assist in passing the GED exam.

The EdReady diagnostic will also be used to identify CCP students who want to pursue that pathway.

1. Online Zoom GED classes (limited to 36 total – currently full)
2. Independent Study Option using a free MyGED account with GED program support. (The 20 Parker Corp donation of 20 laptops will be used for the independent study – fall 2021)
3. CCP Program is to be offered fall 2021.

GED highlights
- The total of official GED completions thus far is (6).
- 1/3 of our goal of 15 GED completions as been attained thus far. We expect at least 2-3 more GED completions by the end of the AICF/DG grant term, June 30, 2021.
- The 40 boxes of books for children to adults have been distributed to the Sells community, Gu Achi and Sif Oidak Area.
- TOCC Pre College GED program “draft report” submitted to AICF/DG on June 1, 2021. A final report will be due on June 30, 2021.
- Update of the GED webpage in progress to include online application, methods of GED delivery options, success stories and independent study links & resources.

TOCCF will inform our office when they are open for GED programming.

Inmates who are released will then contact our GED instructors and continue to study for the GED exam.

The Tohono O’odham Nations Corrections is currently not open to outside programs and will notify us when we will be able to continue the GED program for inmates.
TO: Tohono O’odham Community College Board of Trustees
THRU: Paul Robertson, President
FROM: Sylvia Hendricks, Director of Student Life
DATE: June 1, 2021
SUBJECT: Student Life Staff June 2021 Board Reports

Sylvia Hendricks- Director of Student Life

Key Issues/Items addressed in May 2021

<table>
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<tbody>
<tr>
<td>Director of Student Life meetings, activities &amp; training.</td>
<td>Essential Meetings and events on behalf of planning and important information essential to Student Life and the college as a whole:</td>
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<tr>
<td></td>
<td>• I’ve attended all Leadership meetings with other team members held on Monday mornings at 9 am. Participating in discussions and planning on a number of items presented by President Robertson and provided updates on Security, Athletics, and the Residence.</td>
</tr>
<tr>
<td></td>
<td>• I have also been attending the new added O’odham Language Session with other staff members on Monday morning before the Leadership Meeting. A session held by Anselmo Ramon and other fluent o’odham speakers. This has been a great addition and speaks to our mission and goals of the college.</td>
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<tr>
<td></td>
<td>• I continue setting up and attending Himdag Committee Zoom Meetings. The committee continues to work on a number of items from naming buildings, cultural activities, planning events on behalf of the college, etc.</td>
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<td></td>
<td>• I continue to work from home, communicating through zoom meetings, phone calls and emails with Student Life Staff and the college.</td>
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<td>• The following are additional events/meeting I attended and conducted during the month of May: (all meeting held virtually)</td>
</tr>
<tr>
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<td>o Reopening Planning Committee Meetings</td>
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<td>o TOCC Board of Trustees Meeting</td>
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<td></td>
<td>o The TOCC All Staff Meeting</td>
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<td></td>
<td>o O’odham Language Sessions</td>
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<td></td>
<td>o FY2022 Budget Worksheet Meetings (3 days, 5/5-7/2021)</td>
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<tr>
<td></td>
<td>o Meeting with Residence &amp; Food Program</td>
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<td>o Meeting with Food Program Personnel</td>
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I’d like to highlight a couple of the meetings conducted and or attended for your information:
Continuous work on the Reopening Plan for 2021 Fall Session is still in process. Upon completing the document we are scheduling presentations to the Leadership Team, TOCC Staff & Faculty and to the Board of Trustees to be ready for the 2021 Fall Session and the focus still remains in making sure that TOCC ensures that all students and staff return to campus safely.

The month of May was also a focus on preparation for the FY2022 Budget Planning. I felt we had successful session with the Leadership Team, the President, Deans, and Directors worked for 3 days on going over their division budgets to ensure that the budget was set sparely and sufficient to carry out the services that each area is responsible for.

### Student Issue/Discipline & Security Information

Incidents reported for the month of May:

- There were 1 incidents reported and to immigrants on S-Cuk Du’ag Mašcamakuḍ.
- Another incident which I would not consider an incident but a misfortune, there was an Emergency Helicopter that had an electronic problem and made an emergency landing on the S-Cuk Du’ag Mašcamakuḍ this past weekend. The helicopter was parked overnight due to part not available until the next day. TOPD were on watch of the helicopter and also informed the Schuck Toak District.

I continue to work with HR on filling the open Security Position and am getting close to setting up interviews and should have the position filled soon.

Security staff also continues to monitor the temperature taking station on the S-Cuk Du’ag Mašcamakuḍ.

### Food Program Information

The Food Program also is still at a halt due to the COVID-19 Pandemic.

Gracie again has graciously took on the request of providing Breakfast and Lunch for the GED Program for a meeting held on the S-Cuk Du’ag Mašcamakuḍ site.

### Community relations and outside college contacts

Collaboration with other entities have all been done virtually due to the ongoing Pandemic situation in Arizona and the nation.

- On Friday 5/14/2021 I was notified by the Unified Command Center that they would be closing and picking up their supplies for TOCC Dorm that they were using for clients needing to be quarantined during the outbreak of the pandemic. They had also arranged for BIO ONE to come in a do a final cleaning of the dorms they were assigned to. The MOA has ended and the Residence Life Coordinator is working on getting the dorms ready for the 2021 Fall Session according to Phase 1 Reopening Plan

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### Issues/Items

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<tbody>
<tr>
<td>Current Residents</td>
<td>- Currently there are no student residents at this time.</td>
</tr>
</tbody>
</table>
| EOC dorm usage     | - EOC is no longer in need of TOCC’s residential facilities  
|                    | - Keys have been returned                             |
|                    | - Awaiting Bio One Cleaning                           |
Residence Re-Opening - Residence Life Coordinator has submitted reopening plan to the reopening committee.

College Re-opening Planning Committee - Residence Life Coordinator has attended virtual and in person meetings with TOCC colleagues in order to plan for the re-opening of TOCC campus.

Financial Department Assistance - Residence Life Coordinator has been assisting TOCC’s finance department with requisition submissions.

AIMHO - Residence coordinator attended May’s State and Provincial Representatives (SPR) virtual meeting.

Leadership meeting - Residence Life Coordinator has attended leadership meetings as well as TOCC all staff meetings, both virtually.

TOCC Athletics - Residence Coordinator has been in contact with athletics regarding incoming student residents.

Residence pending fixtures (Schooldude submitted) - B-100 (Women's Dorm) Countertop in the kitchen is cracked down the middle
- C-100 (Men's dorm) The dryer does not stay shut on its own
- B-200 (Co-ed Dorm) Washer leaks water when being used
- 2 Refrigerators are pending repairs (ordering new parts)

**Michael Steward- Athletic Head Coach**

**Key Issues/Items addressed in May 2021**

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<th>Issues/Items</th>
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</thead>
<tbody>
<tr>
<td>Working status</td>
<td>a) During the month of May, the Athletic Department has continued working remotely through this pandemic.</td>
</tr>
<tr>
<td>Coaching and Recruiting</td>
<td>a) Recruiting for Cross Country 2021-22 has continued.</td>
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<tr>
<td></td>
<td>b) Hosted Zoom Meetings with potential student athletes for 2021-2022</td>
</tr>
<tr>
<td>Scheduling</td>
<td>a) Continued scheduling meets for 2021-22 season.</td>
</tr>
<tr>
<td>Academics</td>
<td>a) Followed up on the progress of student athletes.</td>
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<td></td>
<td>b) We have been in touch with all of our student athletes regarding their eligibility.</td>
</tr>
<tr>
<td>Administration</td>
<td>a) Participated in NJCAA EDI Committee.</td>
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<td>b) Attended All Staff Meeting</td>
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<tr>
<td></td>
<td>c) Met with Student Life Director &amp; President to discuss the Apedag Ki:</td>
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<td></td>
<td>d) Participated in Reopening Committee meetings.</td>
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<td>e) Worked with Jane Latane &amp; Kristian Eberhardt on grant process for equipping &amp; furnishing Apedag Ki:</td>
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<tr>
<td></td>
<td>f) Continue ordering supplies &amp; equipment for 2021-22 Cross Country &amp; Archery.</td>
</tr>
<tr>
<td>Health and Wellness</td>
<td>a) Did a walk-through of Apedag Ki: with rep from NBF.</td>
</tr>
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<td></td>
<td>b) Met with Arizona Health about providing equipment for the Apedag Ki:</td>
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<td>c) We have continued meeting weekly as a staff to discuss the rollout of the wellness program.</td>
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<td>d) Have reached out to potential guest speakers for the wellness program.</td>
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<tr>
<td>e) Completed our 8\textsuperscript{th} month of the Wellness Programming and have begun planning programming for June.</td>
<td></td>
</tr>
<tr>
<td>Budget/Fundraising</td>
<td>a) We have gotten current on Jenzabar.</td>
</tr>
<tr>
<td>Outreach/Community Service</td>
<td></td>
</tr>
</tbody>
</table>